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# FINANCIAL TIMES

TUESDAY MARCH 9 1993

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Europe's Business Newspaper

## Reverse for Major over progress of Maastricht treaty

British prime minister John Major yesterday suffered a sharp reverse when he lost a parliamentary vote over the Maastricht treaty on European union. Although it involved only a minor amendment to legislation ratifying the treaty, the vote was a trial of strength between the prime minister and rebels in his Conservative party. The rebels joined forces with opposition parties to inflict a 314-292 defeat on Mr Major. Page 16

## UK to renew top-level links with Palestinians

Britain will today resume top-level contacts with the Palestine Liberation Organisation for the first time since 1990, when ties were broken because the PLO backed Iraq's invasion of Kuwait. Foreign Office minister Douglas Hogg is to meet Faisal Hussein, leading representative of the Palestinians in the occupied territories, Al Safieh, head of the PLO delegation in London, and a representative from PLO headquarters in Tunis.

**Settlers fire on Arabs** A 20-year-old Palestinian was killed in the Gaza strip when Jewish settlers returning from a funeral fired on Arab workers. Earlier two Palestinians stabbed their Jewish settler employer to death. Page 4

**Bosnian counter-attack** Bosnia's army commander ordered a counter-offensive against Bosnian Serbs in the east of the country. General Sefir Halilovic said he was acting "to prevent the massacre of innocent people" in besieged Moslem enclaves. Page 16; **UN pressure**, Page 2

**Marc Rich**, the Belgian-born international commodity trader, is retiring as head of Marc Rich & Co, the big trading company he founded in 1973. He will reduce his shareholding in the Swiss-based company from 50 per cent to 15 per cent over five years. Page 17

**Imperial Chemical Industries** of the UK and US generics group Barr Laboratories have settled a drug patent dispute, helping clear the way for Zeneca, an ICI subsidiary, to make its £1.3bn (\$1.8bn) rights issue in June. Page 17

**Leyland Daf Finance**, the main credit line for purchasers of Leyland Daf trucks and vans in the UK, is being investigated for possible fraud by Britain's Serious Fraud Office. At issue are finance contracts made out on vehicles bought before receivers were called in to the commercial vehicle-making operations. Page 6

**Afghan peace**: Afghan guerrilla leader Gulbuddin Hekmatyar, whose troops killed at least 1,000 people and injured 6,000 in attacks on Kabul this year, was appointed prime minister following a peace accord signed at the weekend. But diplomats say the deal offers no guarantees that Afghanistan can overcome the bloody rivalries which have long plagued it. Page 4

**Recession's silver lining**: Intrum Justitia, Europe's biggest debt collection agency, improved annual taxable profits by 26 per cent to £16m, (£22.7m). "We get more debts in recession, but they are less likely to pay back," said Gamilia Demmitt, finance director of the Dutch-based, London-listed company.

**No voice for Hong Kong**: Senior Chinese official Zhou Nan said he hoped China and Britain would soon reach agreement over Hong Kong, but he ruled out any voice for Hong Kong in talks.

**British Bishop quits**: A 61-year-old Anglican bishop resigned over allegations of indecency with a 17-year-old novice monk. The Church of England said Peter Ball, Bishop of Gloucester, quit after being cautioned by police.

**Sacking was fair**: An assistant vice-president of Chemical Bank, sacked for allegedly importing shirts from Hong Kong and selling some around the office, was fairly dismissed, a UK industrial tribunal ruled. Andrew Morgan, who worked at a Welsh office of the US bank, had claimed unfair dismissal. Page 6

## Bosniacs launch offensive 'to prevent a massacre'

By Robert Maunder,  
Diplomatic Editor, in London

BOSNIA'S army commander, General Sefir Halilovic, yesterday ordered his forces to launch a counter-offensive against Bosnian Serb troops in the east of the country, "to prevent the massacre of innocent people" in besieged Moslem enclaves.

The lives of thousands of women, children, old, wounded and exhausted people were at risk in the region, following a 10-day assault by the Bosnian Serb army, Gen Halilovic told Sarajevo radio.

General Philippe Morillon,

Moslem leaders fear the besieged Moslem enclaves of Breznica and Konjevic Polje in the eastern Bosnian highlands are under imminent threat from Serbian forces, following the occupation of nearby Cetina last week.

Meanwhile EC foreign ministers in Brussels yesterday discussed a proposal by international mediator Lord Owen that the Bosnian peace plan be submitted to the United Nations Security Council for endorsement, even if the Bosnian Moslems subscribe to it but the Serbs do not.

commander of the UN forces in Bosnia, said after talks with Serb leaders, in their administrative headquarters of Pale, near Sarajevo, that the Serbs had agreed to the evacuation of Moslems from the two enclaves this week.

They would allow a UN High Commissioner for Refugees convoy to go to Konjevic Polje today and trucks could probably return to Srebrenica on Thursday.

But officials warned that such deals had often broken down in the past when it came to implementing them. A UNHCR official and a World Health Organisation doctor, who went to Srebrenica

last weekend, said some 2,000 people were ill and around 30 were dying 30 each day.

The announcement of the Moslem offensive marked the end of a unilateral ceasefire declared several weeks ago by government forces.

At the same time, Gen Halilovic withdrew from talks in Sarajevo with General Ratko Mladic, the Serb military commander, and Gen Morillon on a truce in eastern Bosnia.

Though Serb army headquarters confirmed heavy fighting was taking place in several areas of eastern Bosnia, it claimed that Moslem units had been repulsed and had suffered heavy losses.

protect these people from slaughter is a legitimate measure".

Gen Halilovic said that all available Moslem military units in the region had been ordered to take part in the attack against Vlasenica, which commands a vital road link for Serbs between their administrative headquarters at Pale and Serb-occupied territory in northern Bosnia.

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UN to see peace plan, Page 2

Picture, Page 16

## Spain may hold up European trade treaty

By Lionel Barber in Brussels

SPAIN UPSET its 11 European Community partners yesterday by threatening to delay ratification of the European Economic Area, the treaty creating a free trade area of 370m people from the Arctic to the Mediterranean.

Signalling growing frustration with the delay in ratification of the Maastricht treaty, Spain announced a "go-slow" of parliamentary approval of the EEA.

Mr Carlos Westendorp, a senior Spanish diplomat, told reporters that the Spanish parliament would wait until after the November elections to complete EEA ratification. He implied the delay was linked to the hold-up in approval of the Maastricht treaty in Denmark and the UK.

Mr Westendorp said: "July 1 is not a realistic date. Some of us are going to take a good deal longer, not least because we (the EC) have the Maastricht treaty to deal with."

The unilateral Spanish declaration caused consternation at a meeting of EC foreign ministers in Brussels. EC delegations had hoped to secure a joint commitment to ratify the EEA in December. It could jeopardise a compromise under which the other six EEA members will contribute between 60 and 70 per cent of Switzerland's expected contribution to the EC's poorest countries - Greece, Ireland, Spain and Portugal.

The new protocol on these so-called "cohesion funds" was already weighted heavily in favour of the Community. Spain's threat to delay ratification of the EEA could complicate enlargement negotiations with Austria, Finland, Sweden and Norway, the four EEA countries who have applied to join the EC, they hope by 1995, Brussels diplomats said.

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Continued on Page 16

"July 1 was never a realistic deadline," said a Dutch diplomat.

Spain's move cast a shadow over efforts to repair the damage to the EEA caused by Switzerland's rejection of the treaty in a December referendum. It could jeopardise a compromise under which the other six EEA members will contribute between 60 and 70 per cent of Switzerland's expected contribution to the EC's poorest countries - Greece, Ireland, Spain and Portugal.

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Continued on Page 16

SPD says voter disaffection points to a 'crisis of confidence'

## German democracy under threat warns opposition leader

By Quentin Peel in Bonn

THE FUTURE of Germany's democratic system is threatened by voters' disaffection with the two main political parties, Mr Björn Engholm, the leader of the opposition Social Democrats, warned yesterday.

A slide in the fortunes of both the SPD and Chancellor Helmut Kohl's rival Christian Democrats in local elections in the state of Hesse at the weekend indicated a "deep crisis of confidence" in the parties which have dominated Germany's postwar political system, Mr Engholm said.

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## Compaq price cuts may lead to PC industry 'bloodbath'

By Alan Cane in London

COMPAQ COMPUTER yesterday cut the prices of its personal computers and printers in the US by up to 20 per cent, sparking fears of a price war which could leave smaller PC suppliers mortally wounded or out of business.

Compaq is now considering whether to make corresponding cuts in Europe. If it does, the effect on Europe's leading suppliers including Viglen of the UK, Vobis of Germany and IPC of France could be dramatic.

"This year is going to see one of the biggest bloodbaths in the history of the industry," Mr Ronald Sklar, chief executive of US-based Data General, said yesterday. "PC prices have been falling by about 40 per cent a year on average for the past two years. US analysts expect a further fall of about 25 per cent this year."

The prospect of a price war is good news for customers. US buyers now expect to be able to buy a PC with Intel's fastest chip, 4m bytes of fast memory and a 120m byte hard disc for less than \$1,000. Only five years ago, a less advanced system would have cost

in excess of \$5,000. The principal beneficiaries of this latest round of price-cutting are likely to be the aristocrats of the industry, Compaq and International Business Machines.

Both have introduced new ranges aimed specifically at the low end of the market where gross profit margins are thin to the point of invisibility.

According to one UK-based manufacturer, the average gross profit margin on a low-end computer is now between 15 per cent and 20 per cent, compared to 40 per cent in earlier years.

When Compaq launched its low-cost range in June last year, it provoked a spasm of price cutting among "clone" makers - companies that build PCs to IBM's standard design from off-the-shelf components - that left a number among them, Everex, Tandem and Zeos in financial difficulties.

Given the choice between a "no-name" clone computer and a similar specification from a well-known manufacturer for only a few dollars more, buyers are opting for the branded product.

Mr Jeremy Davies of Context, a

UK market research firm, said a new round of cuts looked grim for companies selling on price alone rather than technological excellence or richly specified products. "Now their main weapon is beginning to disappear," he said.

Dell of the US, the company

which pioneered "direct" sales of quality but low-cost PCs through phone, fax and mail order selling, believes prices have fallen far enough.

It says prices are now at an acceptable level and that customers are more concerned about the overall value of the package, expecting more fully featured products for the same price.

Price wars have also spread to Japan where NEC has long been the dominant supplier with more than 50 per cent of the market enabling it to set and maintain high prices. The launch by Compaq of its inexpensive Prolinea range has forced a change of direction. Now NEC's cheapest machine costs about \$1,600 compared with \$2,785 charged for its notebook PC last year.

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Bosnian Serb soldiers wait for the changing of the guard near the Bosnian border, following a tank attack by Moslem forces

## Serbs to face pressure on Bosnia plan

By David Gardner in Brussels

THE international peace plan for Bosnia-Herzegovina will be submitted to the United Nations Security Council for endorsement if Bosnia's Moslem President Alija Izetbegovic signs it up to it - even if Mr Radovan Karadzic, the Bosnian Serb leader, holds out against the plan.

Such a move, discussed by EC foreign ministers in Brussels after a briefing from Lord Owen, co-chairman of the UN-mandated peace negotiations, could lead to pressure on the Serbs to implement the plan, according to EC ministers and officials.

It forms part of renewed efforts to bring greater pressure on Serbia and Bosnian Serbs to agree terms. "You can't apply serious pressure in a vacuum," Lord Owen said.

He judged that "the most likely next signature is of President Izetbegovic", adding: "I don't think Karadzic will sign without a lot of pressure."

Moslems, Serbs and Croats in Bosnia have all accepted constitutional principles and defence agreements in the plan, but only the Croats have agreed on a map setting up 10 semi-autonomous areas.

If we're only held up by Dr Karadzic's signature on the map, it is perfectly justifiable to take that package to the UN security council," Lord Owen said. He got full backing from the 12 for this stance.

## Turks attack Kurdish bases

By John Murray Brown  
In Ankara

THE Turkish military was yesterday engaged in large-scale air and ground attacks on bases of the Kurdish Workers' party (PKK) that have lasted at least four days. It is the first government offensive since the beginning of winter and a move clearly aimed at disrupting rebel attempts to exploit upcoming Kurdish New Year celebrations on March 21.

The latest military operation, in which government forces claim to have killed at least 50 PKK guerrillas near Mount Ararat on the Armenian border, coincides with this week's vote in parliament to extend the emergency administration for the 10 Kurdish-speaking provinces. Both the prime minister, Mr Suleyman Demirel, and the military have recommended that martial law, in place since July 1987, should remain for a further four months.

The prime minister seems keen to distance himself from recent hardline statements from the interior minister, Mr Ismet Sezgin, who warned that "if we wanted to, we could all bring them together and kill them and say they had committed suicide".

Nonetheless, with just two weeks to the New Year celebrations, there is growing anxiety to avoid last year's violence in which more than 90 civilians were killed when the govern-

ment used tanks and armoured vehicles to reassert control in a string of towns along the border with Iraq and Syria. The PKK was accused then of trying to turn the celebrations into a separatist demonstration.

The prime minister has held meetings with Mr Ahmet Turk, chairman of the People's Labour party (HDP), the nearest thing to an explicitly pro-Kurdish political party.

A year on, the root causes of Kurdish discontent have still to be addressed. Repressive policing methods, lack of confidence in the legal process, together with the powerlessness of locals Kurds elected to parliament, have sharpened local disillusion with the government in Ankara.

After the bloodiest year in the eight-year insurgency, with more than 2,000 people killed in 1992, the winter months have provided both sides with a respite.

However, western diplomats believe the government has missed the opportunity to use the breathing space to push on with its earlier promise of reform.

Given Turkey's severe budget problems, it is hard to see how Mr Demirel can deliver on his latest promise of a big investment programme for the region. In November, parliament passed welcome changes to the criminal justice act. However, key provisions were not extended to the south-east.

"Such a development is no longer acceptable in light of the steady worsening of the

## Premier issues rallying call to Italian youth

By Halg Simonian in Milan

MR Giuliano Amato, Italy's prime minister, yesterday called on the country's younger generation, made cynical by growing revelations of political corruption, to go into public service.

Complaining of traditional weaknesses in Italy's public administration, which were reflected in its position in international bodies, he called

on the young to take up a civil service career for moral, rather than just economic, grounds.

"We are always under-represented compared with our financial contribution in leading international organisations such as the European Commission and the World Bank," he said. "Before creating a European ruling class, we need to create a national ruling class."

Mr Amato's visit to Milan

was his first to the city, which

has spearheaded the country's growing investigations into political corruption, since he became prime minister last June.

Sited in the front row was Mr Francesco Saverio Borrelli, Milan's chief public prosecutor who has headed the corruption investigations in the city. A statement opposing Mr Amato's decree on political funding, given in the name of Milan magistrates and read by

Mr Borrelli to television cameras on Sunday, undoubtedly contributed to President Scalfaro's decision not to sign the decree.

The audience included representatives from the top echelon of Italian business and finance, including a number of businessmen whose companies or families have become embroiled in the corruption investigation.

Among those present were

Mr Giovanni Agnelli and Mr Cesare Romiti, chairman and chief executive of Fiat; and Mr Marco Tronchetti Provera, managing director of Pirelli, one of whose brothers was recently arrested by the Milan magistrates.

Mr Amato, who was alternatively heckled and cheered by students in the packed lecture hall, notably avoided any mention of the current investigations.

Mr Amato's speech

## Amato misreads public mood of hostility

The prime minister has made his first error in handling the corruption scandal, writes Robert Graham

THE subtle touch has for once deserted Mr Giuliano Amato, the Italian prime minister, and his credibility has been badly damaged by his handling of the corruption scandal.

In pressing for a political solution to the complex problems presented by Italy's growing list of political and commercial corruption cases, he misread public opinion, underestimated the opposition of the judiciary, and miscalculated the hostility of parliament.

As a result President Oscar Luigi Scalfaro has refused to sign the most sensitive item of legislation - a decree depenalising the illicit funding of political parties. But it has left the 54-year-old Socialist prime minister looking extremely vulnerable and at odds with a key institutional figure who until now has been his staunchest ally.

Mr Amato has also lost a useful cabinet ally, Mr Carlo Ripa de Meana, the environment minister. Mr Ripa de Meana, who last month resigned from the Socialist party because of its involvement in corruption, confirmed yesterday he had tendered his resignation over Mr Amato's handling of the anti-corruption legislation.

How then did Mr Amato and his four-party coalition end up in this mess? When the government announced its intention 10 days ago to find a "political" solution to the problems being created by the corruption scandals there was little protest

and much support. The arguments were strong for such an approach.

After a year more than a 1,000 senior politicians, businessmen and officials are now under investigation for corruption

cases to proceed through the courts, the scandals will clog up the entire judicial system - and leave the fate of hundreds, if not thousands, of Italy's elite uncertain during a key moment of transition.

More than 1,000 senior politicians, businessmen and officials are now under investigation for corruption, and this is seen as the tip of the iceberg

tion, and this is considered the tip of the iceberg. The practice of businessmen paying bribes to parties to secure contracts and privileged market positions is now known to have been the norm in almost every aspect of life, but most notably in public works contracts.

With a slow legal process that requires six to 10 years for investigations themselves threaten to decapitate the political and business establishment. Another side-effect of the contracts probes is the paralysing of public works.

Against this background, the cabinet last Friday proposed new rules on public tendering, aids to restart public works halted by corruption investiga-

tions and a comprehensive decree governing the financing of political parties. The latter reflected the text just approved in a Senate commission. This depenalised illicit funding and removed control of party financing from the judiciary to the government-appointed prefects.

It was a serious miscalculation to cut out the judiciary, appearing to offer an easy exit to corrupt politicians by subjecting them to administrative sanctions. But it was compounded by framing the legislation in a decree (which has immediate effect but has to be approved by parliament within 60 days).

President Scalfaro on Sunday found a judicious way out by refusing to sign the decree on the grounds that it conflicted with one of the 10 referendums due to be held on April 18, that concerning abolition of public funding of political parties.

The government now must either hand the task over entirely to parliament or frame new laws which accommodate the sensitivities of both the public and the judiciary.

In the meantime, the referendum on abolition of public financing of political parties has acquired an infinitely higher profile, and could well confuse the even more important referendum concerning the reform of the electoral system. Parliament itself has to find a new head of the constitutional reform commission to replace Mr Ciriaco De Mita, who resigned last week because of the involvement of his brother in a corruption scandal.

All these issues weighing down on a weakened government make it ever more important for electoral reform to be agreed, since early elections appear the sole alternative for everyone concerned.

## Ilva state aids verdict put off

By Andrew Hill in Brussels

THE overall EC plan if the L650bn recapitalisation was not approved by Brussels, and Madrid has also warned that it will protect its domestic industry if necessary.

Mr Van Miert yesterday met Mr Claudio Aranzadi, the Spanish industry minister, to discuss Madrid's proposal to subsidise Madrid's industry in exchange for capacity cuts.

The Commission has already indicated that aid will have to be reduced or more capacity cut. Mr Aranzadi is now said to be suggesting that the cost of building a new steel mill in the volatile Basque region of Spain could be borne by private investors.

But senior Brussels aides agreed yesterday that the proposal should not be discussed at today's full European Commission meeting in Strasbourg. Mr Van Miert has withdrawn the proposal because the Italian authorities have promised to submit a new restructuring plan for Ilva by the end of April. But he was also under pressure from his colleagues to consider controversial Italian and Spanish state aid plans as part of the EC's overall proposals to support the west European steel industry.

Mr Giuseppe Guarino, the Italian industry minister, threatened 10 days ago to block the overall EC plan if the L650bn recapitalisation was not approved by Brussels, and Madrid has also warned that it will protect its domestic industry if necessary.

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Mr Giuseppe Guarino, the Italian industry minister, threatened 10 days ago to block

the overall EC plan if the L650bn recapitalisation was not approved by Brussels, and Madrid has also warned that it will protect its domestic industry if necessary.

Mr Van Miert yesterday met

Mr Claudio Aranzadi, the Spanish industry minister, to discuss Madrid's proposal to subsidise Madrid's industry in exchange for capacity cuts.

The Commission has already indicated that aid will have to be reduced or more capacity cut. Mr Aranzadi is now said to be suggesting that the cost of building a new steel mill in the volatile Basque region of Spain could be borne by private investors.

**US investigators seek answers in Rome to 'Iraqgate' affair**

## Fed reopens inquiry into BNL loans

By Alan Friedman  
in New York

THE US Federal Reserve has reopened a formal investigation into the scandal over \$5bn (£3.5bn) of illegal Iraqi loans made by the Atlanta, Georgia, branch of Italy's Banca Nazionale del Lavoro (BNL), according to US officials involved in the case and to a senior executive of BNL.

The US central bank concerned about repeated allegations that Rome officials were involved in the Atlanta loans that helped build President Saddam Hussein's war machine, issued a formal subpoena to BNL in December.

Mr Giannaria Sartoretti, one of the BNL executives to have lost his job, is said by US officials to be considering filing unfair dismissal charges against the bank. It is understood that he believes he is being made a scapegoat to the bank's dealings with Iraq.

A team of investigators from the Fed has been in the Italian capital during the past few weeks, questioning BNL officials.

The new investigation was described by one US government official as an attempt "to finally get to the bottom of the story and find out the degree to which Rome may have been involved in the Iraqi loans".

The Fed's renewed interest in the BNL case was spurred in part by revelations last autumn that the US Central Intelligence Agency (CIA) had withheld confidential reports that alleged involvement by BNL in Rome in the Atlanta loans.

The bank has denied any involvement in the Atlanta loans.

Disclosure of the CIA reports came during a court hearing in Atlanta in which the US Justice Department during the Bush administration argued that the \$5bn of Iraqi loans had

been organised by Mr Christopher Dragouli, the former BNL Atlanta manager.

Mr Dragouli argued instead that executives in Rome knew about and approved the clandestine loans. His trial has been postponed until next autumn.

The reopened Federal Reserve investigation was also triggered by the fact that last December BNL sacked a small number of mid-level executives who worked on the Iraqi loans matter in Rome.

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## Architect of austerity ahead in Bolivian poll

PRESIDENTIAL campaigning is hotting up ahead of a June election in Bolivia, as the four-year term of President Jaime Paz Zamora draws to its close. Surprisingly, since popular support for economic reform is supposed to be eroding, opinion polls show one of the main architects of economic austerity in the 1980s significantly ahead of his four main rivals.

Mr Gonzalo Sanchez de Lozada, the candidate of the National Revolutionary Movement (MNR), was a key minister in the government of President Victor Paz Estenssoro which in 1985 embarked on one of Latin America's first and most radical economic stabilisation programmes.

This brought inflation down from 23,000 per cent in 1985 to 11 per cent last year, one of the lowest rates in Latin America. It also helped to restore economic growth, to 2.4 per cent a year between 1987 and 1992.

This expansion has not, however, lessened extreme poverty – a United Nations report says Bolivia has the highest proportion of rural poor in the world – while income distribution appears to have become even more unequal during the 1980s.

The Fed investigation and Mr Sartoretti's endeavours could lead to fresh revelations in the affair, which has been dubbed "Iraqgate" by the US media.

In Rome, a new Italian Senate commission investigating the BNL loans scandal is expected to begin its deliberations today.

Mr Giampiero Cantoni, chairman of BNL, may be among those to testify in the next few days.

Mr Davide Croff, a senior BNL executive, last night confirmed that the Fed had reopened its investigation and said that the bank had received the subpoena and was co-operating with officials from the US.

The sackings, said Mr Croff, were based on a series of what he described as "administrative irregularities" related to the Atlanta loans. However, he said the bank was not accusing the dismissed bankers of involvement in the Iraqi loans.

Another conservative group, the Free Con-

But Sanchez will not be counting on victory, writes Chris Philipsborn

nomic changes. According to successive US State Department reports, the government has been plagued by widespread corruption and weakness in policy implementation.

The present government has botched its infant privatisation programme and been forced to suspend joint venture deals designed to attract foreign investment to state mining corporation Comibol.

Mr Sanchez says: "The biggest sin of this government has been lost time. In 1988, the majority of Bolivians supported a market economy. Today, most are against it."

While this might be expected to hinder him, the MNR leader appears to have improved his chances with the appointment of a well-respected indigenous leader, Mr Victor Hugo Cardenas, as vice-president.

This is in part a response to the growing challenge of newly-formed populist opposition parties, led by ambitious individuals excluded from the ruling class because of their origins or skin colour. Local elections and opinion polls show they have struck a chord with the electorate.

Two candidates, Mr Antonio Aranibar, leader of the opposi-



President Jaime Paz Zamora: criticised for not capitalising on legacy of economic reform

tion centre-left MBL party, and Mr Carlos Palenque of the more populist Condepas, say they seek to include indigenous voices in national politics.

Another populist is Mr Max Fernandez of the UCS party, a beer magnate. His campaign has already brought insinuations about the source of finance for his extensive campaign and links, strongly denied, to the drug trade.

But Mr Sanchez's chief rival could be General Hugo Banzer

Suarez of the National Democratic Action (ADN), military dictator from 1971 to 1978. He has alarmed the business community by choosing a former Communist party leader as a running mate.

Even though, according to most opinion polls, he seems to be ahead, Mr Sanchez is unlikely to be counted on victory. Opinion polls in this predominantly rural country are unreliable and Bolivia's singular electoral system usually means the choice of president is made in August by the lower house of Congress.

This has advantages in that Bolivia's presidents generally are able to govern with a majority in the lower house. But it also means that the most popular candidate in the election often does not end up as president unless he wins more than half of the votes. Mr Sanchez knows this to his cost: he polled most votes in the 1989 election but lost because Gen Banzer threw his party's weight behind Mr Paz Zamora.

## Hearings on attorney general nominee Reno begin today

By Jurek Martin in Washington

THE SENATE judiciary committee today begins hearings on the nomination of Ms Janet Reno, a state prosecutor from Miami, to be the next attorney general of the US.

Ms Reno, 54, was chosen by President Bill Clinton after Ms Zoe Baird withdrew her nomination following revelations she had hired illegal immigrants as household help. Later, Judge Kimba Wood also took herself out of consideration for related "nannygate" reasons.

No serious opposition to Ms Reno has yet surfaced, although some right-wing lobbies, including the National Rifle Association, have circulated rumours, denied by the White House and several prominent senators, that she had been stopped by the police on suspicion of driving under the influence of alcohol. The NRA is exercised because she is known to be a staunch advocate of tougher gun controls.

Another conservative group, the Free Con-

gress Foundation, yesterday issued an indictment of Ms Reno's qualifications, pointing to her lack of federal law enforcement experience and objecting to her record as a social activist who commands the support of leading US feminist organisations.

Ms Reno can also expect to be questioned on her position on the death penalty. She said when nominated that she was personally opposed to capital punishment but had sought it as a state prosecutor in certain cases according to the dictates of Florida law.

Assuming her confirmation as the first ever woman attorney general, the stage will then be set for the appointments of a new upper echelon to the Justice department, still under the acting management of Mr Stuart Gerson, a Bush administration official.

Of particular importance will be the nominations of a deputy to Ms Reno and of a solicitor general, who argues government cases before the Supreme Court.

## Theoretical economist appointed to Clinton council of advisers

By Michael Prowse in Washington

MR JOSEPH STIGLITZ, one of the most respected theoretical economists in the US, is to become the third member of President Bill Clinton's Council of Economic Advisers.

A professor at Stanford University, Mr Stiglitz, who is 50, has held chairs at Yale, Oxford and Princeton universities and is an acknowledged master of the highly abstract mathematical theories that have dominated academic economics since the second world war.

On the council he is expected to concentrate on microeconomic issues, such as the regulation of industry and financial markets. His expertise will neatly complement that of his colleagues. Ms Laura Tyson, the chairwoman, has specialised in trade policy and the economics of high-tech industries. Mr Alan Blinder, from Princeton University, is a noted macroeconomist, who will concentrate on topics such as monetary policy and economic forecasting.

Mr Stiglitz's appointment is a hat trick for the Massachusetts Institute of Technology. All three panel members earned doctorates in its economics department, headed for many years by two of America's leading Keynesian economists, Nobel laureates Paul Samuelson and Robert Solow. The hallmark of much MIT research is a sophisticated scepticism about the efficiency of free markets; much of Mr Stiglitz's work, for example, has focused on markets' imperfections and limitations.

While leaning to the political left, Mr Clinton's panel has an impressive range of expertise and skills. Ms Tyson, while not of Mr Stiglitz's calibre as a theoretical economist, is proving an adroit advocate of Mr Clinton's policies on Capitol Hill and on TV talk shows. The council, however, will have to compete for influence with the new National Economic Council, headed by Mr Robert Rubin, a former co-chairman of investment bank Goldman Sachs.

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## NEWS: INTERNATIONAL

# Kim steps up fight against corruption

By John Burton in Seoul

MR KIM YOUNG-SAM, the South Korean president, yesterday replaced three of his newly-appointed ministers for alleged corrupt practices, while he reshuffled the top military echelon as part of his political reform programme.

The appointments were the latest in a series of actions Mr Kim, a former opposition leader, has taken in his first 10 days in office to fight corruption and remove the last vestiges of the country's authoritarian past.

Mr Kim, who had promised to install a clean government, ousted three of his ministers and the new mayor of Seoul, a presidential appointee, for alleged unethical activities, such as illegal land transactions, after they were exposed by the media.

The cabinet members who were appointed yesterday included Mr Kim Doo-hee, the prosecutor general, as justice minister, Ms Song Jeong-sook, a newspaper editorial writer, as minister of health and social affairs, and Mr Koh Byung-woo, chairman of the Korea Stock Exchange, as construction minister.

A presidential spokesman claimed that conservative opponents of Mr Kim had leaked details of the alleged wrongdoing by the ousted cabinet ministers in an attempt to embarrass the new administration and stop the president's reform programme.

Mr Kim has angered officials linked to the former military dictatorship and the previous administration of President Roh Tae-woo by appointing political reformers to the cabinet and senior positions within the ruling Democratic Liberal party (DLP), while purging hardliners from the military and the national security agency.

Yesterday's shake-up of the military included the replacement of Gen Kim Jin-young as the army chief of staff and Lt Gen Suh Wan-soo as the head of the defence security command, the top military intelligence agency.

The two army generals were said to be closely affiliated

**South Korea's new president has moved quickly to remove the last vestiges of the country's authoritarian past**

with Mr Chun Doo-hwan, who staged a military coup in 1979 and ruled as president until 1987.

The new president last week ordered the dismissal of 300 officials from the national security planning agency in a bid to curb the power of the agency, which played a prominent role in suppressing domestic dissent during the military dictatorship.

Mr Kim has surprised Koreans by the aggressiveness he has shown in imposing his authority on the government and appointing his own followers to key positions despite his weak position within the DLP, which he only joined in 1990 after three decades in opposition.

The new president has won wide public support for his reform programme, enjoying an approval rating of 70 per cent.

His popularity has been boosted by such symbolic acts as removing security barriers around the presidential Blue House and National Assembly.

## Four die in third Natal massacre

By Patti Waldmeir

In Johannesburg

GUNMEN in South Africa's Natal province yesterday killed four supporters of the African National Congress. It was the third massacre in less than a week in an area where the ANC and rival Inkatha Freedom party are fighting for political power ahead of multiracial elections.

Fears of political violence in the run-up to elections, expected to take place some time next year, were highlighted yesterday when Mr Justice Richard Goldstone, chairman of a government commission into public violence, said the commission would investigate ways of curbing pre-election unrest.

He said a panel of local experts, helped by international expertise, would investigate issues such as the policing of polling stations, with some politicians concerned that the South African police could not monitor polling in an unbiased fashion. The role of international observers would also be investigated.

Violence has worsened in recent days as popular expectations have focused on negotia-

tions held last weekend to plan for elections. A local ANC official claimed that yesterday's attack, which targeted a group of ANC supporters travelling to a court hearing, was part of a planned strategy to destroy the ANC in the [Natal] midlands in the run-up to elections'.

The attack follows the killing last week of six school children in Natal, and the massacre of 10 more people last Friday. The murders have sparked fears of a cycle of revenge attacks in the area, and have heightened criticism of politicians for failing to make more rapid progress toward a constitutional settlement.

It has also raised serious concern over whether a free and fair election can be held in the key Natal province, the regional base of Chief Mangosuthu Buthelezi of Inkatha, whose territory is bitterly disputed with the ANC.

Yesterday Mr Herman Kriel, law and order minister, condemned the attack and blamed local politicians for failing to control their supporters. "Talk is not enough. Politicians must now take practical and visible steps... peace will not come by itself."

## Iran may soon have N-weapons

By David White,

Defence Correspondent

IRAN COULD have a nuclear weapon by the end of the decade, according to Mr Robert Gates, until recently director of the US Central Intelligence Agency.

He said this was probably "a reasonable estimate" if Iran did not receive fissile materials from abroad. If it did, it could complete a nuclear arms programme earlier, he told a BBC Panorama programme due to be broadcast last night.

The US intelligence community has been divided about the state of advance of Iran's nuclear programme. Panorama cited uncon-

firmed intelligence reports that beryllium, used as a component of nuclear weapons, and uranium pellets for a nuclear reactor had been supplied to Iran from Kazakhstan.

Mr Reza Amrolahi, president of the Iranian Atomic Energy organisation, strongly denied that Iran's nuclear programme, including its recent reactor deal with China, was for anything but peaceful purposes.

Mr Gates also told the programme there was evidence of an Iranian chemical weapons programme, including choking, blister and blood agents. Estimates of its stockpile ranged from a few hundred tonnes to 2,000 tonnes.

Iran was among signatories of a treaty banning chemical weapons in January.

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# Afghans wrangle as peace is signed

By

Farhan

Bokhari reports on the prospects for a lasting accord as faction leaders fly to Mecca to offer prayers

AFGHANISTAN'S rival mujahideen leaders flew to Saudi Arabia yesterday to offer prayers at Mecca after signing a peace accord in Pakistan over the weekend.

But western diplomats said the agreement provides no guarantees that Afghanistan can finally overcome the bloody rivalries which have plagued it during 14 years of civil war.

Mr Gulbuddin Hekmatyar, the guerrilla leader whose troops have killed at least 1,000 people and injured another 6,000 in rocket attacks on Kabul this year, was appointed prime minister.

Western diplomats were concerned about the precedent set for other guerrilla leaders by the appointment of Mr Hekmatyar.

"If you fight and kill, you win, is the basic message here, I fear the day when others will try to follow that," said one.

President Burhanuddin Rabbani remains head of state

until the middle of 1994 under the agreement.

But the two men were wrangling until the last minute over the assignment of ministerial positions. Mr Hekmatyar insisted on the

Hekmatyar said within minutes of the signing: "It is my prerogative as prime minister to choose the defence minister."

The two-week delay was an attempt to buy time in the

powerful Uzbek whose troops control large parts of northern Afghanistan, is excluded from the agreement, providing another reason for concern.

"He will only become more of a threat to Kabul if he is joined

international consultant were killed by gunmen near the city of Jalalabad.

A UN appeal for \$138m (£97m) in humanitarian assistance, launched early this year, has so far only received commitments of \$3m-\$4m. Mr Sotirios Mousouris, the UN secretary-general's personal representative on Afghanistan, said in an interview yesterday:

"We have not received encouraging pledges from too many governments yet. That is something that has worried me for some time now."

Residents of Kabul yesterday welcomed the truce, although three people were killed and 25 injured as government troops exchanged rocket and artillery fire with the minority Hezbi-Wahdat party, which had ratified the agreement.

There are no plans yet to resume United Nations aid monitoring of the ceasefire.

General Rashid Dostum, the

hope of an agreement being reached later, one senior official said. "It was also a face-saving solution for Pakistan which would have been embarrassed if the talks had collapsed."

The accord includes a provision to set up a military commission to take over heavy arms from different groups and create a national army. The Afghan leaders agreed to seek help from the Saudi Arabia-based Organisation of Islamic Conference in monitoring the ceasefire.

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## NEWS: UK

## Lending rise boosts hopes of UK recovery

By Peter Norman,  
Economics Editor

NEWS of increased lending to British consumers boosted hopes for economic recovery yesterday and helped lift the UK equity market to a new high.

Official seasonally-adjusted figures showed that consumer borrowing through hire purchase agreements, bank credit cards and from specialist credit companies amounted to a net £151m in January, three times the £50m expected in the City.

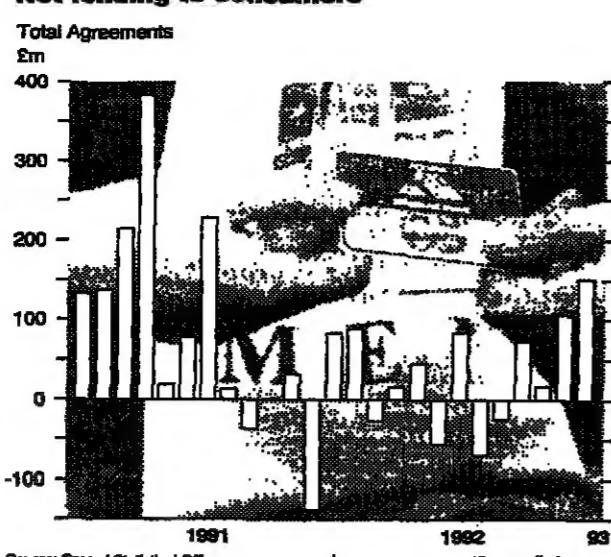
The monthly net lending, which excludes write-offs for bad debt and is regarded by the government as the best guide to borrowing trends for consumer purchases, was the highest since July 1991.

The news, coming after reports of growing business confidence, subdued wage pressures and last week's cut in German interest rates, added to optimism about a nascent UK economic upturn and paved the way for strong gains on financial markets.

A buoyant start to the US bond market on Wall Street and heavy buying of the March stock index futures contract in London saw the FT-SE 100 index rise sharply in afternoon trading to close at a new high of 2,967.3 points, up 33.2.

UK government securities also closed firm, while sterling maintained most of Friday's gains. The pound closed in London at DM2.4025, down somewhat on Friday's DM2.41, but above the psychologically

### Net lending to consumers\*



Source: Central Statistical Office

\*Seasonally Adjusted

Important DM2.40 level. January's increase in net consumer credit was the biggest since July 1991. It reflected strong lending by finance houses to car buyers and a recovery of borrowing on bank credit cards after five months of decline.

The Central Statistical Office also revised up its total of net consumer credit granted in the City, however, was willing yesterday to hail the figures as conclusive evidence that the recession is over.

Lex, Page 16  
Bonds, Page 21  
London stocks, Page 27  
Currencies, Page 34

## Inquiry urged into Hoover offer

MR Nigel Griffiths, Labour's consumer affairs spokesman, yesterday called for a department of trade and industry inquiry into Hoover's "free flights" offers, which he said were the subject of "tens of thousands of complaints from customers," writes Gary Mead.

In 1992, Hoover ran two "free flights" sales promotions. Customers spending £100 or more on a Hoover product could apply for flight vouchers to

European or US destinations. Condemning the promotion as a "fiasco," Mr Griffiths said the inquiry should be able to "recommend compensation for any unreasonable conditions or behaviour by Hoover's agents."

Hoover yesterday accused the Daily Express of "distortion and misrepresentation of facts" in a story which featured several instances of dissatisfied customers.

But the company refused to

say how many people had applied for free flights in either of its two promotions, nor would it disclose the number of people who may have travelled so far. The offers have closed, but the last possible date for a flight is April 1994. Flights were "subject to availability."

"Hoover is shrouding far too much of this in secrecy. There is considerable concern that they should come clean," said Mr Griffiths.

## Bank wins dismissal case over shirt sales

By Diane Summers,  
Labour Staff

AN ASSISTANT vice-president of Chemical Bank, sacked for allegedly importing 2,000 shirts from Hong Kong and selling some of them around the office, was fairly dismissed, an industrial tribunal has ruled.

Mr Andrew Morgan, who was the US bank's chief UK accountant until he was sacked in June 1992, had claimed unfair dismissal. He told the tribunal the import and sale of the shirts was a one-off transaction and that many other employees were also conducting businesses with management's tacit approval.

Chemical Bank's code of ethics lays down that written permission is needed before any employee can get involved in an outside business. The code forms part of every employee's contract of employment and Mr Morgan had failed to get permission, the tribunal heard.

According to the written conclusions of the tribunal, Mr Morgan's activities first came to light during an investigation by the bank's management into travel and expenses claims. A file was discovered in the desk of Mr Lawrence Watts, a colleague of Mr Morgan's, which contained import certificates, shipping instructions and invoices for what appeared to be an importing business called Morgan and Watts.

Mr Watts resigned after a disciplinary hearing but Mr Morgan initially denied being involved in any serious business efforts.

A total of 2,000 garments had been imported but very few had been sold.

The tribunal heard that Mr Morgan was offered the chance to resign after having been found in breach of the company's code of ethics. When he refused to resign, he was dismissed for gross misconduct.

The tribunal concluded that it was immaterial whether the import and sale of the shirts had been a one-off transaction.

## BBC chief's tax plan 'saved just £810'

By Raymond Snoddy

MR JOHN BIRT, the BBC director-general, claims today that he saved only £810 in tax in 1991 by being paid his BBC salary through his private company, John Birt Productions.

Details of his tax affairs, disclosed in a letter to The Times, follow an independent investigation of the affairs of John Birt Productions by Ernst &

Young, the accountancy firm. The letter from Mr Birt and supporting statements from the BBC follow comments by Mr John Wattis, chairman of the Commons Treasury Committee, that the Inland Revenue should have "a very close look" at Mr Birt's tax position.

In his first full statement on the affair Mr Birt said the benefits were "a close involvement in determining the nature of the work I should do

and the flexibility and mobility of having my own company pension scheme". He said the tax advantages were modest.

In its assessment of the accounts of John Birt Productions in the year to August 1991, Ernst & Young said that the total turnover of £163,141 not only included the reimbursement of specific expenses incurred on BBC business but also contributions to his company pension fund.

Ernst & Young said that in 1991, the last year for which figures are available, Mr Birt would have been liable for income tax and national insurance contributions of £45,551 if he had been a BBC employee.

In the event he and his wife Jane paid £21,616 - a total saying of £3,935. After deducting the company's accountancy and administration costs "the net benefit for the Birt household was £810".

Government plans greater devolution without conceding an assembly

## Lang to unveil Scottish reforms

By James Buxton,  
Scottish Correspondent

MEASURES TO improve the way Scotland is governed - without conceding the creation of a Scottish assembly or parliament - are to be unveiled this afternoon by Mr Ian Lang, Scottish secretary.

They include proposals to increase the scope of the Scottish grand committee, which includes all 72 Scottish MPs and is augmented by non-Scottish Tories to reflect the government's parliamentary majority, and to devolve more administrative powers from London to the Scottish Office.

The grand committee is likely to handle at least some sessions of Scottish questions to the Scottish Office ministers and to debate non-controversial Scottish legislation. The Scottish Office could take responsibility for training from the Department of Employment.

Accompanying the package should be an announcement that some civil servants dealing with the regulation of North Sea oil development in the Department of Trade and Industry will move to Aberdeen.

The package, contained in a consultation paper, is certain to be attacked by Labour, the Liberal Democrats and the Scottish National party. Even people associated with the government concede that it may not win it many friends.

One observer said yesterday: "If it isn't a nine-day wonder, it could irritate people and throw petrol on dying embers." Yet the widespread view in Scotland is that the government

will probably get away with it. The package is the fulfilment of a statement by Mr John Major last February that while ruling out any change to the union of Scotland and England, he would "take stock" after the election.

It was a sensible precaution because at that stage it seemed likely that even if the Tories won the election they would lose many of their nine seats in Scotland.

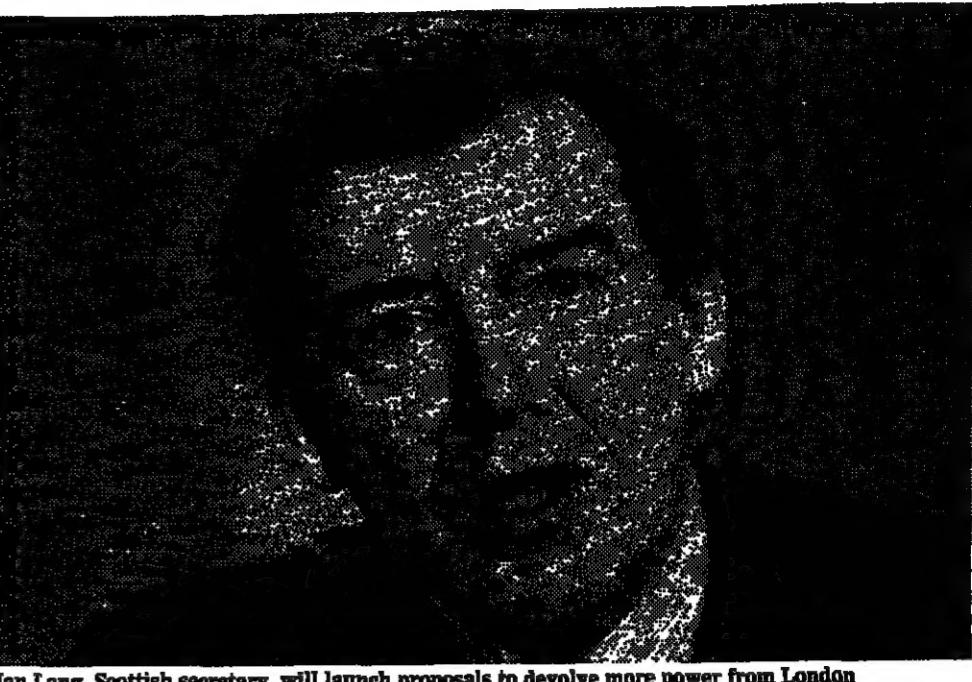
In the event the Tories took two seats in the election and raised their 24 per cent share of the Scottish vote by nearly two points.

The government is going

ahead with the move partly because Mr Lang has made conciliation and consultation the hallmarks of his administration since the election, and partly because he believes he can outflank the opposition.

The demands for an assembly, led by Mr Neil Kinnock, former Labour leader, dominate the committee's debate on the structure of government in Wales.

When Mr Kinnock, MP for Islwyn in south Wales, intervened to ask the Welsh secretary to show "some give" over the issue, Mr Hunt said it would be "the wrong direction for Wales - a step backwards to out-of-date beliefs".



Ian Lang, Scottish secretary, will launch proposals to devolve more power from London

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#### CALL FOR PREQUALIFICATION OF BIDDERS INTERESTED IN THE CONCESSION.

#### OPENING OF TENDERS

PLACE: HOUSE OF GOVERNMENT, White Hall, located at 90, 25 de Mayo St., 1st Floor, City of San Miguel de Tucumán, REPUBLIC OF ARGENTINA.

DATE: April 19, 1993 (19.04.93) at 12.00 a.m.

VALUE OF BIDDING CONDITIONS: U.S. \$ 10,000.- (U.S. Dollar Ten Thousand).

SALE OF AND ENQUIRIES UPON BIDDING CONDITIONS: Bidding Conditions may be enquired upon or purchased as from February 18, 1993, (18.02.93) at the DIRECCION PROVINCIAL DE OBRAS SANITARIAS (DIPOS), Telephone 31-0162 Fax 31-0287, located at 129 Monteguado St., in the City of San Miguel de Tucumán (Mail Code 4000), Republic of Argentina, or at the CASA DE TUCUMAN, located at 823 Bartolomé Mitre St., in the Federal Capital City of Buenos Aires, Republic of Argentina, Telephone: 40-4994 / 40-0655 - Fax 40-5185.

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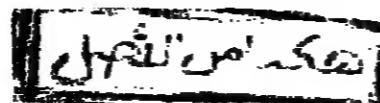
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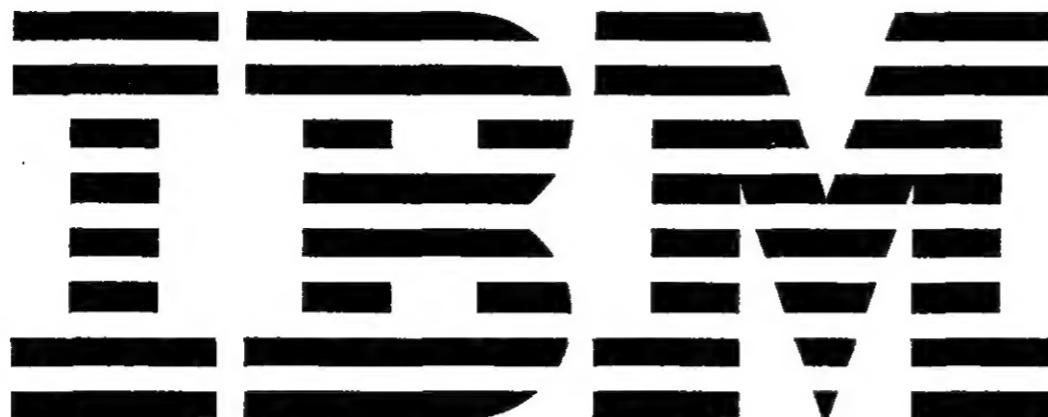
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## NEWS: UK

# Police criticise charity's delay over fraud

By Jimmy Burns

SENIOR police officers investigating an alleged £5.2m fraud at the Salvation Army believe they could have made more arrests had the police been informed much earlier about the case.

Although it has emerged that Salvation Army officials may have suspected fraud as long ago as last August, they did not contact the police then.

It emerged yesterday that in July last year, the company fraud squad of the City and Metropolitan Police, had made one arrest last July in connection with the alleged fraud that cost the Salvation Army £5.2m.

In July the police seized documents which linked the Islamic Panamerican Bank with an international network of fraudsters dealing in forged letters of credit and forged bank guarantees.

Following the arrest and the obtaining of the documents, police contacted the FBI and regulatory authorities in the US. This led to Islamic Panamerican Bank being identified as a fictitious bank and a second individual Mr Gamil Naguib, as one of those mainly responsible for it.

Both the Islamic Panamerican Bank and Mr Naguib were named in a writ issued by the Salvation Army last month to recover its funds. It was only following this, that police were officially asked to investigate the alleged fraud.

Referring to Mr Naguib and other individuals linked to the Islamic Panamerican Bank one

senior investigator said yesterday: "If the Salvation Army had told us then I think we would have caught them with their pants down."

The importance which British police are attaching to the international dimension of the Salvation army fraud will be underlined later this week when senior detectives will ask the Crown Prosecution Service for clearance to travel overseas in pursuit of fresh information.

It is understood that British police want to interview officials in Luxembourg, and Belgium in connection with the transfer between at least two bank accounts last year of an estimated \$10m of Salvation Army funds.

The sum was initially deposited in an account of ASLK-CGER Bank in Antwerp, Belgium. The bulk of these funds are believed to have subsequently been transferred to Banque Continentale du Luxembourg without the knowledge of most of the charity's senior officers.

Police now believe that bulk of the funds have been the subject of theft and may never be recoverable unless further legal action is taken.

The latest development on the Salvation Army case comes amid renewed indications that the Serious Fraud Office is showing an interest in getting involved in the investigation.

Under the Criminal Justice Act, the SFO may take over from the fraud squad cases involving sums of more than £5m. The Salvation Army had no comment yesterday.

Lobby group warns that reduced output could cost Britain £200m

## US defence cuts raise Trident fears

By David White,  
Defence Correspondent

THE MINISTRY of Defence will come under pressure this week to clarify its arrangements for obtaining Trident strategic missiles from the US, following a report that US defence cuts could raise the cost of the programme to Britain by more than £200m.

The report by the British American Security Information Council (Basic), an independent lobby group, said reduced production plans by the US navy would increase unit cost per missile by \$10m to \$45m.

Britain has already ordered

and paid for a large part of the missiles it requires - thought to be about 70 - to equip four submarines. They will be drawn from a shared pool and returned to the US for servicing. Basic estimated the extra cost of missiles remaining to be paid by the UK was \$221m-\$32m.

The Ministry of Defence however, rejected this figure as "completely unrealistic". It did not yet have conclusive information about the impact of the US changes on Britain's costs, but said the increase would not be significant "and could be nothing." Mr David Clark, Labour Party defence spokesman, said he was "alarmed" by the Basic report.

The all-party Commons Defence Committee is due to question officials about the Trident nuclear deterrent programme tomorrow.

Last year it estimated the cost of the actual Trident missiles - not counting their warheads, which will be British-made - at £98m out of a total programme of £10.5bn. The Basic report said the US was reckoned up to now to have covered at least 20 per cent of the UK's share of Trident missile production costs. But it considered it unlikely that the US Congress would favour

boosting the size of this "subsidy" by not asking the UK to pay the increased cost.

Concern over the Trident costs coincides with expectations that the US is likely to pull out of a four-nation project to develop a "terminal guidance" cluster weapon for multiple rocket launchers. Germany is also likely to quit, putting pressure on Britain which, after putting £100m into development, may withdraw rather than go 50-50 with France.

The British army considers the system a battle-winner, but the Treasury regards it as overlapping with planned air-launched weapons.

## Britain in brief



### More public bodies face competition

A further £1bn of government activities could be opened up to competition from the private sector, under an initiative by Mr William Waldegrave, public services minister.

Mr Peter Levene, head of the prime minister's efficiency unit, has begun talks over the new tranche of market-testing which is set to affect not just government departments but other public bodies too.

The new round will include quangos - public bodies which are separate from Whitehall. "This goes right the way through government," said one official. Executive agencies, which operate at arms length from departments and the departments themselves, are already within the scope of market-testing.

### Boost for UK film industry

There are growing signs of life in the British film production industry, largely because of the weakness of the pound against the dollar.

Mr Sydney Samuelson, the British Film Commission, just back from meeting with senior executives of all the leading studios in Los Angeles, found evidence of renewed interest. "There was 10 times the level of interest this time compared with a year ago," said Mr Samuelson, who heads the National Film Commission.

### Banks hit at audit proposals

British banks attacked as costly and disruptive a government plan to require auditors of financial institutions to report to regulators anything of "material significance".

The Treasury's proposed legislation follows recommendations in last year's Birmingham report on the supervision of the collapsed Bank of Credit and Commerce International. But bankers said the rules were too wide-ranging and would jeopardise the relationship between them, their auditors and the regulators.

### Syndicate posts £100m loss

One of the most highly rated syndicates at the Lloyd's of London insurance market yesterday reported that its 1990 loss would exceed £100m - about twice the estimate reported by syndicate managers less than five months ago.

The myths of the Starship

are that it is slow, noisy, can't carry very much and doesn't go very far," said Mr Lacey. With a range of 1500 miles and a speed of around 320 knots, Mr Lacey believes the 6 passenger Starship is a "misunderstood" aircraft with interesting prospects in the recession-hit business aviation market.

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## TECHNOLOGY



ON A grey February afternoon in a London meeting room, a Cambridge research team announced that it had demonstrated one of the holy grails of electronics engineering. It had developed a single electron device, where a "bit" of information could be stored by a single electron in a chip.

The announcement overshadowed one of the most innovative aspects of the development: it was made by a joint Anglo-Japanese research team.

For Hitachi, it was the first time the company had conducted fundamental research outside Japan, according to Akira Koizumi, managing director of Hitachi Europe.

But this is a growing trend among Japanese companies. Cambridge's Cavendish laboratories have collaborative agreements with both Toshiba and Hitachi to conduct research into quantum electronics. And Sharp has set up its European research centre on the Oxford Science Park.

Oliver Bradley, managing director of Sharp Laboratories of Europe, believes credence in these projects is growing within Japanese industry and government. "Generally speaking there is a perceived need to bring into Japanese companies the kind of research experience that is done outside. Building laboratories overseas and having good communications is the best way of doing that," he says.

Yasuo Ikawa, general manager of Hitachi Europe's research and development centre, emphasises the point. "Discussion between people from the same cultural background is not so deep. Researchers with different backgrounds bring different attitudes."

Hitachi had some track record in collaboration between Japanese and overseas researchers before joining forces with Cambridge. Some 300 foreign scientists had already passed through the doors of its Tokyo research laboratory.

"About five years ago we believed – and we still believe – that revolutionary technology could be done through international collaboration," explains Kuwahara. "We thought industry would have difficulty in doing it on its own – it needs to be a collaboration between theorists and industry."

Hitachi ploughed \$1m a year into its Cambridge laboratory, which pays for seven staff, two from Japan and five from the UK. This comprises half the joint development team, with the rest funded through UK academic sources. Hitachi holds the patent on the single-electron device, but Cambridge University

prised to see how researchers have responded to targets, even if they're five or 10 years away."

Communications hold the key, believes Kuwahara. At Hitachi, relationships were introduced at every level of research – between researchers and scientists as well as managers. Research programmes were used to send people from the UK to Japan to work in Hitachi's laboratories, where work is done on the related field of atomic manipulation. "Of course, it is not easy," says Kuwahara. "But this sort of human communication is very important."

Bradley goes even further. He believes good communications between researchers in Japan and those in Oxford are crucial to the team's success. Researchers in the two centres have a "very active day-to-day relationship", he says.

Technology also aids researchers in forging closer links. Electronic mail, telephones and facsimile machines are used to keep researchers in the UK in contact with those in Japan.

Sharp has a global network for telephone and fax calls. Looking to the future, Bradley believes computer-to-computer communications will also be established. But this will create its own problems. Much of the data held in the principal research centre are in Japanese and would need translating.

Bradley points out the culture of Japanese companies such as Sharp prevents the research laboratories from feeling cut off from the main body of researchers. "It's not the Japanese way to leave us isolated. We're all part of the family now. They work very hard at that."

For Bradley, the links between Oxford and Japan are particularly important because the Japanese company is Bradley's biggest customer.

Although the European offices of Sharp funded the £2.5m capital outlay for the research facility – Sharp in the UK provided 80 per cent with France, Germany and Spain providing the rest – it will be some time before they will be able to take the Oxford developments and incorporate them into products.

"In five to 10 years' time we will be looking more to European countries," adds Bradley.

For Toshiba too, it is Japan that funds the research. But, says Ikawa, the head office gives the research team a certain amount of autonomy. "Toshiba Tokyo's concern is the research results."

In spite of the difficulties, Hitachi's Koizumi believes the benefits of international collaboration have outweighed any problems.

"We believe this is a good model for a different way of doing research," he says. "It's the opposite side of the brain drain."



British and Japanese scientists join forces in quantum electronics research at the Hitachi Cambridge Laboratory

single-electron memory.

Researchers argue the collaboration has been fruitful, though not necessarily easy.

"Science is fairly universal," points out Haroon Ahmed, professor of micro-electronics at the Cavendish Laboratory. "But there are different ways of doing things."

The Hitachi team gets together

believe, has strengths in developmental research. We have to think about combining those differences."

Ikawa believes that in Japan researchers take a "me too" attitude to research. When a theory is first proposed, he says, researchers are sceptical. But once the theory appears plausible, then every company takes it up. In the UK, on the other hand, researchers do not want to work in areas where rivals are working. "That is why there is so much creative and original research done in the UK," argues Ikawa.

Bradley believes that in Japan more emphasis is placed on quantifying targets, even in basic research. "I have to try to come to an appropriate blend of individualism in creative research and Japanese management skills," he says. "Management skills are not something that comes naturally to highly innovative scientists."

The trick, believes Bradley, is not to suppress the individualism that persuaded Sharp to invest in British scientists in the first place. And, he adds: "We've been pleasantly surprised to see how researchers have responded to targets, even if they're five or 10 years away."

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will share in any financial returns from the breakthrough.

The Toshiba Cambridge Research Centre, on the Cambridge Science Park, which has been open since January 1991, has 11 staff, two of whom are Japanese. The managing director is Michael Pepper, a Cambridge professor.

Sharp's laboratory, which has been open since March 1992, is by far the largest of the three. It employs 42, including four Japanese researchers, and has funds of £2m a year, out of Sharp's total R&D funds of £500m. The most difficult thing in setting up the laboratories from scratch, reports Bradley, was deciding the focus of the research.

"Sharp asked us to consider programmes in opto-electronics, artificial intelligence and machine translation. Those were the broad categories," he recalls.

Cambridge's Cavendish laboratory and Hitachi faced a similar challenge. Four years ago the research was centred on quantum devices: only as the research progressed did it become focused on the

once a week to discuss the extent of its research. "We also argue about our results," adds Ahmed.

"I am very interested in the difference between the Japanese and the UK way of doing research," explains Yasuo Ikawa, deputy managing director of the Toshiba Cambridge Research Centre. "As far as basic research is concerned the UK has strengths historically. Japan, I

believe, has strengths in developmental research. We have to think about combining those differences."

Ikawa believes that in Japan researchers take a "me too" attitude to research. When a theory is first proposed, he says, researchers are sceptical. But once the theory appears plausible, then every company takes it up. In the UK, on the other hand, researchers do not want to work in areas where rivals are working. "That is why there is so much creative and original research done in the UK," argues Ikawa.

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"In five to 10 years' time we will be looking more to European countries," adds Bradley.

For Toshiba too, it is Japan that funds the research. But, says Ikawa, the head office gives the research team a certain amount of autonomy. "Toshiba Tokyo's concern is the research results."

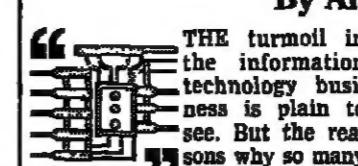
In spite of the difficulties, Hitachi's Koizumi believes the benefits of international collaboration have outweighed any problems.

"We believe this is a good model for a different way of doing research," he says. "It's the opposite side of the brain drain."

## Technically Speaking

## Finding a grand unified theory

By Alan Cane



THE turmoils in the information technology business is plain to see. But the reasons why so many different kinds of IT company are in trouble is less obvious. A whole litany of causes can be invoked to explain why companies are losing money, cutting staff, losing the loyalty of their customers and so on.

Their explanation holds good for Intel, Microsoft and Novell. Intel's microprocessors, Microsoft's operating system and Novell's networking software are all examples of proprietary designs which have achieved dominance and propelled their owners to seemingly untouchable success.

Morris and Ferguson are not afraid to take several heretical lines: proprietary systems, they say, serve customers and technological progress better than open designs, which become stultified by the need to settle on compromise solutions. But proprietary designs have to be vigorously defended, and this props technological progress forward.

They also argue against the 1980s wisdom that companies should avoid broad, cost-sensitive markets in favour of high-price niches: "In fact, the broad market is the strategic high ground, if it is covered by a proprietary architecture. Niche product vendors can make profits, but they will remain minor players."

Experience of IBM and its all-pervasive System 360 mainframe computer architecture or Matsushita and its victory over Sony with the VHS video recorder format suggest that Morris and Ferguson's thesis has much to recommend it.

They say nothing about the role of luck in the equation, however. Intel and Microsoft have made the most of their proprietary architectures but they were handed all the advantages by IBM. When it should have held on to at least part of its control of its microprocessor or operating system design, IBM gave it away and unwittingly sowed the seeds of today's PC price wars.

Luck, of course, favours prepared minds and Intel and Microsoft were more prepared than most. But until creators of "grand unified theories" find a way of factoring luck into their equations, they will remain incomplete explanations of business success.

Missed opportunities are bad for a company at the best of times. In the middle of a recession they could be fatal.

That's why a visit to the HANNOVER FAIR is essential. At the biggest industrial fair in the world, the opportunities to see the latest products and systems are unrivalled.

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## MANAGEMENT: THE GROWING BUSINESS

### Driving down car costs

**N**ext week's Budget is expected to bring further changes in the tax treatment of the company car. But whatever the chancellor decides there are ways in which companies can reduce costs, according to a new guide\* to company car management.

Managing a car fleet and preparing budgets depends on keeping records of previous performance. Manual records must include copies of all invoices including the original purchase invoice and registration date. A full service history can increase the sale price of the vehicle.

Several software packages are also available so careful choice needs to be made to ensure you get the right one. These should allow you to compare performance and cost with make, model, mileage and department.

Many companies allow drivers a free choice of vehicle within a price range without giving consideration to the reliability or service costs. Incentives to employees if they maintain their vehicles in good condition can help to ensure they are looked after properly.

If you use an outside garage for servicing do not allow individual employees to make a choice without vetting their selection and agreeing labour rates. Try to use as few garages as possible to build up a good working relationship and always ask if you can get a discount on parts.

Keep to the manufacturers' recommended service schedules though this does not necessarily mean using main dealers. Main dealers can charge £25-£30 an hour for labour but other, still reputable, garages can charge only £15-£18, even in central London.

Fleet control must be kept of fuel bills. A fuel card can be used to keep control of costs nationwide. The fuel card company will usually provide an itemised bill twice a month. This not only controls unauthorised spending; it reduces administration time and provides useful management information about the efficiency of the car fleet.

CB

\*Director's Guide to Company Car Management, 80 pages, £3.95. The Director Publications, Mountbatten House, Elizabeth Street, London SW1W 9RB. Tel: 071 730 6060.

**Charles Batchelor begins a monthly series answering questions raised by the single market**

### A clearer view of the EC

**T**HE formal launch of the European single market on 1 January 1993 signalled the most ambitious step towards European integration since the drawing up of the Treaty of Rome in 1957.

In many areas, however, the creation of the single market was more apparent than real, since legislation prompted by the Single European Act of 1987 has been coming on stream for some time. The most notable changeover on 1 January was the switch to a new system of accounting for VAT and for collecting trade statistics. In the run-up to the creation

of the single market companies were deluged with advice from the government, consultants, accountants and advice agencies on what action to take. Since 1 January the clamour has been stilled but businesses are still coming to terms with the changes.

There are many sources of information open to businesses on the single market both public and private but the FT believes that by highlighting some of the issues which arise it will be providing a service to readers.

We may also be able to pinpoint areas where either the original

EC directive or subsequent national legislation has led to difficulties.

We therefore invite readers to write or fax any queries relating to doing business in Europe or resulting from the creation of the single market. The FT is happy to acknowledge the assistance of the London Chamber of Commerce and Industry's European Information Centre in compiling this feature.

Write to Charles Batchelor, Single Market Q&A, Number One, Southwark Bridge, London SE1 9HL or Fax 071 873 3933.

in the field of competition.

#### Importing toys

**Q:** How can I find out about public contracts open for tender in other members states? Can I bid for them?

**A:** Yes, any company based in the Community may bid for contracts advertised in the Supplement to the Official Journal.

EC legislation governing public procurement requires public purchasers in the member states to submit details of contracts for supplies, works, utilities and services to the Commission for inclusion in the supplement.

This journal is known as the "S series" and is published daily. It is available on subscription from Her Majesty's Stationery Office.

You can consult all Official Journals at your local European Information Centre. In addition, Tenders Electronic Daily, the on-line version of the supplement, offers accurate and up-to-date information on contracts.

A number of organisations, including the European Information Centres, operate a monitoring service whereby companies are notified of relevant contracts.

Contracting authorities have a choice of three types of procedures.

● Open procedure – any interested contractor may submit a tender. This is the procedure which is most commonly followed.

● Restricted procedure – only those contractors who have been through a pre-qualification process are eligible and may be invited to tender.

● Negotiated procedure – allows contracting authorities to consult contractors of their choice and negotiate the terms of the contract

with one or more of them.

Public purchasers must advertise contracts above set minimum values. These are £500,000, £165,000 for supplies and services, £60,000 for public works, £60,000 for services in telecommunications and £40,000 for services in the water, energy and transport sectors.

#### What are the rules mean

**Q:** I am familiar with the term "EC Directive" but recently came across an "EC regulation". Can you tell me what the difference is?

**A:** There are five kinds of EC rule-making procedure. They are:

● Regulations. These are directly enforceable laws applicable and binding in the member states. In other words, no local laws need be passed for them to be effective.

● Directives. These are also legally binding but require further action by member states. They lay down the intended results of legislation leaving it to the individual member states as to how these aims are to be achieved and the target date for implementation.

● Decisions. These apply to member states but may apply to an individual or a company (or any legal entity) and are legally binding. They are primarily used to enforce competition policy decisions.

● Recommendations and opinions. These are not legally binding but they do have considerable political influence.

● Notices. These are not really legislation, nor are they legally binding but are generally intended to provide guidance. They are usually used to assist companies

in the field of competition.

#### Importing toys

**Q:** We import toys and sell them in the Community. What are the standards that apply and are there any plans to tighten them further?

**A:** In addition, how do we have attained the standard and carried out the necessary testing?

**A:** The EC has ruled all toys should bear the CE (Community Europe-wide) mark at the point of entry into the EC. It is recognised, however, that many importers apply the CE mark after importation and, as far as we are aware, this is accepted by many port authorities.

There is no specific procedure for testing products nor does any authority formally award the CE mark.

The mark is a declaration that the toy complies with the requirements of the EC legislation. It is the responsibility of the importer or manufacturer to ensure this declaration is accurate. In the UK the toys may be subject to checks by trading standards officers and/or customs.

To ensure the toys comply with EC rules, the importer/manufacture may decide to have the product independently tested in an accredited laboratory within the EC – a list of EC-approved bodies is contained in the Official Journal C264, 1992.

Samples are submitted for testing to the harmonised standard and any other relevant standard. In the case of EC-type examinations, full manufacturing and design details should also be submitted.



representative who will be responsible for accounting for VAT to the authorities on behalf. This will usually be an accountant.

#### Food packaging

**Q:** We are a UK-based company selling Danish foodstuffs. Is there any European Community legislation governing the language employed on food packaging?

**A:** Would it be enough, for example, to place a notice in English over the display cabinet describing the product and its contents?

**A:** The EC rules require food retailers to display information about their products in a language which can be easily understood by customers. It is unlikely that a general notice in English above the display cabinet would be considered sufficient.

You have three options to meet the directive: you could repackage the goods using English-language packaging; you could apply English-language labels to the original packaging; or you could have folded or pamphlets printed and distributed with the foodstuff in question.

This subject is covered by EC directive 79/112/EEC relating to the labelling, presentation and advertising of foodstuffs for sale to the ultimate consumer. The directive indicates the information which must be provided on labels. The language question is covered by article 14.

### In a Nutshell

#### Insuring against terrorist damage

Business tenants in leased premises must make sure that they are fully protected under new insurance arrangements agreed by the Association of British Insurers and the government to meet claims for terrorist damage. London solicitors Hill Taylor Dickinson warn:

Landlords usually insure their leased buildings but pass on the cost to their tenants. If the landlord does not top up the £100,000 basic terrorist cover provided and the damage sustained is greater the tenant may have to meet the cost of the repairs.

Worse still and depending on the terms of the lease, the tenant may have to continue paying rent on a wrecked building and could lose the right to bring the lease to an early end, Hill Taylor Dickinson advise.

#### China backs capital venture

What is claimed to be the first government-backed venture capital company in China, the Guangdong Science & Technology Venture Capital Company, has been launched.

The company has two funds: a \$7m, (£4.5m) open-ended fund in which the Industrial Commercial Bank of China, CITIC Industrial Bank, Guangdong Development Bank and Guangdong Science & Technology Commission are investors; and a \$10m, 10-year closed-end fund in which the commission and an unnamed US investment company are investors.

The funds aim to develop technology, help finance small and medium-sized companies and find global markets for products and services in areas such as communications, new materials and textile manufacturing.

Contact Guangdong Science & Technology Commission, Tel: 852 544 7072. Fax: 852 854 4573.

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## BUSINESS AND THE LAW

## LEGAL BRIEFS



## Final members of Financial Law Panel announced

THE governor of the Bank of England has appointed the remaining members of the Financial Law Panel set up to tackle problems of legal uncertainty affecting the wholesale financial markets in the UK.

The panel, chaired by Lord Donaldson, former Master of the Rolls, will consist of Mary Arden QC, a company and commercial barrister; Ronald Artus, former executive director of Prudential Corporation; Walter Hubert, managing director of J.P. Morgan; Lord Hollick, managing director of MAI; Professor Jack senior partner of solicitors McGregor Donald and chairman of Scottish Mutual Assurance; Sir Brian Jenkins, senior partner of Coopers & Lybrand; Michael Jenkins, chairman of London FOX; Humphrey Norrington, vice-chairman of Barclays Bank; Ian Plenderleath, associate director of the Bank; Mark Sheldon, joint senior partner of Linklaters & Paines; Andrew Tuckey, chairman of Baring Brothers; Robert Walther, investment director of Clerical Medical Investment Group; Nicholas Wilson, adviser to National Westminster Bank; and John Gieve, head of banking group at the Treasury.

## Senior salaries

SENIOR in-house lawyers at the Fortune magazine top 100 US companies received an 11 per cent pay increase last year taking the average salary package for these lawyers to \$469,500 (£330,600).

Their UK counterparts enjoyed an average 3.2 per cent rise according to a survey by legal recruitment consultants Chambers & Partners. Average salary for senior in-house lawyers reached £38,560. The top 10 per cent in the 30-34 and 40-44 age groups fared better, with remuneration of £149,000 and £171,250 respectively.

## Inquiries that neglect the man in the street

Robert Rice reviews the debate over company investigations

**D**oubts about Department of Trade and Industry company investigations as a method of regulation have resurfaced in the wake of the recent publication of the long-awaited report into share dealings by the conglomerate Suter and its chairman, Mr David Abel.

Debate has been further fuelled by the revelation in the House of Commons last week that the investigation cost £501,000.

The 147-page report, which had taken four and a half years to put together, found no evidence that Mr Abel had acted in concert with associates in taking stakes in a number of companies in the mid-1980s. The DTI said no further action would be taken.

Yet the report called into question some of Mr Abel's evidence as "inconsistent" or seeking to "mislead". It questioned the timing of private share purchases by Mr Abel in Suter's potential bid targets.

Investors might legitimately ask why it took four and a half years to lift the cloud hanging over Suter, particularly in the light of the DTI's decision not to take action. Suter's growth was held back by the investigation. Other small conglomerates with which it was compared during the early 1980s have moved ahead.

Concern about the company investigations system as a means of protecting individual consumer and investor interests were first voiced at the end of the 1980s following

criticisms of the handling of the House of Fraser, Barlow Clowes and Guinness investigations.

The House of Commons Trade and Industry Committee produced a report in May 1990, calling for changes to make the system quicker and more efficient. It said that broader public interests than just the duties of directors and the rights of shareholders should be reflected in company law and the way it was applied.

The DTI had told the committee that the object of Companies Act investigations was to find out in the first place what was going on. This was done by calling for papers and interviewing witnesses. This evidence then formed the basis for any action, which included criminal prosecutions, winding-up of companies, disqualification of directors, sanctions by employers or other regulators, and changes in the law.

The committee, however, felt the overriding aims of investigations should be to protect investors (and other companies or individuals with whom the company under investigation may do business), to promote efficient and honest markets, and to maintain the integrity of the UK as a financial and business centre.

It concluded, from looking in particular at the House of Fraser report, that the interests of consumers, non-equity investors, creditors and employees did not attract the attention they deserved. The committee also recommended

changes to speed up the whole process. It accepted the DTI's argument that it would be impractical, given the present level of available resources, to abandon the use of part-time external inspectors in favour of a full-time internal inspectorate. Even a small team of full-time inspectors would be periodically underemployed or overstretched. But it said outside inspectors should be required to devote at least 75 per cent of their professional time to an inquiry and major inquiries should complete their reports within 12 months.

**T**he DTI's response to the committee's report was lukewarm. Professor John Farrar, a company law specialist, called it "characteristically complacent". The department accepted it had some responsibility for protecting the interests of consumers and individual investors but said there had to be realism about what any regulatory system could achieve. It could not hope to prevent all company failures or misconduct. The objective should be to set a framework within which investors could make their own judgments about risk and reward.

The DTI criticised the committee for concentrating on major inquiries and paying scant attention to the bulk of its investigatory work — basic fact-finding carried out by in-house investigators under section 447 of the Companies Act 1985.

These inquiries are not announced and the findings are not published.

Although the DTI says it is still in discussions with the select committee, little progress has been made towards implementing reform. Implementation of the recommendation that the trade secretary should automatically apply for the disqualification of directors who give false information to DTI inspectors could have had a significant bearing on the Suter report for example.

Instead the DTI appears happy to rest on its record. On the surface that looks quite impressive. In the fiscal year 1991/92, there were 177 investigations under company legislation, 155 of them unannounced inquiries where the DTI called for company papers under section 447. Seven teams of external inspectors were appointed and five inspectors' reports were published during the year. Seventeen companies were wound-up. Eighteen trials resulted in the conviction of 31 individuals. Ten people were disqualified as directors for periods from three to 15 years. The DTI also disclosed information and documents to regulatory bodies on 63 occasions.

The City, too, appears generally

happy with the present system. Company lawyers do not see reform as a priority and seem more concerned with ensuring procedures are fair to those under investigation. Mrs Frances Heaton head of the Takeover Panel said that while the present system was "clearly not ideal" there was a "need to be realistic about what it is trying to achieve". Where there was a lack of criminal charges, inquiries had to proceed with great caution. It was difficult to see what could be done to speed them up.

The Securities and Investment Board said there had been few problems with recent investigations. The inquiries that gave rise to all the criticism arose out of events dating back to before the 1986 Financial Services Act. The Mirror Group Newspapers investigation would provide the first real test of the system since the act came into force, but it was too early to say that it was taking too long.

From the public's point of view, however, the DTI's record is less satisfactory. The number of appointments of inspectors is very small compared with the number of applications for investigations, 65 per cent of which are now made by the public. The number of applications has risen steadily in recent years from 441 in 1987/88 to 850 in 1991/92 but the number of statutory investigations has only risen from 135 to 177 over the same period. This has only fuelled criticism of inaction by the DTI.

Little progress appears to have been made either in speeding up the procedure. The average time to complete a major investigation has fallen from three years, eight months in the early 1980s to two years, four months today. But delays in publication after an inquiry seem to have increased.

Regulators welcome the publication of interim reports as a useful development, but no action has been taken on the committee's proposal that inspectors' recommendations for prosecution or disciplinary action should be contained in a separate appendix so that the bulk of a report can be published quickly.

It may come down to a question of resources. The DTI investigations division needs heaving up. While resources remain scarce, reform along the lines recommended by the committee looks unlikely.

## Community in recent years.

C-8/92: *General Milk Products GmbH v Hauptzollamt Hamburg-Jonas, ECJ 3CH, March 3 1993.*

## Other cases of interest

Among the many opinions of the Advocates-General, two cases look certain to be of particular interest. They both concern the Community rules relating to health warnings on cigarette packets. The judgment of the Court will be awaited with interest by the cigarette manufacturers.

C-223/91: *Ministro delle Finanze e Ministro della Sanita v Philip Morris, Opinion of Advocate-General Lenz, March 2 1993.*

C-11/92: *R v Gallagher Ltd, Opinion of Advocate-General Lenz, March 2 1993.*

BRICK COURT CHAMBERS, BRUSSELS



New Zealand cheddar imported into the European Community by one EC country and then resold in other Community countries is entitled to monetary compensation amounts (MCAs) when being resold in the Community, the European Court of Justice ruled last week.

The case concerned the New Zealand Dairy Board and its subsidiary in Germany, General Milk Products GmbH. Until 1984, the subsidiary had imported cheddar, among other products, from New Zealand for resale within the Community, and these resales benefited from MCAs. MCAs were introduced by the

Community to compensate for fluctuations in export and import prices of agricultural products between the prices fixed by the Community institutions and the real market prices.

In 1984, an agreement was reached between New Zealand and the Community, whereby the regime for trade in cheese was changed. Instead of minimum prices and quota restrictions on cheese imports into the Community, the new arrangements relied solely on quota limits.

This change led the German customs to refuse the applicant company any MCAs for the cheese it

was seeking to export from Germany to other countries in the Community.

The European Court ruled that the change in arrangements for the import of cheese from New Zealand into the Community had not had any impact on the granting of export MCAs.

The Court said that, in deciding to suspend the minimum prices, the Commission must have found New Zealand prices and Community prices for cheddar to be compatible. This had nothing to do with the grant of export MCAs, which were aimed specifically at neutralising the consequences of currency fluctua-

tions on the movement of agricultural products within the Community.

The Court therefore ruled in favour of General Milk Products but with one proviso. Export MCAs were applicable to the transactions in question as long as, like the GM dealings, they were ordinary commercial transactions. MCAs would not be granted to fictitious arrangements, intended only to claim the benefit of MCAs.

This proviso was clearly aimed at underlining the Community's wish to stamp out the fraudulent transactions that have been a feature of certain agricultural markets within

the Community in recent years.

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## PEOPLE

## Norcros shuffles its titles

Norcros, the building products and packaging group, is switching Michael Doherty to the post of executive chairman and doing away with the title chief executive.

Doherty joined Norcros as chief executive five years ago — after it had escaped the clutches of Williams Holdings — from Cope Allman.

He also took on the role of deputy chairman in 1989 when Julian Shefford, son of the founder, became chairman. Shefford is stepping aside as chairman but stays as a non-

executive director.

Robert Alcock, who joined as finance director from Nabisco UK in October 1988, is being promoted to the new post of group managing director. Norcros is seeking a replacement as finance director. According to Doherty: "Robert will look at the business from month to month and I will look at it year-to-year."

Although the changes are not a direct response to the Cadbury report, Doherty says, some of the requirements mean that "the role of chair-

man is much more demanding". As a "virtually full-time" chairman of Norcros, he had been appointed executive director, UK and international human resources at FIDELITY INVESTMENTS.

■ Tomonari Miyiki, formerly senior vice-president at Nikko Securities International in New York, has been appointed director and deputy head of the global structured products group in Tokyo of UBS PHILLIPS & DREW.

Masakazu Murayama moves from Dillon Read to become director in the capital markets division, also in Tokyo.

■ Alison Deuchars, formerly a banking analyst with Smith New Court, has been appointed a director and bank analyst with LEHMAN BROTHERS INTERNATIONAL.

■ Mladen Ninkov has been appointed a director of ANZ, International Merchant Banking and head of the international corporate finance department.

■ Jeremy Alford and Terry Arthur have been appointed directors of WHITTINGDALE LTD; Robin Gjikes, Lionel Hoare and Christopher Povall directors of Whittingdale Unit Trust Management.

■ Peter Bowers moves on to the board of NOBLE LOWNDES.

■ Chris Keflik has been appointed general manager, Africa, for STANDARD CHARTERED.

■ David London, formerly a director of Greenhill Montagu, has been appointed Midlands regional business development director for Quilter Goodison, part of COMMERCIAL UNION.

## Non-executive directors

Wittig will be non-executive and remain in Wolfsburg. Previous VAG (UK) chairmen have similarly been non-executive, and drawn from Lombaro.

Wittig himself is no stranger to the British operation, having been a non-executive director since 1989 — when VW first began flagging its intention to take back the franchise from Lombaro by beefing up its board with Wolfsburg appointees.

■ Carl Hahn, former chairman of Volkswagen, has been appointed a non-exec at TRW.

Justin Duke (right), 51, a former managing director of Channel Four Television, has been appointed a non-executive director of VTR, which provides video post-production facilities for advertisers and programme makers.

Dukes' name has been linked with a number of high-profile media jobs since he quit Channel Four, including, most recently, a bid to get Britain's fifth television channel based in Milton Keynes.

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**T**ough one would hardly think it, to look at the artists promoted abroad by the British Council, or supported by the Tate Gallery or our other major domestic institutions, figurative painting continues to flourish to a remarkable extent in this country. By that I mean painting founded in the direct response to the visible world, to landscape, the figure and still life, as in the Beaux Arts tradition.

Until a generation ago, it was the staple of all training in the fine arts, for sculptors, too, were brought up in the observation and modelling of the figure. But to speak of such things today is to speak a foreign language so far as most artists under the age of 30 are concerned. If the tradition still flourishes, it does so at the hands of artists of a certain age.

Sergy Mann is in his mid-fifties, a product of the Camberwell School under the old, unformed dispensation. He is a painter of landscape, but the landscape neither of great distances nor of particular scenes, details or effects. His subject is rather the near and middle ground: the studio interior or, as in this exhibition, the comparatively close and oddly enclosed spaces near his home at Bungay in Suffolk; the village street, footbridge and river bank, farm buildings.

The wonder is that he is able to paint at all, for he is now nearly blind, with no more than peripheral vision in one eye. This is not to make allowance for the work, but to remark upon its nature. The over-coming of the disability has had a profound and clear effect upon what the work actually is, both in its process and its result.

Unable to consider the subject in its entirety, he is forced to examine it point by point and even to walk into it himself, to look more closely, to pace and feel and measure. And the surface of the painting is the record of this process, with its scribbled chalk notation of registration and confirmation, its loose atmospheric suggestions and the final, solid, monumental simplicity of the forms themselves: the buildings, roads and objects by which the true pictorial space is established.

The sense is of the painting never stopping, a continuous and living process, with every day a new start, from which the sense of place, lively and authentic, is teased at last. Mann's is indeed an aesthetic of process and physical commitment, quite remarkably so.

Hans Schwarz is now 70, a refugee from Vienna and the Nazis before the War who has made his life in England ever



'Bromelaid Vriesia' by Ben Levene

## Back to the figurative

He too is a painter of landscape, but no local landscapist, for he is as likely to be taken by the visual excitement of a zebra crossing as by the view across the Thames to St Paul's, or a French village street, or a Somerset duck-pond. He is one of the most forceful and lively painters in water-colour at work in this country, which is not at all intended as the back-handed compliment it might seem.

The conventional hierarchy of media, by which oil on canvas rates as something inherently more serious and valuable than work on paper, was always something of a non-sense. Serious artists use whatever medium and material are appropriate to their particular and immediate needs, and the portability of paper and the speed and flexibility of water-colour make their own case.

Schwarz is no narrow specialist, but that his large water-colours should be so cheap is merely to make the point with a nice irony. He uses body colour to some extent, which sacrifices something of the natural luminosity

of true water-colour, but he gains infinitely in the richness of his effects, both physically on the surface, and in his colour, for he is an instinctive and adventurous colourist, with his dense oranges and purples, greens and ochres.

He shares this current show with the much looser, more abstracted landscape water-colours of Jenny Ryrie, a young painter from Scotland having her first proper showing in London.

Ben Levene, again, is in his mid-fifties, a product of the Slade School under Coldstream, but no dot-and-dot methodist. He paints still-life, flowers in pots for the most part, and the landscape as though seen through the window, the view high across the fields to dark hills beyond. The drawing is close enough to be potentially descriptive, as opposed to the merely suggestive, but a closer view shows it also to be quite crude in its sophisticated way, graphically firm and purposeful rather than more subtly accommodating.

The effect is oddly emblematic, most especially in the flower pieces, a quality often reinforced by the use of a gold-leaf ground, setting the image up in an almost hieratic isolation. Presented so simply and directly, the paintings seem so much the more charged with colour, and it is indeed as a colourist that Levene is most interesting. He is no strident colourist, but within the cool range of his greens and reds, golds and blacks, he does achieve remarkable control, the brightest viridian that is a field a mile or two away sitting quite properly in its pictorial place, keeping its distance. And with Matisse and Manet, Levene knows, what most artists do not, how rich and various a colour black can be.

William Packer

Sergy Mann: Cadogan Contemporary, 106 Draycott Avenue SW3, until March 27. Hans Schwarz: Thackery Gallery, 18 Thackery Street, Kensington Square W8, until March 26. Ben Levene: Browne & Darby, 19 Cork Street W1, until March 2

tidious and fluid — that combination is Kissin's special strength — but just on that account less craggy, troubled and unassimilable than some old masters can make us hear. The intermezzi, however, were sculpted with nerve-end delicacy: they hung in the air like densely luminous objects, each with its own poignant freighting. The house was spellbound; this was piano-playing of a very rare order.

Haefliger had started off with Sofia Gubaidulina's *Chaconne*, already 30 years old but still bristling with muscular, visionary flashes. Kissin began with four Liszt transcriptions of Schubert songs, where he emphasised the tunes over the charms of Liszt's filigree enrichments. Instead of being cajoled by those latter, which must be the best excuse for playing the Liszt versions, we were reminded of how much more penetrating a singer can be with the vocal lines. After them came the "Wanderer" Fantasy, in which Kissin's light, unblinking long-view compensated perfectly for his penchant for languishing weightings and varied keyboard touch.

On the strength of these performances Haefliger might be thought to have the edge in continual, passionate expression, Kissin to excel in miraculous pianism — not just aggressive bravura feats, but a speaking subtlety in piano and pianissimo that held his Barbican audience in bated-breath silence. Nonetheless, any such comparison would be pointless.

Haefliger's extra few years may explain why he could illuminate Schumann's *Das Leid der Jugend* with so much direct feeling. This set of linked pieces — later than *Carnaval*, despite their arsy-versy opus numbers — trades off the composer's *Florestan* persona (florid and pressing) against his soulful "Eusebius" (tremulous and introspective) more specifically than any of his other music. Most pianists treat it as semi-private, rarefied stuff to be rendered in half-tones. In Haefliger's hands it brimmed with vitally contrasted sentiments, naked and assured, and it made a grand, riveting sequence.

The comparable high-water mark in Kissin's recital came with the three slow intermezzi of Brahms's op. 116 *Fantasia*. The quicker Capriccios were superbly incisive.

The quicksilver piano style not at all changed by the passing years.

Berman remains a "piano animal" of astonishing ability. In the climaxes of Liszt's *Fürtherillen* and Mussorgsky's *Great Gate of Kiev* finale he drew from the instrument a sustained lion's roar that had nothing in it of hanging or applied force. In the Liszt *Tarantella* he achieved remarkable feats of dexterity and filigree fleetness. The darker-toned Pictures were characterised with many a piercingly idiomatic inflection derived from a precisely weighted and varied keyboard touch.

What was lacking was any deep command of musical form and progress — rhythmic of slower passages tended to droop, phrasing to be vague — and any specific involvement in re-creating moods of charm, tenderness, delicacy. The three Liszt transcriptions of Schubert songs and the *Petrouchka* sonata no. 104 were delivered, not sung. For me (though not for the throngs of notably enthusiastic admirers) a Berman recital remains an odd compound of moment-by-moment thrill and overall disappointment.

David Murray

Max Loppert

**D**r Johnson disliked *Macbeth* because of the line "Nor heavn' peep through the blanket of the dark, to cry, Hold, Hold!" Who, thought Johnson, could bear of peeping through a blanket? Now video, lasers and scaring electric soundtrack challenge the settled gravity of *Macbeth* in a bold, fresh, wayward production at the Leicester Haymarket.

Julia Bardsey's heavily-cut text reduces Shakespeare's shortest play to a shade over two hours, out go the Porter, the evocations of Dunstable and the lyrical lines on sleep; in come lasers, microphones and strobescopic light. The nine actors rove around three sunken water tanks, two dozen chairs and a rail of costs.

Bardsey's newness of insight certainly reshapes the play. The initial encounter between Macbeth and Duncan is played twice, first as "There's no art to find the mind's construction in the body", and then as the usual "face", a joke about body language in the video age. Soliloquies are shouted into microphones, muttered

## Theatre

### Macbeth

through cigarettes, or shared between characters. These cuts and alterations stress the action, a play-size model of Macbeth's well if 'twere done, when it's done, then 'twere well it were done quickly.'

Of course, Shakespeare often needs alteration. The scenes in England — largely cut here — do little more than give the actor playing Macbeth an act's rest. But this production distorts both the play and the mind's own workout in the theatre. Scouring *Macbeth* of its lyricism turns the action into physical event rather than verbal interplay. The witches' warnings to Macbeth are drowned in a welter of electric distortion, so first-time playgoers would have no idea what was happening. These prophecies must be clear so Macbeth's fear becomes understandable in the final scene. Other directorial waywardness

includes having Lady Macbeth sleepwalk along a long line of pillows, like someone trudging through a snowdrift, rubbing her hands with cold; and having all the characters prowl over the set, colonising the stage space but dissipating the focused energies of the verse.

Christopher Toalman's lighting is the technical hero. The deep black stage is obscured by floodlights, rotating, searching out the shadows among heaps of ladder-back chairs; red light for murders, blue for night. Purple and green lasers represent the witches, who speak in three voices through one actor with a video camera. The anti-climactic chaos of the final scene finds Macbeth surrounded by chairs, raincoats and spotlights. The moral issues are dismissed as Macbeth's identity is excised. It was the radical Dr Johnson who thought the action of *Macbeth* too forthright to admit of individual characters.

Andrew St George

Leicester until March 26; 0633 838797

Nederlandse Dans Theater in Jiri Kylian's *Kaguyahime*. Thurs, Sun afternoon (in repertory till March 30); Glen Wilson conducts Pierre Audi's new production of Monteverdi's *Ulisse*, with Anthony Rolfe Johnson (6255 455)

#### ■ BRUSSELS

Monnaie Tonight, tomorrow, Fri, Sat: Philippe Boesmans' new opera *Reigen*, libretto by Luc Bondy after Schnitzler. Directed by Bondy with a cast including Dale Duesing, Françoise Pollet and Solvieg Kringselboen (219 6341). Tomorrow at Palais des Beaux Arts: Barbara Hendricks song recital (507 8200)

#### ■ GENEVA

Musique Roche's new production of Poulenc's *Dialogues des Carmélites*, conducted by Michel Plasson, opens tonight at Grand Théâtre. Further performances March 12, 14, 16, 19, 21 (311 2311). Vladimir Spivakov directs Moscow Virtuosi on Sun afternoon at Victoria Hall (311 2511)

#### THEATRE

A new play by Monique Lachère about Catherine de Medici opens tonight at Théâtre de Carouge, daily except Mon till April 4 (343 4343). Robert Pinget's mystery play *L'inquisiteur* runs daily till Sat at the Comédie (320 5001)

#### ■ ROTTERDAM

De Doelen Tonight: Quartet Sine Nomine. Tomorrow: Rudolf

Buchbinder plays Schubert piano music. Thurs, Fri: Valery Gergiev conducts Rotterdam Philharmonic in Prokofiev, Shnitke and Berioz, with viola soloist Yuri Bashmet (413 2490)

#### ■ THE HAGUE

Danstheater Tonight: Dutch National Ballet in choreographies by Balanchine, Teo Branden and Martha Graham. Thurs, Fri: Set: Nederlands Dans Theater in Jiri Kylian's *Kehuyagime*. Next Tues: Opera Forum production of Bizet's *Pearl Fishers* (360 4930). Dr Anton Phillipszaal Thurs and Fri: Christopher Zimmermann conducts Hague Philharmonic Orchestra in works by Weber, Beethoven and Mendelssohn, with violin soloist Ida Haendel. Sun afternoon: Zimmermann conducts Brahms and Rakhmaninov, with piano soloist Arnold Cohen. Next Mon: Antoni Ros-Marba conducts Netherlands Chamber Orchestra, with Maria Joao Pires (360 9810)

#### ■ VIENNA

Staatsoper The main event this week is the premiere on Sun of Adolf Dresen's new production of Siegfried conducted by Christoph von Dohnanyi, with Siegfried Jerusalem and Hildegard Behrens (repeated March 18, 22, 28). Tomorrow: Die Zauberflöte. Fri: Fidelio with Gabriela Benackova. Sat: Der Rosenkavalier with Lucia Popp and Ann Murray. Next Mon: La traviata with Sona

Ghazarian (51444 2955). Kammeroper Tomorrow: Final performance of Boris Pokrovsky's production of Shnitke's *Life with an Idiot* (513 6072). March 14-21 at Odéon: Impressions de Pelleas , Peter Brook's Debussy adaptation (586 1676).

#### CONCERTS

Musikverein Tonight: Tzimon Barto piano recital. Tomorrow: I Musici di Roma play Rossini, Boccherini and others. Sat and next Mon, also Sun morning: Isaac Karabtchevsky conducts Tonkünstler Orchestra in works by Hindemith, Bruckner and Brahms with violin soloist Sergei Stadler. Sun evening: Nikolaus Harnoncourt conducts Concentus Musicus Wien in a Haydn programme. March 20, 21: André Previn conducts Vienna Philharmonic (506 8190). Konzerthaus Tonight: Alben Berg Quartet plays Lutoslawski and Ravel. Tomorrow: Kronos Quartet. Thurs and Fri: Bernd Weil sings Winterreise. Sun morning: Rudolf Buchbinder plays Beethoven's Fifth Piano Concerto with Volksoper Orchestra. Sun evening: Bach's St John Passion. Next Mon: Petr Altrichter conducts Prague Symphony Orchestra (712 1211)

#### ■ WASHINGTON

KENNEDY CENTER Concert Hall Tonight: Jeffrey Tate conducts National Symphony Orchestra in works by Elgar. Mozart and Mendelssohn, with piano soloist Emanuel Ax. Tomorrow: Pinchas Zukerman violin recital. Thurs, Fri, Sat: Tate

conducts Brahms, Schubert, Elgar and Wagner. Sun afternoon: Chicago Sinfonia plays works by Ravel, Haydn and Ginastera. Mon: The Chieftains (202-487 4800)

#### OPERA HOUSE

Final performances of Washington Opera season are The Cunning Little Vixen tonight, Fri and Sun afternoon, and Turandot tomorrow and Sat. Next week: France Danse Festival (202-487 4800)

#### THEATRE

● Summer and Smoke: Tennessee Williams' poignant drama, set in pre-First World War Mississippi. Opens Fri, till April 16 (Arena Fichandler's 202-488 3300)

#### ● Antigone in New York

Janusz Glowacki's comic update of Sophocles. Till March 28 (Arena Old Vic 202-488 3300)

#### ● Years of Pilgrimage

Doug Grissom's trilogy about black-white relations during the civil rights movement. Till March 28 (Source Theater 202-482 1073)

#### ● Imagine Drowning

Terry Johnson's Gothic thriller, set in a seaside boarding house. Opens tomorrow, till April 11 (Studio Theater 202-332 3300)

#### ● Uncle Vanya: Chekhov's

powerful play directed by Christopher Henley for Washington Shakespeare Theater. Opens Fri, till April 10 (Gunston Arts Center 703-739 9888)

#### JAZZ/CABARET

Blues Alley Jazz Supperclub Tonight: singer Melissa Walker. Tomorrow till Sat: Angela Boffi. Next week: McCoy Tyner Trio

(1073 Wisconsin Ave, in the alley, 202-337 4141)

#### ■ ANTWERP

De Vlaamse Opera Tonight, Thurs, Sun afternoon, next Tues: Stefan Soetskes conducts Gilbert Defo's new production of Faust, with John Del Carlo in title role (233 8885)

#### ■ ZURICH

Opernhaus Tomorrow and Sun afternoon: Madama Butterfly with Yoko Watanabe and Francisco Araiza. Thurs and Sat: II barbier di Siviglia. Fri: Bernd Bierner's production of Nutcracker. Sun evening: ballet mixed bill.

March 20: first night of new production of Massenet's Herodiade with Carreras and Bunbury (262 0909)

#### MONDAY

Super Channel: West of Moscow 1230.

#### TUESDAY

Super Channel: Financial Times Reports 0630

#### WEDNESDAY

Super Channel: Financial Times Reports 2130

#### THURSDAY

Sky News: Financial Times Reports 2030

#### FRIDAY

Super Channel: European Business Today 0730; 2230

#### SATURDAY

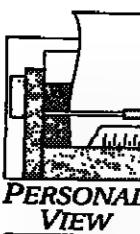
Super Channel: Financial Times Reports 0930

#### SUNDAY

Super Channel: Financial Times Reports 1330; 2030

#### MONDAY

Super Channel: Financial Times Reports 0930



Norman Lamont will take his ritual stroll next Tuesday through St James's Park and hold his battered Gladstone box aloft on the steps of Number 11.

Then, after telling the House of Commons that "the increases in duty I have just announced will take effect from 8pm today", the chancellor will have enacted a uniquely British ritual for the very last time.

For there will never again be a spring Budget. The political theatre of this year's Budget day – to be displaced by a combined Budget and Autumn Statement next November – offers a perfect opportunity for the British government to re-establish its credibility and authority in the financial sphere, by responding to a nation and to markets positively yearning for a clear sense of direction.

The last six months have been deeply unhappy ones for the cause of conservative economics in Britain. The country's ignominious retreat from the European exchange rate mechanism on September 16 marked yet another failure to establish a long-term framework of economic discipline, and laid Britain open to acute dangers of short-term pragmatism and wishful thinking so reminiscent of the pre-Thatcher past.

Since then, substantial monetary loosening caused by an unplanned devaluation of 20 per cent has been accompanied both by rapid interest rate cuts and by the ballooning of the budget deficit. The one-off opportunity to curb expenditure in the wake of an election victory has almost gone. Optimistic claims about British public-sector finances being hyper-cyclical have been thought to justify the emergence of a Reaganomics-style budget deficit – which the UK's exposed and trade-dependent economy is far less able to sustain than even the US.

People forget that Black Wednesday was not a liberation, but a warning of recurrent weaknesses and of the hazards which still face countries unable to establish monetary discipline as the basis of non-inflationary growth. Black Wednesday proved that our original Thatcher agenda of sound money, fiscal rectitude and supply-side reform had not bitten deep enough to consolidate the reversal of Britain's

## The case for conservative economics

By Geoffrey Howe



Fiscal stance: Geoffrey Howe at Number 11 ten years ago

long-term decline. The tragedy is that this had not been secured by earlier entry into the ERM. Black Wednesday was a signal not for "rejoicing" but for renewing our attack on the underlying problems – still rising real earnings, public spending, persistent regulatory obstacles to growth – in a way that will produce enduring improvement.

Consider the figures. The four "wise men" (of the chancellor's chosen seven) who commit themselves to medium-term projections predicated on an average of 2.5 per cent over the next four years. Only in the third year do they see the jobless total falling below 3m (no surprise there; but it is a warning against false prophets). They see inflation will offer a credible basis for growth, and only continuous attention to sound public finances, backed by a formal monetary framework, will allow that low inflation to be made permanent.

In response to these imperatives, the chancellor does need to raise taxes in the forthcoming Budget. First, because we have to start curbing the fiscal deficit now. Second, because market confidence is so low that only action can give credibility to any commitment to put public finances on a firmer footing. Third, because the prime minister could actually be right in claiming that Britain may lead the Community growth league in the year ahead. Even that expectation could be put at risk if the government was to delay the fiscal action that is already needed to avoid a fatal U-turn three years from now.

By 1995, according to the Organisation for Economic Co-operation and Development, government debt will have returned to its 1979 level of 45 per cent of GDP, compared with only 39 per cent in 1990.

There is no insuperable difficulty in finding ways to reduce the gap. Start with the radical cuts on public spending or tax subsidies that have so far seemed too difficult: phasing-out of mortgage interest relief or of the lower retirement age for women, for example; or making a reality of the promise to mobilise private finance for infrastructure projects. Then, look for ways of reforming the tax system so as to generate substantial new revenues: broadening the VAT base – at a lower rate; higher green taxes; employees' national insurance contributions – a higher rate or higher up the income scale or both.

Spread sensibly, such actions can be rendered acceptable and presented positively. They could, and should, be coupled with measures directed mainly at the labour market, and designed to make as quick and as credible an impact on the dole queue as possible; one can suggest revised, refurbished or extended versions of the Community Programme, the Enterprise Allowance or the Business Expansion Scheme.

President Clinton has courageously blazed the trail of deficit reduction, to unexpected popular acclaim. A similarly hard-headed attempt by the British government to explain and address the real problems of our economy is more likely to reap political reward than playing to the gallery and hoping for the best. Displaying the courage of one's convictions worked before. It can work again.

The Maastricht mismasma which Euro-phobes have imposed upon the Conservative party is sapping the will to face problems, to provide the leadership so urgently necessary. The greatest service the chancellor can perform for his country is to do what is right, not what is popular.

So far from "smutting out" the incipient recovery, a Budget-based programme of the kind that I have suggested should complement the substantial monetary easing that has already occurred. Just as my 1981 Budget was able to do, it would offer the best prospect of sustained recovery over the longer term.

The coming Budget should be used to restore the centrality of conservative economics to the economic policy of the Conservative government. For so long as we are absent from the ERM, we have to summon up our own determined commitment to virtue.

Lord Howe of Aberavon was chancellor from 1979-83 and foreign secretary from 1983-89.



Make-believe time is here again. Just imagine. Everything is about to come right for the British government. A grateful nation will shortly be singing the praises of Mr John Major, his cabinet, even his chancellor. It is a charming fancy. If you get drunk, stand on your head, shut your eyes and picture the fairies at the bottom of the garden you might wake up believing it.

The case for such a touching exercise of faith is deceptively strong. The political scenario is shifting. Winter is nearly over.

Doom and gloom, those unwelcome guests whom the prime minister seeks to evict, always arrive with the cold and the dark. They usually leave when the days get longer and warmer. The recession is coming to an end; spirits will rise as the inevitable upswing begins. Sales of new houses and cars seem to be picking up.

As we are frequently reminded by No 10 Downing Street, interest rates are at their lowest since the prime minister was a lad. The annual rate of inflation is comfortably under 2 per

That wonderful resurgent feeling is entering the nation's bloodstream, and it isn't only spring fever.

If past performance is any guide, the initial reaction to the forthcoming budget will be that the government is onto a winner. When Mr Norman Lamont sits down next Tuesday afternoon he may even be cheered by the benches behind him. This happens with most chancellors in most years. Second thoughts come later. Mr Lamont is clearly aware of this. He is soliciting post-budget social engagements all over town. He must feel that quite soon we will witness the miraculous rehabilitation of government whose authority was drained away on Black Wednesday.

A less narrow interpretation is that he is under orders to restore confidence. This sounds right. It will, after all, be Mr Major's budget.

The official advice that goes to Mr Lamont also goes to the prime minister, who was the man in charge when Sir Terry Burns was

made head of the Treasury.

The present chancellor is allowed to make small decisions on his own. The fiscal

stance, the thrust of the budget, is the prime minister's to determine.

The pair of them know that the holders of their two offices sink or swim together.

Mr Nigel Lawson jumped overboard, and soon afterwards Mrs Margaret Thatcher also went under. No

Conservative minister has forgotten the lesson of those events. Mr Major is determined to be more of a hands-on manager of the economy than his predecessor. Mr Lamont is not in a position to demur.

It is at this point in the optimist's daydream that the bill least not quickly, even when the recovery is well under way and the Maastricht treaty has been ratified. For Mr Major is not merely saddled with a small majority. He aspires to run a traditional British-style elective dictatorship on the strength of a coalition of Conservatives and Sometimes-Conservatives. This would not be remarkable in Germany, the Netherlands, Belgium, Denmark or other continental democracies in which coalition-building is the norm. In Britain it is so extraordinary that nobody quite realises what is happening.

The strength of the Sometimes-Conservatives has to be gauged whenever an important

**Joe Rogaly**

## A touch of spring fever

proposal is put before the Commons. Their presence is such a threat to the government that other possible allies, such as the Ulster Unionists or even *extremists*, the Liberal Democrats, are kept sweet. This affects everything. Question: how much pressure should be put on the Unionists in Belfast in response to the Dublin government's recent peace overtures? Answer: it depends on what the government may need to ask of the Unionists in the Commons. Should the pension age be equalised for men and women? Not if it seems to have been demanded by the Europeans (although if Mr Peter Lilley, a known Eurosceptic, is to make the announcement, perhaps the Sometimes-Conservatives will accept it). How many coalmines will be closed? Answer: how many SC's will vote for whatever number is proposed?

There is another reason why the restoration of the government's fortunes is likely to be a long and painful process. People are aware that the end of the recession has been brought forward by the forced abandonment of a managed exchange rate – something that, a week before it happened, the prime minister and the chancellor told us would be the height of irresponsibility. To claim credit for the beneficial results of that failure is pretty cheeky. While unemployment remains so high, and the fear of it reaches into nearly every home, such a claim will sound hollow.

Voters can see that we have a weak government, led by a prime minister who is the prisoner, not the master, of his destiny. That was true in the darkest days of winter, and it will be just as true in bright summer. Never mind. Government matters less than you think. Most of us, most of the time, can manage very well without it.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Industrial comparison selective

From Mr Andrew Mitchell

Sir, In criticising the "tub-thumping" of the manufacturing lobby, Tony Thomsen of Bankers Trust Investment Management (Letters, March 5) offers a rather selective argument. To reassure us that things are not as bad as they seem, he compares the UK's manufacturing performance to that of other English-speaking countries, with France thrown in as the token "other".

Unfortunately, our anglophone friends share the UK's dismal record on manufacturing investment and boom-bust economic growth, as well as (no coincidence this) our *rainless* culture and an over-developed stock market. His accusation that British manufacturing was historically "over-managed and under-managed", also comes rich from a representative of the securities business.

Those in glass houses, Mr Thomson,  
Andrew Mitchell,  
56 Edmund Road,  
London  
W4 1JF

### Game's up

From Mr Christopher Joubert  
Your economics correspondent is incorrect ("Wise man attacks wisdom of fellow economists", March 6) in his judgment that "the authority of the government's new panel of economic advisers... has been thrown into doubt... by Professor Tim Congdon".

It was thrown into doubt in the first place by the appointment of two ultra-monetarists to the panel. The Treasury cannot be pleased now that Mr Congdon, displaying a political touch equal to his grasp of economics, has given the game away.

Christopher Joubert,  
48 Haydon Park Road,  
Wimbledon, London SW19 5JY

### Control culture can avert risks of derivatives trading

From Mr John Tattersall

Sir, Sir David Walker's contribution to the debate on the regulation of derivatives ("Derivatives – a delicate balance", March 4) is most welcome. While the control of derivatives trading operations is rightfully a principal concern of the management of financial institutions and their regulators and supervisors, the size of the off-balance sheet commitments involved can easily lead to a distorted view of the real risks.

We would suggest one additional principle be added to Sir David's five principles of a viable approach to regulation of derivatives trading: namely, the development in financial institutions of a flexible and dynamic control culture.

While the specification of capital requirements for such institutions is important, it is only the exercise of effective control by management over derivatives traders which will ensure that serious problems are avoided. Such controls

should include recruitment procedures which ensure that dealers are of the highest integrity; proper incentives for dealers to encourage them to achieve all of the corporate objectives, not just short-term profitability; and regular training. There should also be other forms of corporate communication to make sure that they know what those corporate goals are; competent independent checks on their trading strategies and valuations; and internal controls over the transactions. These must be backed up by a high quality of on-site management in the dealing room.

In our experience institutions which have successfully established an effective control culture are far less exposed to many of the potential problems in derivatives trading.

John Tattersall,  
head of business controls  
assessment practice,  
Coopers & Lybrand,  
Plumtree Court,  
London EC4V 4HT

### Tax relief plea for head offices

From Mr D J Murby

Sir, It is quite proper for multinational companies to review their HQ operations to determine:

- whether the cost is really necessary and adds value;
- whether the function should be delegated to an operating entity;

However, if at the conclusion of the review the function and expenditure are retained at the centre, in what jurisdiction does the multinational company obtain a tax deduction for the expense?

In his interesting article ("The myth of the bloated head office", March 5) Christopher Lorenz does not mention that most multinational companies

have difficulty in obtaining a tax deduction for centrally incurred costs which benefit not only the parent company but also many of the operating subsidiaries. Failure to obtain a tax deduction for the expense considerably increases the net costs of an HQ function. A gross-up factor of only 33 per cent, using the UK corporate tax rate which is lower than most, is not an inconsiderable added cost!

It is high time that Revenue authorities recognised that a cost incurred on revenue account ought to be deductible somewhere.

D J Murby,  
1 Surrey Street,  
London WC2R 2PS

### Shopping for a better relationship

From Ms Catherine Griffiths

Sir, "One-stop shop" make good sense and could provide a welcome simplification of the current plethora of government initiatives, if as David Grayson writes (Personal View, March 1), "the opportunity of the century" is not wasted. Small and medium-sized businesses (SMEs) do not need another signposting office giving directions to other government departments. They need one centre that can provide solid, reliable and practical advice about a range of business, financial and technological issues, as well as access to expertise both within government and the private sector. Modelling one-stop shops on the existing, effective citizens advice bureau network would provide a means of achieving this.

Given that some banks also find this "corporate advice bureau" idea attractive, the one-stop shops might then achieve even stronger long-term relationships between banks and SMEs. Catherine Griffiths,  
Kobler Unit,  
Imperial College, London SW7

### In charming company

From Chris Jones

Sir, I can't see how Brian McNamara (Letters, March 2) can possibly object to the FT calling Brian Mulroney an "Irish charmer". A stereotype it may be, but the example of other Irish politicians from around the world – Ulster's Ian Paisley, Australia's Paul Keating, the late Robert "Piggy" Muldoon of New Zealand – surely testify to its validity.

Chris Jones,  
58 Orange Street,  
St Albans, Hertfordshire

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### Treatment of contaminated land needs a planned approach

From Mr Michael J Chambers

Sir, Your leader ("Polluted land", March 4) accurately summed up the current debate on contaminated land but may have given a misleading impression of the position of the Royal Institution of Chartered Surveyors. The RICS has not, as you suggest, argued that the seller of a property should be responsible for demonstrating that the land under offer is free from contamination. That approach has been tried in parts of the US and found wanting.

Our proposal is for a plan-

ning-based approach to contamination. We want to see a land quality statement, based on a site investigation, become an integral part of a planning application. This would mean that any contamination present on a site would be identified – and could then be dealt with – whenever significant development or a change of use took place.

We have sympathy with your suggestion of pressing councils to identify land that is badly contaminated. The problem is that such an approach can only work if local authorities have the resources to carry out any site investigations that may be necessary and there is

a mechanism in place for rehabilitating sites where contamination is found.

One thing is clear whatever the government announces. The whole of the property world, as well as business, lenders, insurers and others, now accepts that contamination of land is an issue which is not going to go away. Michael J Chambers,  
director of public affairs,  
Royal Institute of Chartered Surveyors,  
12 Great George Street,  
Parliament Square,  
London SW1P 3AD

## ever FINANCIAL TIMES

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Tuesday March 9 1993

## A system on trial

**ONE CLEAR** lesson has so far emerged from the contagion of corruption currently being exposed in Italy: the disease in the country's body politic runs so deep that none of the physicians in attendance can offer a satisfactory course of treatment, let alone a viable cure. Not the magistracy, which has been busily accusing and incarcerating politicians, officials and businessmen in recent weeks. Not the parliament, more and more of whose members are being caught in the net. And certainly not the government of Mr Giuliano Amato, which last Friday proposed a "political solution" to the crisis, only to be accused all round of seeking to protect the guilty from justice.

The affair has brought the Italian ruling class into disrepute, the government to the brink of collapse, and the country's public works to a virtual standstill. But it would be hard to pretend that anything resembling justice is yet being done. Many of the accused are being held in jail without charge, and the allegations against them are being treated as a presumption of guilt.

Moreover, there is no chance of any of them being brought speedily to trial. Italy's judicial system is notoriously slow and inefficient: cases regularly take six to 10 years to grind through the courts. Endless litigation will scarcely hasten the reform and strengthening of Italian politics and society; instead there is a danger that the country's political establishment will be decapitated and its institutions paralysed at a time of maximum public ferment.

In view of this, it is understandable that the politicians have been fumbling for a "political solution".

## Rail in London

**HAS RECESSION** taken the pressure off central London's creaking public transport system? Try asking commuters on the Central Line, London Underground's main east-west link across the capital. Even at today's reduced passenger levels, peak-hour loadings are 45 per cent above the levels for which the line was designed. Yet the Treasury is now questioning the need for the planned £2bn CrossRail scheme, a new east-west rail line due to open around the turn of the century.

CrossRail would bring big benefits to central London. By providing a link between British Rail's Liverpool Street and Paddington stations, it would enable suburban trains to run straight through central London stopping at stations in the West End and the City on the way. Many commuters could then reach their destinations without changing to the Underground, saving time and reducing pressure on the Central Line.

Questioning such a project looks perverse at a time when London Underground is poised to embark on a £1.8bn extension of the Jubilee Line to the Docklands development area. Like CrossRail, the Jubilee Line extension was approved before recession set in.

## Coal mountains

**THE CURRENT** "solution" to the pit crisis being discussed in British government circles would involve paying miners to produce coal nobody wants and then stockpiling it. The only merit in this suggestion - with its echoes of European Community wine lakes and butter mountains - is that it might bring home the absurdity of further rigging the energy sector.

When the government announced 31 pit closures last October, there was an outcry led by a number of backbench Tory MPs. Many were attached to the idea that, if only British Coal was given more time to cut costs, the threatened pits could have a viable long-term future. But, as the months have passed, it has become clear that few, if any, can be made viable without imposing huge costs on the economy.

There may be a case for producing an extra 40m or so tonnes of coal over five years, which could save about six pits - though strike threats undermine the case by making coal supplies seem more insecure. If the price of coal were reduced to world market levels by subsidies, at a cost of perhaps £300m over the period, the electricity generators would buy the extra coal instead of imported coal. The hope is that productivity could then be improved and a subsidy would not be needed.

The snag with keeping open any more of the threatened pits is that the coal has no guaranteed market. Hence the stockpiling idea, which could save another five pits, the minimum number the government thinks necessary to win over backbench dissenters.

But the marginal cost of saving an extra five pits would be huge. Not only would the coal have to be

subsidised, but the generators might have to be paid to keep their capital tied up in coal mountains. On top of these visible costs, there would be invisible ones. The power duopoly is understood to want immunity from reference to the Monopolies and Mergers Commission as *quid pro quo*. Furthermore, building coal mountains would complicate privatisation of British Coal and so postpone the best chance to improve its productivity.

Who would want to buy coal buried underground when so much was already on the surface?

Such drawbacks may lead the government to re-examine other options for expanding British Coal's market. These include restricting output from gas-fired power stations, postponing competition in the electricity market, closing nuclear stations and stopping imports of French electricity.

But the cost of such rigging would be written-off investments and higher electricity bills. Moreover, it would not even secure the long-term viability of the industry unless the distortions were to continue indefinitely.

The least bad way forward would be for the government to acknowledge that no more coal should be produced than the market is willing to buy. If it feels the need to sweeten such a pill for political purposes, it could improve the already generous redundancy terms or put more money into job creation in mining communities. So far more than 7,000 miners have volunteered to leave on the current terms which provide average lump sums of £25,000. Even if the terms were improved substantially, this would still be cheaper than stockpiling coal nobody wants.

**A US** maker of vacuum cleaners moves production from Dijon to Glasgow. A Swiss chocolate maker does the reverse. A US computer giant shuts a plant in Galway. Another builds one in Barcelona. The industrial map of Europe is being redrawn, some say for the next 30 years. Political passions run high and nations abuse each other. But who is actually winning?

There are different pressures at work. The most obvious is the European recession, the worst for a decade. Others have nothing to do with the economic cycle. The single market is forcing companies to rationalise production. The opening of eastern Europe offers cheap labour and makes Germany more central than before. The continuing shift in working methods sets a premium on skilled and flexible workers.

Mr David Rees, a location specialist with Ernst & Young, the accountancy firm, says: "Ten years ago, the key factor for a manufacturing plant was the size of the national market. Now it's a question of the northern or southern European market. Previously, companies might make products in three countries to cater for national standards and tastes. Now, the point is that economies of scale can actually be achieved."

Service functions are being rationalised as well. "Companies are increasingly looking to putting things like customer care in one centre for Europe. One US white goods manufacturer is doing that right now. Another US company has its accounting function in seven countries and is putting it into one," says Mr Rees.

And manufacturing techniques are changing. Mr Jonathan Wilmet, an economist with Credit Suisse First Boston, says: "The reason the issue gets so emotive is that, if you look at new technologies such as lean production, the whole spirit is based on continuous innovation, in which managers use the workforce as part of the process on the Japanese model. If people are prepared to do whatever job comes, that makes a huge difference on the location decision."

These various pressures can work in opposing directions. The point can be simply illustrated in the case of the UK. Hoover's decision to close its Dijon plant and put all its production of vacuum cleaners in Scotland caused uproar in France last month. And the Hoover case is far from unique.

Bowater, the UK-based packaging group, recently shifted production of some of its cosmetic packaging to the UK from France and Italy. The company has calculated national ratios for average employment costs at its plants, from managing director down to apprentice. If the UK is 100, says Mr Michael Hartnell,

At the time, cost/benefit analyses of the two projects yielded similar results. Since then, the outlook for employment growth in Docklands (and hence, demand for transport) has deteriorated much more than it has in central London. Yet it is the financially stronger case for CrossRail that has now come under Treasury scrutiny.

There is an argument for pressing ahead with the Jubilee Line extension for the regenerative effect it would have on Docklands, but certainly not if it is at the expense of providing central London with an acceptable transport system.

While money is being ploughed into transport for Docklands - £1.8bn for the Jubilee Line, £1.65bn for roads and £300m for an expansion of the Docklands Light Railway - central London has seen the £750m-a-year capital spending budget for its transport system cut by a third, and CrossRail is now the only significant transport project on the horizon.

Docklands is not the only part of London that needs good transport: central London needs it, too. If the government cannot see this, it can only be because it regards one of the capital's withered extremities as more important than its overall economic health.

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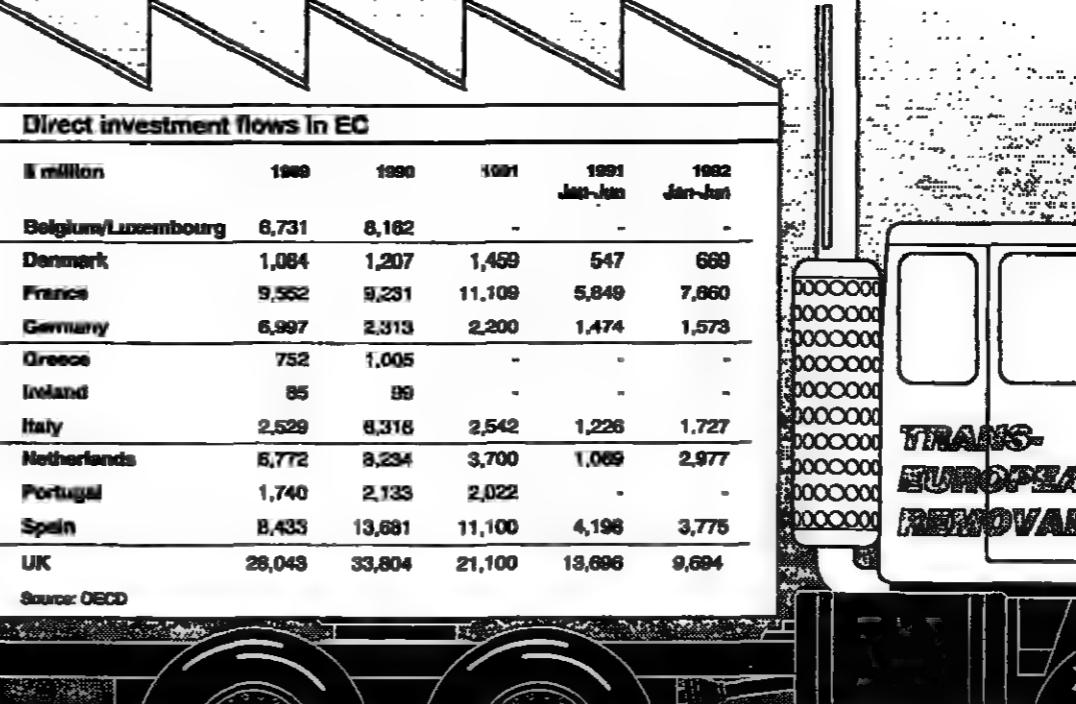
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So why is Macmillan wet-blanketing Nölling's expose under the yawn-inducing title "Monetary policy in Europe after Maastricht"? "We don't talk about

## Footloose across Europe's frontiers

Recession and the single market are prompting industry to reorganise and relocate, writes Tony Jackson

### Investment on the move



Bowater's finance director, Italy is 130, France 140 and Germany 170.

IMI, the Birmingham-based engineering company, last year switched production of drinks dispensing machines from Germany to the UK. Mr Gary Allen, managing director, says: "Even before sterling devalued, the UK was a very good place to invest relative to continental Europe. It has a very co-operative and flexible workforce. While we have to consult, we can make changes based on management decisions much faster than elsewhere. The social costs are significantly lower in the UK as well."

But there are pressures the other way. Mr Rees says: "Our strengths are the English language, very good telecommunications and air communications. But the problem is the UK's image as a poor European. I

can think of six or eight companies now headquartered in the UK which are moving out, and that's one of the reasons. I think it's doing us a serious amount of harm."

This might seem at odds with the fact that the UK has taken the lion's share of inward investment

**S**imilar conflicting pressures can be seen in the case of Germany. Mr David Barnes, chief executive of Zeneca, the drugs and agrochemicals company about to be floated off from ICI, lists some drawbacks.

"If you're looking at building a new plant, the time taken for planning approval matters a lot. The Germans have got terribly bureaucratic,"

and that could start to work against them. You want a system which gives you a yes or no fairly fast. And I wouldn't put any product into German manufacture now

proceeds a handicap.

In the case of Japan, there is a

sense of gentle political pressure

from MITI (the ministry of international Trade and Industry) on Japanese companies not to favour

Britain as much as in the past

in terms of Japanese-EC relations, that also follows from the image of the UK as a poor European. And while the UK has the advantage of language for a first location, there is often a tendency to be a bit bolder the next time."

Some German companies, at least, see it slightly differently. Mr Volker Jung, a director of electronics group Siemens, says: "Even though it will be more and more difficult to manufacture in Germany, I have to admit it has many advantages. The labour force is experienced, Germany is central to Europe, and there are many products where automation is so far advanced that labour is not an important issue any more."

One country that is emerging as a winner is France, partly because of increased efforts by the French authorities to attract inward investment.

Mr Rees of Ernst & Young says: "I believe France ought to be doing best, even if the noise they're

making over Hoover may not help. France is dearer than Spain, but it's towards the lower end of the range. And it's a big country, with lots of good sites."

This seems borne out by the statistics. The Organisation for Economic Co-operation and Development has just published figures for inward investment in the first half of 1992. While investment in the UK fell almost 30 per cent from the year before and in Germany rose by just 7 per cent, in France it rose 31 per cent. For the first time, says the OECD, foreign direct investment in France is bigger than French investment abroad.

But in one sense, generalising about countries is to miss the point. For many industries, the choice on location is not to do with nations but with regions within them. Mr Wilfried Vossen of Plant Location International, a Brussels-based consultant, says: "There is more difference between French regions like the Ile de France and Lorraine, or between Dutch regions like North Holland and Amsterdam, than there is between Amsterdam and the Ile de France."

The point is borne out by Mr Hartman of Bowater. When the company switched production to the UK, he says, "we did it from the north of Italy and the Paris area to Portsmouth, which is cheap. If it had been the south of Italy instead of the north or the M4 corridor instead of Portsmouth, it might have been different."

And as Mr Jung of Siemens remarks, a lot of purchasing decisions are political. "Don't forget that all politics are local politics. Politicians will always find a way not to buy non-local products. For a guy seeking election in northern Spain, Hamburg is outside, whatever the EC says."

But if there are factors working against rationalisation within Europe, there are wider issues which go beyond Europe altogether. "Bear in mind," says Mr Allen of IMI, "that we're up against Japanese competition. The overlay to all this is whether we should be making things in the Far East or the US."

Mr Jung puts the point more strongly. "The real question for me is where production will be 10 years from now in world terms. The answer is east Asia, especially greater China - Hong Kong, Taiwan and mainland China. There you have the market plus low labour costs. Growth there will be much greater than in Europe, in terms not just of production but of product development."

But there will be enough upheaval in Europe to be getting on with. As Mr Wilmet of Credit Suisse First Boston puts it: "The single market story is overlapping with the changing work methods story. The point is that no one knows what the end result will look like. That's political dynamite."

**Quentin Peel on the message of protest from voters in the German state of Hesse**

## Snub to the establishment

did little better: from a disastrous 34.3 per cent back in 1989, the party lost a further 2.3 per cent.

As for the Free Democrats, the junior partner in the Bonn government, they only managed a paltry 5.1 per cent of the votes.

It was a resounding snub for the entire political establishment in Bonn. And yesterday it unleashed a predictable round of soul-searching and bickering in the capital.

The winners were all on the extreme not merely the far-right Republicans; also the left-wing, environmentalist Greens; and the biggest party of all, the non-voters. The Republicans, who only stood in two small council districts at the last elections in 1989, managed to grab 8.3 per cent of the poll, a result which would have delighted local election officials in other European countries, but which is regarded with glee in Germany.

And it looked as if the prime beneficiaries were the far-right Republicans; also the left-wing, environmentalist Greens; and the biggest party of all, the non-voters. The Republicans, who only stood in two small council districts at the last elections in 1989, managed to grab 8.3 per cent of the poll, a result which would have delighted local election officials in other European countries, but which is regarded with glee in Germany.

The same mood of despair has been true across the political spectrum of political comment, with the notable exception of the unflappable Chancellor Kohl.

Mr Engholm was in little doubt about the meaning of the vote: "This result is an expression of a deep crisis of confidence towards the great majority of popular parties," he said, referring to his own SPD and Mr Kohl's CDU. "We must ask what future, and in what circumstances, the two big parties will have."

He even went so far as to express concern - "not a little concern, but

great concern" -

Tuesday March 9 1993

A FINANCIAL TIME  
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## Jobs cuts in prospect as leading companies expect demand to stay weak Japan's business confidence falls

By Charles Leadbeater  
in Tokyo

JAPANESE business confidence suffered a further sharp fall between November and February, raising the prospect of sharp cuts in employment in the next few months.

The so-called *tankan* quarterly survey of 688 leading companies, published yesterday by the Bank of Japan, suggests manufacturers will have to cut costs further in the next few months, while non-manufacturers and small businesses are becoming increasingly pessimistic.

The survey, which measures the balance of companies reporting conditions as favourable minus those reporting conditions as unfavourable, is regarded as the most authoritative assessment of the short-term outlook for the Japanese economy.

Manufacturing companies' assessment of business conditions stood at minus 49 per cent, 6 points down from the Novem-

### Call rate hint boosts NTT shares

Nippon Telegraph and Telephone (NTT) saw its share price surge by more than 10 per cent yesterday after a Posts and Telecommunications official suggested the group may be allowed to increase rates charged for calls from public telephones. The comments added to recent interest which has lifted NTT shares by 28.5 per cent in eight trading days. The issue has been actively pursued they closed Yen 75,000 higher at Yen 80,000 (US\$446).

Page 4

ber survey. Among non-manufacturers, the index stood at minus 33 per cent, a 6 percentage point fall from the earlier survey.

Despite deep cuts in production, manufacturers have not made much headway in reducing their inventories of unsold products. About 38 per cent of manufacturers reported they had excessive inventories, about the same level as August and November last year.

Demand is expected to remain very weak, with 51 per cent of manufacturers reporting excess

supply of products and 23 per cent reporting excess production capacity, up by 2 percentage points from November.

Most companies said they expected a moderate rise in domestic and export sales in the financial year from this April.

However, the survey was conducted before the recent surge in the value of the yen, which is likely to depress export sales.

About 19 per cent of manufacturers said they had excess labour, up from 13 per cent in November, which suggests there

will be further job cuts in the next few months.

Mr Jim Vestal, Tokyo chief economist at Barclays de Zoete Wedd, the stockbroker, said these cuts could further depress the economy. "Further cuts in employment will depress consumption as people will save more as a precautionary measure."

Companies expect to cut investment by 4.2 per cent next year, with cuts of 9.9 per cent in manufacturing and 4.1 per cent in service industries. Mr Robert Feldman, Tokyo economist at Salomon Brothers, the stockbrokers, said the forecast cuts were shallower than expected.

Profits may recover marginally in the next financial year, ending three years decline, with manufacturers forecasting a 4.4 per cent rise in profits and non-manufacturers a 1 per cent improvement.

World stocks, Back page  
Section II



Shrapnel fire from Serb gunmen forces people to run for cover in Sarajevo. Shrapnel was hitting the wall as shoppers and workers dashed past

## Corruption debate for Italian cabinet

By Robert Graham in Rome

THE Amato government will today decide whether to submit to parliament controversial legislation on illicit funding of Italian political parties or to adopt a new approach to dealing with the issue of corruption.

Prime minister Giuliano Amato also has to persuade Mr Carlo Ripa de Meana to reconsider his weekend decision to resign as environment minister, or find a replacement at a time when the four-party coalition is increasingly fractious.

"The government tried to carry out something which has wounded the commonsense of the judiciary.

Italians," Mr Ripa de Meana said yesterday, explaining his resignation. "I don't see how this government can continue."

The government's increased weakness follows near-universal hostility to a decree approved on Friday which depenalises illicit funding of political parties and removes party finances from magistrates' jurisdiction, except in cases of extortion. President Oscar Luigi Scalfaro refused to sign the decree on Sunday.

His move was made on constitutional grounds, but he implicitly invited the prime minister to reconsider the legislation, or at least his legislative approach. Mr Scalfaro said clear conflict

existed between the decree, which had to be endorsed or rejected in its entirety within 60 days, and a referendum on April 18 which is due to consider the abolition of political parties' public funding.

Mr Amato can opt to leave the text of the decree intact and submit it to parliament. In this way parliament would be free to alter its provisions and achieve the compromise originally intended – to balance the need to speed the judicial process of those involved in corruption proceedings with perhaps a form of limited amnesty, while paying deference to the independence of the judiciary.

Milan magistrates investigating corruption yesterday welcomed Mr Scalfaro's action refusal to sign the decree.

## Spain threat to trade treaty

Continued from Page 1

unhappy with the deal on Switzerland's contribution to cohesion funds because it risks encouraging Mediterranean countries led by Spain to bargain harder for Nordic concessions in the enlargement negotiations.

A senior Efta diplomat added it might be difficult to justify the increased payments to voters in the Nordic countries who are already sceptical about the benefits of EC membership.

The new agreement provides that interest rate rebates provided by the six Efta members will be reduced from 3 per cent to 2 per cent.

The Efta deal covering farm products is due to enter into force on April 15 and will not be dependent on ratification of the new EEA protocol.

## British government defeated over Maastricht amendment

By Ivo Dawney,  
Political Correspondent

THE UK government last night suffered a humiliating 22-vote defeat in its bid to speed through the Maastricht ratification process, just two days after the prime minister, Mr John Major, had appealed directly to rebels in the ruling Conservative party to fall in line.

The vote by 314 to 292 in favour of an amendment put forward by the opposition Labour party – the government's first defeat for three years – means the Maastricht bill must now go to the so-called report stage, a procedure which could add a month or more to the ratification process.

While the defeat centres on a minor amendment on the European Committee on the Regions that will not prevent UK ratification, it represents a serious rebuff for Mr Major and senior cabinet ministers in their efforts to strong arm and cajole the rebels back into the fold.

Some 26 Tories defied party whips and voted with the Labour party giving an outcome that provoked a roar of delight and victory salutes from Labour MPs, who greeted their victory as another critical blow to the authority of the government.

Party officials claimed it would give the Labour party a further opportunity later this spring to press home its demand for British inclusion in the social chapter, though this will depend on

the ruling of the deputy speaker. Mr Douglas Hurd, UK foreign secretary, said: "A treaty delayed is better than a treaty lost". He said that the prime minister remained determined to get the treaty ratified by the end of the parliamentary session, adding: "It does not change the treaty or our policy to ratify the treaty."

It represents a serious setback for the government after a day in which its business managers were locked in talks on tactics before launching a last-minute charm offensive in the Commons.

Talks with Liberal Democratic party came to nothing, though efforts to persuade seven members of the Scottish and Welsh nationalist parties to back the government were successful.

World Weather	Boulogne	Brussels	Budapest	Copenhagen	Glasgow	Helsinki	Madrid	Malta	Paris	Rome	Toronto	Tunis
	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C	10 °C
	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%
Algeria	S 10 60	Buenos Aires	S 10 60	Cairo	S 10 60	Cape Town	S 10 60	Hong Kong	F 10 60	Istanbul	S 10 60	Tunis
Amsterdam	S 9 45	Antwerp	S 9 45	Caracas	S 9 45	Costa Rica	S 9 45	Cuba	S 9 45	Delhi	S 9 45	Toronto
Barbados	S 20 80	Castries	S 20 80	Chennai	S 17 63	Colombia	S 17 63	Costa Rica	S 17 63	Denmark	S 17 63	Toronto
Bangkok	F 0 0	Chicago	F 0 0	Colombia	S 17 63	Costa Rica	S 17 63	Cuba	S 17 63	Denmark	S 17 63	Toronto
Barcelona	S 10 55	Colombia	S 10 55	Colombia	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Beijing	F 2 30	Colombia	F 2 30	Colombia	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Berlin	T 10 20	Corto	T 10 20	Copenhagen	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Belgrade	C 8 40	Dallas	C 8 40	Dallas	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Bern	T 10 20	Dublin	T 10 20	Dublin	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Bogota	S 20 80	Edinburgh	S 20 80	Edinburgh	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Bombay	S 30 67	Faro	S 30 67	Faro	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto
Bordeaux	S 13 55	Florence	S 13 55	Florence	S 10 55	Costa Rica	S 10 55	Cuba	S 10 55	Denmark	S 10 55	Toronto

Jobs cuts in prospect as leading companies expect demand to stay weak

## Japan's business confidence falls

By Charles Leadbeater  
in Tokyo

JAPANESE business confidence suffered a further sharp fall between November and February, raising the prospect of sharp cuts in employment in the next few months.

The so-called *tankan* quarterly survey of 688 leading companies, published yesterday by the Bank of Japan, suggests manufacturers will have to cut costs further in the next few months, while non-manufacturers and small businesses are becoming increasingly pessimistic.

The survey, which measures the balance of companies reporting conditions as favourable minus those reporting conditions as unfavourable, is regarded as the most authoritative assessment of the short-term outlook for the Japanese economy.

Manufacturing companies' assessment of business conditions stood at minus 49 per cent, 6 points down from the Novem-

ber survey. Among non-manufacturers, the index stood at minus 33 per cent, a 6 percentage point fall from the earlier survey.

Despite deep cuts in production, manufacturers have not made much headway in reducing their inventories of unsold products. About 38 per cent of manufacturers reported they had excessive inventories, about the same level as August and November last year.

Demand is expected to remain very weak, with 51 per cent of manufacturers reporting excess

supply of products and 23 per cent reporting excess production capacity, up by 2 percentage points from November.

Most companies said they expected a moderate rise in domestic and export sales in the financial year from this April.

However, the survey was conducted before the recent surge in the value of the yen, which is likely to depress export sales.

About 19 per cent of manufacturers said they had excess labour, up from 13 per cent in November, which suggests there

will be further job cuts in the next few months.

Mr Jim Vestal, Tokyo chief economist at Barclays de Zoete Wedd, the stockbroker, said these cuts could further depress the economy. "Further cuts in employment will depress consumption as people will save more as a precautionary measure."

Companies expect to cut investment by 4.2 per cent next year, with cuts of 9.9 per cent in manufacturing and 4.1 per cent in service industries. Mr Robert Feldman, Tokyo economist at Salomon Brothers, the stockbrokers, said the forecast cuts were shallower than expected.

Profits may recover marginally in the next financial year, ending three years decline, with manufacturers forecasting a 4.4 per cent rise in profits and non-manufacturers a 1 per cent improvement.

World stocks, Back page  
Section II

### THE LEX COLUMN

## Borrowed time

It may be just as well that the government will present two budgets this year. Yesterday's consumer credit figures add to the impression that the economy has at last begun to grow. Yet the recovery is not secure enough to give the chancellor much leeway for fiscal tightening next week. If he wants to nurture confidence, he will probably still have to wait until November before setting about any serious deficit reduction.

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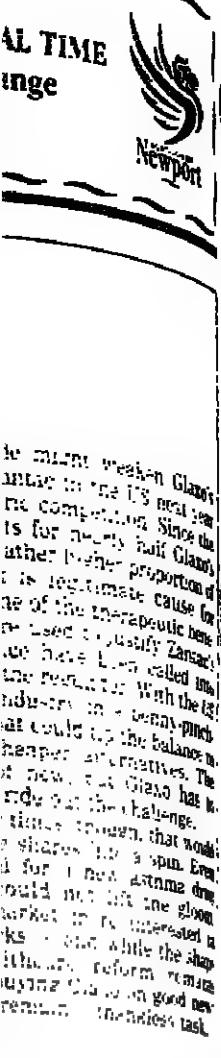
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# FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday March 9 1993

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## INSIDE

### Alusuisse hints at acquisitions

Alusuisse-Lonza, the Swiss aluminium, packaging and chemicals group, said its net profit jumped 19.8 per cent in 1992 to SFr127m (£76.6m), after large margin gains in its chemical and packaging businesses. Page 18

### Cutting remarks

When the board of De Beers, the South African group which dominates the world diamond market, gathers today to consider the 1992 financial results and dividend, it will be the focus of unprecedented attention. The key question is by how much De Beers will cut the dividend — something it has only done once before in living memory. Page 20

### Green shoots of devaluation



The devaluation of the "green pound" by more than 20 per cent since September has transformed the outlook for UK arable farms this year. A 200-hectare (500-acre) mainly cereal farm, getting average yields, which earned £18,000 before common agricultural reform, had been facing a drop in income to only £7,000 (\$10,115) this year. But the UK's withdrawal from the exchange rate mechanism and the devaluation of the pound had pushed prospective earnings up to about £22,000. Page 25

### Nikkei hits new high

The Nikkei average rose 5.1 per cent to a three-month high yesterday. Traders said that the approval of the fiscal 1993 budget in the House of Representatives last weekend had improved sentiment. "We could be seeing a new trading range for the market," said Mr Yasuo Ueda at Nikko Securities. Back Page

### Debtors push up Intrum

Intrum Justitia, Europe's largest debt collection agency, pushed up pre-tax profits 26 per cent to £16m (£23m) in spite of finding it harder to reclaim money from hard-pressed consumers. "We get more debtors in recession; but they are less likely to pay back," said Ms Gunilla Demner, finance director. Page 18

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### Chief price changes yesterday

FRANKFURT (DM)			
Raises		Raises	
Kardon	564 + 11	Cogif	395 + 18
Kastan	427 + 12	Harmont	491.5 + 14
Metz-Karren	525 + 8	Re Reconcept	267.8 + 147
Schroders	770 + 11.5	Siemens Immobilien	518 + 18
Flaats Int'l	558 - 8	Futura	
Barclays & Jers	890.5 - 14.5	Gaufont (Sec No)	
Metz-Volk (St)		Logis	470 - 20
Raises		182	- 51
Apple	561.3 + 1.2	TOKYO (Yen)	
Charles Schwab	34.2 + 2	Raises	600 + 75
Int'l	118 + 2.1	Crown	711 + 50
Jameson & Sons	51.7	Kofax	270 + 400
Paris	41.5 + 1.4	UK Railway	2700 + 400
Globe	18.5 - 5	U.S. Telecom	360 + 42
Poly-Mont	63.2 - 1.4	Futura	
PARIS (FFP)		Yokohama Coal	2550 - 200
New York prices at 12.30pm.			

LONDON (Pence)			
Raises		Whitman A	495 + 18
Barclays	421 + 13	Whitman Ltd	24 + 3
Charles Int'l	170 + 14	Wiggles	91.2 + 4
Ferguson Int'l	251 + 17	Yorkshire TV	123 + 8
Goldman	51.7	Kofax	
Imperial	235 + 40	UK	
Kids Int'l	169 + 10	Brit Fittings	52 - 5
Kodak	51 + 11	Brit Vts	225 - 18
Landor Foods	155 + 3	Low Chyde	55 - 8
Paragon Int'l	49 + 7	MTL Industries	200 - 28
PPG	49 + 33	Race Oil	130 - 9
Transfer Tech	498 + 33	Scatch	183 - 8
UnionDiscount	89 + 5		

## Marc Rich to step down and cut stake

By Ian Rodger in Zurich

MR MARC RICH, the international commodity trader, is retiring from the big trading company, Marc Rich & Co, he founded in 1973 and has headed ever since.

The usually secretive company said in a statement that Mr Rich would also be reducing his shareholding from more than 50 per cent to 15 per cent within five years.

Mr Willy Strothotte, a 48-year-old German who left the Zug-based company last year after what Mr Rich called a "philosophical difference in management", will become chief executive. According to the

statement, Mr Rich was "very pleased" that Mr Strothotte was returning.

It said Mr Rich's share would be reduced to 40 per cent, hopefully within 90 days. "The management and a number of employees of the company will acquire the ownership which is being transferred."

Both Mr Rich and his company have frequently been involved in controversy. Mr Rich, a Belgian by birth, founded it in New York in 1973 after leaving the US commodity trading group, Phillip Brothers (Phibro) in 1973 over a dispute about his annual bonus.

He soon built it up to a multi-billion

dollar business, with strong positions in oil, ores and metals trading. He said last

year it had turnover of \$30bn in 1991, and net worth of more than \$1bn, placing it second only to the US Cargill group among international traders. It employs about 1,300 people throughout the world and has some 200 shareholders.

In 1984, in the face of tax evasion, fraud and racketeering charges in the US, he moved to the Swiss city of Zug where the group had its headquarters. He still faces criminal charges in the US.

In the same year, the Swiss Federal Banking Commission investigated a loan

to the Rich group, and concluded that the loan, secured on a Rich ship, was designed to prevent the US authorities from confiscating the ship when it entered US waters.

Evidence of unrest at the group emerged last summer when three senior executives, including Mr Strothotte, left. Mr Rich scolded them at suggestions of retirement. "I guess I am a business machine, yet I have been doing this for 40 years. When my original partners retired two years ago the thought went through my mind: 'Should I retire as well?' But it did not take me long to decide that I love the business and this is what I want to continue to do."

## Banque Indosuez falls to FF101m

By Alice Rawsthorn in Paris

BANQUE Indosuez, the troubled French holding company, yesterday highlighted the pressures on the French banking sector by revealing a sharp fall in net profits from FF105m (£143m) in 1991 to FF101m last year.

Mr Antoine Jeancourt-Galigani, chairman, said he hoped Indosuez would move back towards "normal profits" this year.

However its poor performance in 1992 was one of the main reasons for last week's announcement by Suez, its parent company, that it incurred a loss last year for the first time in its history.

Shares, which have risen rapidly on takeover speculation since last week's disclosure, yesterday rose again by FF12.20 to FF121.70.

Market sources said that more than 870,000 Suez shares were traded yesterday after 1.6m shares (more than 1 per cent of the capital) changed hands on Friday.

As a French insurance group, Mr James Goldsmith, the Anglo-French industrialist, and Mr Jean-Marc Verney, the French financier, have been suggested as possible bidders for Suez, one of France's most prominent holding companies with interests spread across industry and finance.

However Suez does have the support of several "friendly" shareholders.

One of its chief problems has been the difficulties of banking subsidiaries, which include Banque Le Hénin, as well as Indosuez, both of which have been heavily exposed to the precarious property market.

Indosuez, one of France's leading investment banks, was forced to raise its net provisions from FF1.65bn in 1991 to FF3.59bn in 1992 mainly because of its losses on loans to property developers. The bank was also hit by the fragile state of small businesses.

These pressures took a toll on net profits in spite of an increase in exceptional gains from FF1.65m in 1991 to FF1.8bn in 1992. Indosuez was also resilient on the operational front with net banking income increasing from FF10.93bn to FF11.31bn over the same period and gross operating profits from FF1.46bn to FF1.78bn mainly due to its expansion in Asia and the Middle East.

The new chief executive's task will be difficult enough, in all conscience, without inviting comparison with one of the 20th century's most influential business men. But if he can manage a fraction of Mr Thomas Watson's achievements, the search committee will have spent its time wisely.

IBM has not brought in a chief

Louise Kehoe on the search for a leader to turn around the ailing computer giant

## Prescription for IBM: a new Thomas Watson

THE deliberations of the directors charged with finding a new leader for the world's largest computer company have been cloaked in secrecy. Even senior International Business Machines executives are in the dark. However, the search for a successor to Mr John Akers remains the favourite topic of industry gossip.

Yet IBM's problems are not unique. Like many smaller companies it has been overtaken by market and technology trends.

IBM's next leader is probably somebody who has already addressed such problems, albeit on a smaller scale. He will be "change agent" who commands respect, if not popularity.

• Mr Paul Stern made few friends at Northern Telecom and would not be a popular choice among IBM employees. However, as an ex-IBMer, he is said to understand the company's culture. He is known as a hard-driving manager who would not flinch from prescribing the drastic surgery that many industry analysts say IBM must undergo.

• Mr John Sculley has told close associates that he has no plans to leave Apple Computer. However, his recent purchase of a house in Greenwich, Connecticut, close to IBM's East Coast headquarters, has fuelled the rumour mill. Known within the company as a non-conformist, Mr Sculley eschews the button-down style of IBM's top echelon.

He is called the "outside insider", with a deep understanding of the company's culture but a strong belief that it must change.

## INTERNATIONAL COMPANIES AND FINANCE

## Alusuisse-Lonza advances to SFr121m for year

By Ian Rodger in Zurich

ALUSUISSE-LONZA, the Swiss aluminium, packaging and chemicals group, said its net profit jumped 19.8 per cent in 1992 to SFr121m (\$78.26m), due to large margin gains in its chemical and packaging businesses.

Sales rose only 3.4 per cent to SFr6.5bn, but the group benefited from specialising in fine chemicals and environmentally friendly packaging systems.

The directors said in the annual report that this result, after a 6.3 per cent slump in profits last year, was "satisfactory". It proved the merit of the strategy to restructure its businesses to reduce their vulnerability to economic cycles.

Operating profits were up 19 per cent to SFr350m, with packaging profits soaring 51 per cent to SFr27m and chemical profits advancing 27 per cent to SFr142m. Profits on aluminium businesses, on the other hand, fell 13.5 per cent to SFr83m.

In January, the group announced the closure of its last remaining aluminium smelter in Switzerland. Closure costs for this and other restructuring measures jumped by over one-third to SFr97m.

The directors said that the strains being felt by other companies in the chemical and packaging sectors in the current recession might throw up further acquisition opportunities for the group.

## Besnier sells cheese unit to banks

By Alice Rawsthorn

BESNIER, the acquisitive French dairy group, has sold a 40 per cent stake in Sofil, the company through which it controls the Caves du Roquefort cheese concern, to three banks in a FF700m capital-raising exercise.

Sofil was formed last autumn as the vehicle with which Besnier, already one of the largest participants in the European cheese industry, bought a 57 per cent stake in Roquefort for FF862m (\$153.8m) from Nestlé, the Swiss food group, fol-

lowing the latter's successful sale for Perrier mineral water.

The Sofil stake in Roquefort has since been raised to 69.5 per cent (with 55 per cent of the voting rights). Sofil has also bought an 8.1 per cent holding in Bel, another leading French cheese producer, reportedly as a precursor to taking a larger investment.

However, Besnier and Roquefort are heavily indebted. As a result, Besnier has ceded 40 per cent of Sofil in equal shares to three French banks - Crédit Lyonnais, Banque Nationale de

FF37.28m in 1991, against a pre-tax profit of FF148m for 1992,

against a pre-tax profit of FF37.28m in 1991.

## Traub and Maho scrap agreement

By Christopher Parkes  
in Frankfurt

TRAUB and Maho, two of Germany's largest machine tool makers, have scrapped a collaboration agreement announced three months ago.

The link which was to start with joint distribution and service networks and extend into buying and product development, was broken because of structural differences, Traub said.

Instead, Traub, Germany's second-biggest lathe maker after Gildemeister, has joined

forces with Berthold Hermle, a much smaller milling and drilling machine specialist.

The new partners will each maintain their own German sales and service networks, although Hermle products will in future be sold through Traub's international dealerships, representing the company in 13 countries.

At present, Hermle does around 70 per cent of its business in Germany, although its Swiss subsidiary Aclera and a newly founded US arm put in a strong performance last year.

Overseas sales rose 27 per cent in the first nine months of last year to DM27m (\$16.8m), while turnover at the German parent fell 25 per cent to DM64m. Reporting these figures in December, the company warned shareholders to expect heavy losses.

In 1991, the last year for which figures are available, Traub lost almost DM30m.

The company said yesterday that tangible benefits would be apparent next year.

Meanwhile, Maho is understood to be continuing negotiations with rival Deckel on co-operation in manufacturing.

*This announcement appears as a matter of record only.*

**8,748,350 Ordinary Stock Units**

**Trinity International Holdings plc**

**Offer Price: 310 Pence Per Share**

*Goldman Sachs purchased the above shares from The Telegraph plc and sold them in a block transaction.*

**Goldman Sachs Equity Securities (U.K.)**

February 1993



**BANK HANLOWY W WARSZAWIE S.A.**  
(Established 1870)

Bank Handlowy w Warszawie S.A. is pleased to announce  
that the London Branch will be moving to new premises located at  
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FAX:.....071 369 1191 SWIFT:.....BHWAGBL2L

## Currency crisis takes its toll on Legrand

By Alice Rawsthorn in Paris

LEGRAND, the electrical equipment group which has traditionally been seen as one of the most resilient French industrial companies, saw net profits fall 6.5 per cent to FF657m (\$116.23m) in 1992 from FF703m in 1991.

The group's main problem last year was the strength of the franc following the September currency crisis which took a toll on its income from outside France.

Legrand last year performed slightly below the expectations of analysts, who had been forecasting a slight improvement for the group in 1992.

Legrand, which has maintained its dividend at FF15.50 for ordinary shares and FF18.20 for "privileged" shares, said it was well-placed to withstand another difficult year. "Everything is in place so that we can cope with the deterioration in the economic environment without jeopardising our plans for the future," it said.

The group, which is involved in both the production and distribution of electrical equipment, managed to increase turnover by 3 per cent (just ahead of French inflation) to FF10.26bn from FF9.85bn in 1991.

However, Legrand estimated that it "lost" FF100m in net profits last year because of currency fluctuations in the final quarter and exceptional financial costs.

## KHD plans rights issue

By Karen Fossi in Oslo

KLOCKNER-Humboldt-Deutz, the German diesel and industrial plant manufacturer, yesterday announced a one-for-two rights issue, writes Ariane Genillard in Bonn. The new shares will be issued at DM80 a share.

The issue is underwritten by a banking consortium led by Deutsche Bank, which owns a 41 per cent share in the company. The share offer will run until March 24.

Interest rate: 3.93%;  
Interest period: from 9.3.1993 to 9.9.1993  
Interest Amount per DM100,000 nominal due 9.9.1993-1990.575

Agent Bank: The Long-Term Credit Bank of Japan, Limited Tokyo

US \$500,000,000

**BankAmerica Corporation**

Floating Rate Notes Due September 1995

For the period from March 9, 1993 to June 9, 1993 the Notes will carry an interest rate of 3.59375% per annum with an interest amount of US \$91.84 per US \$10,000 principal amount of Notes payable on June 9, 1993.

Agent Bank: Bank of America N.Y. & Co. London

## Write-downs hit Uni Storebrand

By Karen Fossi in Oslo

UNI STOREBRAND, the Norwegian insurer, yesterday revealed its net profit in 1992 to NKR1.91bn down from NKR20.48bn in 1991 due to write-downs on the group's 28 per cent stake in Skandia Forsikring, Sweden's biggest insurer.

Uni reported a consolidated pre-tax loss of NKR3.38bn against a profit of NKR7.17bn in 1991. Last August, Uni collapsed into the hands of public administrators after failing to service NKR3.5bn in short-term debt accrued to finance a failed raid on Skandia.

Uni said it would strive to dispose of the NKR4.7bn Skandia stake as soon as possible.

Group net operating income rose slightly last year to NKR20.48bn from NKR19.54bn as operating costs remained largely the same at NKR4.07bn.

Mr Per Terje Vold, chief executive, said that, considering the difficult times which the group had experienced, the results achieved by the life and non-life divisions were acceptable.

"We are pleased to note that the results of the life and non-life insurance companies improved significantly during the last four months of the year," Mr Vold said.

The life insurance division lifted premium income by NKR9.0m to NKR4.74bn in 1992, but investment income fell by NKR3.7m to NKR1.99bn. Oper-

ating profit rose to NKR1.91bn ating profit rose to NKR1.91bn from NKR1.75m to NKR1.23m. The division plunged into an operating loss of NKR1.46m last year, against a profit of NKR4.74m a year earlier.

Uni said the poor result was due in part to a NKR1.64m charge to cover damage resulting from hurricane Andrew. The international business will engage in reinsurance business only while the marine, oil, satellite and liability operations are to be transferred to the non-life business once approval is given by authorities.

Mr Vold forecast an improvement in 1993 through cutting costs, increasing premiums and reducing the risk profile of investments.

## Accor close to Hungarian hotel chain deal

By Nicholas Denton in Budapest

ACCOR, the French hotel chain, has entered the final stage of talks with Hungary's privatisation authorities for the acquisition of a 51 per cent stake in Pannonia, the country's main mid-market hotel chain.

Accor's bid, which topped an offer by a private group of investors, is understood to value Pannonia at well in excess of FF8.5bn (\$1.03m), the company's last reported book value. Precise terms were not disclosed and the finalisation

of a formal agreement remains subject to achieving financing arrangements.

Pannonia has interests in 27

hotels, including the Budapest Novotel, which the Hungarian company owned and managed under franchise from Accor's Novotel unit. Accor is also looking to Pannonia to be its vehicle for future expansion in neighbouring countries.

The French group, Europe's largest hotel group, has been among the most active in the region, managing or investing in 13 hotels in Poland, Russia, Bulgaria and Hungary. Accor

is also involved in hotel devel-

over title to property in eastern Europe.

Legal problems held back financing of the acquisition by Marriott, the US hotel operator, of Budapest's Duna Intercontinental hotel. Marriott, backed by a financial consortium led by GiroCredit of Austria, last week finally agreed to pay \$35m for the state-owned hotel after breaking numerous payment deadlines.

Advisers to the Hungarian government were confident yesterday that there would be relatively healthy institutional appetite for Pannonia and that financing would be possible.

## Color Line profit doubles to NKR80m for year

By Karen Fossi

COLOR LINE, the Norwegian cruise and ferry group, said 1992 pre-tax profits nearly doubled to NKR80m (\$11.35m) from NKR41m in 1991. Group operating profit rose to NKR313m from NKR212m, as sales rose to NKR1.67bn from NKR1.48bn.

Mr Jon Erik Nygaard, chief executive, said the group's four cruise ferry lines between Norway, Denmark, Germany and the UK set new traffic records in 1992. Passenger volume rose 9 per cent, representing 1.9m passengers, and 80,000 freight units, an increase of 6 per cent.

Net income rose to NKR225m from NKR202m. Loans disbursed in 1992 to the domestic export industry reached NKR1.35bn, up NKR300m.

## Reduced call charges trim Italcable to L130bn

By Haig Simonian in Milan

ITALCABLE, the Italian state-controlled international telecommunications utility, reported a slight fall in net profit to L180.3bn (\$82.7m) last year from L132.7bn in 1991.

The decrease, which comes in spite of a 16.6 per cent surge in turnover to almost L790bn, stems largely from the progressive reductions in Italy's very high charges for international telephone traffic.

Net income rose to NKR225m from NKR202m. Loans disbursed in 1992 to the domestic export industry reached NKR1.35bn, up NKR300m.

The company, which said it was satisfied with the results, particularly in view of the higher financial charges it had faced in 1992, will pay an unchanged dividend of L230 for ordinary shares and L260 a share for savings stock.

Italcable said the volume of directly-dialled international calls had risen 56 per cent last year due to improved marketing, improved quality and tariff cuts. The increase in data transmissions had been held to 13 per cent by growing competition under liberalisation laws, and the company planned substantial tariff cuts.

*This announcement appears as a matter of record only.*

## GARDINI et ASSOCIES

### Medium-term facility

**FRF 250,000,000**

### Short-term facility

**FRF 100,000,000**

Arrangers and Lead Managers

BANQUE WORMS

CREDIT NATIONAL

Managers

BANCO DI ROMA (France)

BANQUE FRANCAISE DU COMMERCE EXTERIEUR

BANQUE DE NEUILLY SCHLUMBERGER MALLET

DE NATIONALE INVESTERINGSBANK N.V.

VIA BANQUE

BANQUE WORMS

CRÉDIT NATIONAL

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herewith informs that written announcements of received notifications as specified in Article 9, Subsection 1 of the Major Holdings in Listed Companies Disclosure Act are generally available at the offices of National Westminster Bank PLC., National Westminster House, Station Way, Crawley, West Sussex RH10 1JB.

Amsterdam, 9 March 1993

Board of Managing Directors

## CALOR. ROWENTA. SEB. TEFLA STEADY PROFIT MARGINS - DIVIDEND INCREASED

	FF millions	1992	1992/1991
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## INTERNATIONAL COMPANIES AND FINANCE

## Equity slump in Japan prompts Salomon revamp

By Eniko Terazono in Tokyo

THE prolonged slump of the Tokyo stock market has forced Salomon Brothers, the US securities house, to restructure its Tokyo operations.

Salomon, which raked in profits from computer-driven programme trading, was virtually unaffected by the fall in commissions due to the decline in trading volume.

However, it has fallen victim to the fall in market volatility caused by the Japanese government's stock market support operations to stabilise share prices.

The US house plans to cut 60 jobs in back-office and administrative operations for its Japanese equities division through voluntary retirement.

Salomon is also considering moving out of its expensive location in the heart of Tokyo's business centre, which also houses the stock and bond trading headquarters of Nomura Securities and the Tokyo branch of Barclays de Zoete Wedd.

The move by Salomon follows a wave of restructuring

moves by other foreign brokers.

County NatWest, the securities arm of National Westminster Bank, gave up membership on the Tokyo exchange last December, and Merrill Lynch recently announced the closure of its three retail branches.

US securities houses, with expertise in stock futures and options trading, have been the leading earners in the Tokyo stock market, using arbitrage to exploit the difference in prices between the cash markets and the stock index futures markets.

However, the recent lack of price movements due to market support by the Japanese government has depressed arbitrage possibilities.

In addition, Japanese and other foreign brokers have entered the arbitrage business, and the increase in market participants has narrowed profit chances.

Salomon said it would focus on domestic and international bond trading businesses, and investment banking, including capital raising and strategic client services.

### TOP FIVE FOREIGN BROKERS IN JAPAN Pre-tax profits for half-year to September 1992

	(Yen)	% change on year
Morgan Stanley	12.86	-4.4
Salomon Bros	7.41	-5.3
Swiss Bank Corp	3.06	+9.3
Goldman Sachs	2.25	-85.8
Societe Generale	2.16	-86.7

## ANI posts 7.6% profits rise despite lower sales

By Bruce Jacques in Sydney

A\$24.9m a year earlier, despite a 5.8 per cent fall in sales to A\$610.1m from A\$647.4m.

The interim dividend has been reduced to 4 cents a share from 5.3 cents but the previous corresponding period covered seven months.

Mr E.A. Harris, chairman, said: "Directors do not expect trading conditions to improve significantly over the remainder of the financial year."

Net revenues rose from A\$97.1bn to A\$92.15bn and the company's operating profit increased from A\$101.6bn to A\$62.2bn year-on-year. Earnings per share were raised from A\$0.15 to A\$0.17.

Brokers expect improved prospects for the cement operations in 1993 following a recent rise in the government-controlled price of cement.

## Indocement ahead 6% after \$1bn acquisitions

By William Keeling in Jakarta

INDOCIMENT, Indonesia's dominant cement producer and largest listed company, yesterday announced a 6 per cent rise in net profits to Rp327.4bn (\$180m) in the first results following nearly \$1bn in food and property acquisitions last July.

The results were in line with brokers' estimates and include 12-month operating figures from Indofood, in which Indocement acquired a 51 per cent stake, and five-month operating results from Bogasari Flour Mills and the Wismi Indocement office tower.

Brokers estimate Indofood contributed about Rp58bn to net profits, which may appear some minority shareholders who considered the Rp77.7bn purchase price too high. Until last July, all the acquisitions were privately-owned by the Salim group, Indocement's principal shareholder.

The purchases included Rp71.9bn in goodwill, and brokers say a similar amount has now been booked as an asset in Indocement's accounts. "It seems a very generous figure given the market's reservations over the acquisitions," noted one foreign broker.

Brokers expect Indofood to be floated by the end of next year, with Indocement possibly reducing its stake to lower levels, which increased to Rp2.974bn last year from Rp634bn in 1991.

There was a corresponding rise in the company's debt-to-equity gearing from 11 per cent to 14.8 per cent in 1992. Cash and time deposits dropped from Rp409bn to Rp120bn and net interest income moved from a Rp44bn gain in 1991 to a Rp12bn loss.

Net revenues rose from Rp77.1bn to Rp2.157bn and the company's operating profit increased from Rp101.6bn to A\$62.2bn year-on-year. Earnings per share were raised from A\$0.15 to A\$0.17.

Brokers expect improved prospects for the cement operations in 1993 following a recent rise in the government-controlled price of cement.

## De Beers steps through dividend minefield

Philip Gavith previews the South African diamond group's 1992 results out today

WHEN the board of De Beers, the South African group which dominates the world diamond market, gathers in Kimberley today to consider the 1992 financial results and dividend, it will be the focus of unprecedented attention.

A terse announcement seven months ago - "The directors advise that the current outlook indicates a significant reduction in the final dividends" - sent the De Beers share price and Johannesburg Stock Exchange into a tailspin. It also unleashed an avalanche of unfavourable publicity on the company.

At the time, the air was thick with accusations that De Beers was either misleading or misleading the market. Many analysts were left with egg on their faces and investors with heavy losses.

Since then, sentiment towards the company has improved, but it remains very skittish. De Beers' shares, for example, plunged nearly 7 per cent on Wednesday last week to R62.75, before recovering slightly.

The key question today is by how much De Beers will cut the dividend - something it has done only once before.

Most analysts are forecasting a cut of between 30 and 40 per cent, from 112 US cents a share in 1991. But some forecasters estimate the cut could be as high as 50 per cent.

Apart from De Beers' August effectively compels it to cut the

dividend, a reduction is a financial necessity. Dividend cover has fallen over the past four years to a level where there is very little leeway to hold the dividend if earnings fall - as they are sure to do.

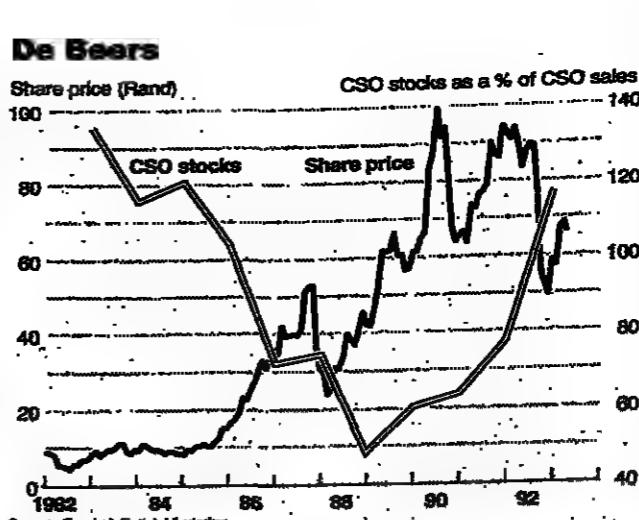
Investors and brokers will also anxiously scrutinise De Beers' balance sheet to ascertain how much it has spent mopping up the excess diamond supply that had bypassed the Central Selling Organisation (CSO), the De Beers controlled company that sells 80 per cent of the world's rough diamonds.

At the same time as the dividend announcement, De Beers imposed quotas which reduced the amount of diamonds the CSO would buy from producers by 25 per cent. This wrong-footed most brokers, and there is now considerable nervousness about what De Beers will decide to do next.

This partly reflects the high risk of forecasting errors. The size of the industry mean analysts are dealing with imperfect information. But it also reflects the underlying reality that production far outstrips demand.

Despite the US recovery, the weak state of other world economies, especially Japan's, ought to be bad news for the sale of luxury items like diamonds.

News, however, from 1992's first two rough diamond auctions - known as "sights" - tells a different tale. Trade estimates suggest the two sights were worth a total of about



\$850m, nearly 50 per cent more than the estimated \$580m for the comparable auctions in 1992.

Analysts resolve this anomaly by arguing that the pick-up in sales is artificial. De Beers, they say, last year limited supply so much that it caused a shortage which led to a firming of prices and larger sights. Higher sales, however, do not reflect the underlying reality that production far outstrips demand.

One possibility is that the good sights, together with the CSO's recent 1.5 per cent rise in the prices it pays for rough diamonds, show that De Beers is trying to soften the blow of lower earnings.

Whatever the outlook for CSO sales in 1993 - most ana-

lysts seem to think they will rise marginally to \$3.6bn from \$3.4bn in 1992 - the improved state of rough diamond sights will have no bearing on De Beers results to be announced today.

These will certainly show a considerable fall in earnings, in large part due to its decision, effective from September, to impose quotas on producers. This obviously affects all De Beers' own mines - in South Africa, Namibia and Botswana. Analysts are predicting that earnings per share, including retained profits from associates, will fall by 20 to 30 per cent from \$2.83 in 1991.

There is little prospect of the CSO quotas being scrapped, since the gap between production contracted to the com-

## Bank of Tokyo to set up Taiwan branch

By Eniko Terazono in Tokyo

AFTER months of negotiations with Beijing, the Bank of Tokyo, the Japanese foreign exchange bank, yesterday announced plans to open a branch in Taipei.

The bank in 1990 when it

announced plans to open a branch in Taipei, the bank in 1990 when it announced plans to open a branch in Taipei.

This follows a painstaking approval process by the Chinese government, which is sensitive about dealings with Taiwan. Last month, the Bank of Tokyo denied an announcement that the bank had won

approval to open a branch in Taipei. The Bank of Tokyo has been wary of irritating the Chinese government, which punished the bank in 1990 when it

announced plans to open a branch in Taipei.

After governmental talks,

Hsieh forgave the bank but,

ever since, Japanese financial institutions have been discreet in dealing with Taiwanese

authorities. Bank of Tokyo's

authorities. Bank of Tokyo



## COMPANY NEWS: UK

**British Vita ahead to £55.2m**

By Richard Gourlay

BRITISH VITA, the polymer, fibre and foam company, yesterday disappointed the market with pre-tax profits up 9.5 per cent at £55.2m as continental Europe slowed sharply.

The shares fell from 253p to 235p.

In the year to December 31, operating profits fell 8.7 per cent to £48.7m on sales up 14 per cent at £788.5m.

The profits were flattered by £2m of currency translation gains and also benefited from a sharp increase in associated company profits after losses in Spartech were reduced.

As the proceeds of last year's rights issue were not fully utilised, the group benefited from £842,000 interest, compared with a charge of £4.6m. Mr Rod Sellers, chief executive, said the results were "creditable" given the market circum-

stances. He was particularly pleased with cash generation, given the deterioration in trading conditions.

Sales in the UK rose to £253m, but operating profit fell from £15.3m to £14.7m. The fall in continental Europe was greater — operating profits fell from £35.7m to £33.3m on sales up 15 per cent at £249.4m.

Sales to the industrial and auto sector in Germany were particularly hard hit by wage rate inflation. Consumer demand for products like mattresses held up relatively well.

The results were after £4m losses, including the cost of redundancies in the Spanish operation which had been hit by a slowing economy and where losses were continuing this year.

Earnings per share were unchanged at 18.3p, adjusted for the rights issue last year; a recommended final distribution of about 15.2p.

**3.65p lifts the total for the year to 7.15p (7.05p).**

**■ COMMENT**

With the exception of Reuters, there are few other UK quoted companies more dependent than British Vita on the weakening European economy. Given the strength of management and tight working capital control in recession, this slowdown is something investors would be prepared to stomach. What is really hurting Vita is Spain. The company could easily lose another £4m this year, redundancy payments for only 57 Spanish workers last year cost £2.5m. Until this is sorted out and the scale of the European slowdown in established, there is little for investors to be chasing. Pre-tax profits of £23m this year are likely to give earnings per share of 15.2p and a prospective multiple of about 15.

**3.65p lifts the total for the year to 7.15p (7.05p).**

**Perkins Foods hit by interest turnaround**

By Maggie Urry

THE GLUT of fresh produce last year and a swing to interest payable cut 1992 pre-tax profits at Perkins Foods by 8.7 per cent to £23.1m.

However, the final dividend goes up 0.1p to 2.7p, bringing the total to 4.4p (4.3p). The shares rose 7p to 105p.

Group sales rose 36 per cent to £163.5m, of which only 19.3m came from acquisitions as takeover activity has subsided. Operating profits were ahead 10.7 per cent at £23.8m, with 2600,000 coming from acquisitions.

Mr Howard Phillips, chief executive, said the group had integrated acquisitions and focused on seven business groups, although it reports results in four divisions.

An interest charge of £1.7m compared with receivable of £2.7m as sterling cash balances attracted lower interest rates and overseas borrowing costs rose.

Mr Ian Blackburn, finance director, said gearing was 34 per cent, up 12 per cent, if the D-Mark convertible loan notes are counted as debt.

The frozen food division increased operating profits by 33 per cent to £14.4m, but this included a £1.3m insurance gain.

In chilled foods, the only division to achieve organic profit growth, profits rose 20 per cent to £4.8m, but this was after a £1.4m provision covering the closure of a factory.

Fresh produce profits fell from £7.6m to £6.7m, although Mr Phillips said this was a better result than many competitors had achieved.

Fully diluted earnings per share fell from 11.8p to 8.7p.

**■ COMMENT**

Perkins share price has recovered from last year's fall. The group has done much to allay concerns about the fresh produce division, the lack of integration of rather hastily acquired businesses, and the balance sheet. Deferred consideration on acquisitions is beginning to tail off, with 22.3m paid in 1992 out of a potential £11m, and a maximum of £4.3m due in 1993 and another £5.1m possible over the next four years. The fall in sterling still raises doubts about the D-Mark convertibles, at least in the most cynical minds, but the group believes it can cover their redemptions from D-Mark cashflows if necessary. Forecasts are for a bounce back to profits of £23m this year giving a p/e under 10. The historic yield is still attractive at 5.6 per cent.

The group said gross margins were up 0.5 of a percentage point to 46 per cent. Turnover had improved in the final quarter by 15.5 per cent, after a 4.6 per cent decrease in the third quarter.

Interest payments increased sharply from £146,000 to £143m because of the assumption of Crampford's debt. Gearing, however, fell to 36 per cent from about 37 per cent.

**Pressure on margins leaves TDG at £33.5m**

By Peggy Hollinger

SEVERE PRESSURE on margins hit profits at Transport Development Group which yesterday reported a 7 per cent decline at the operating level to £40.5m for the year to December 31.

Mr Martin Llowarch, former British Steel chief executive who took over as chairman in April, said the squeeze on margins had been more severe in transport and plant hire.

"These are two areas where it has been pretty acute in recessionary times," he said.

TDG was taking steps to stem the decline, showing an almost doubled return of £3.1m, against £1.6m. Turnover rose by £15.2m to £59.5m.

The strong rise in pre-tax profits was due to the restatement of 1991 results under new accounting standards. A £1.7m charge for withdrawal from the US had previously been taken as an extraordinary item.

Earnings, similarly restated, rose from 3.6p to 12.05p. The proposed final dividend is

maintained at 6.5p, for an unchanged total of 9.5p.

Mr Llowarch said TDG had experienced good trading in the Netherlands and Germany. France had been difficult, however, with losses of £2m in a subsidiary which wiped out profits from other French businesses.

**■ COMMENT** The gloomy noises coming out of Europe are perhaps a reflection on the sale of Wifly Freight. However, this depended on the success of a private bond offer by the purchaser, which was expected to go ahead in the near future.

Mr Llowarch warned that even the previously buoyant parts of continental Europe were beginning to slow down.

"Transport has been getting more difficult on the continent than in the UK," he said.

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**BPI in £8.4m acquisition of rival**

By Peter Pearce

BRITISH Polythene Industries, the acquisitive polythene film products maker, yesterday announced an 18 per cent advance in pre-tax profits for 1992, an £8.4m acquisition, and a rights issue to raise £20.6m.

Pretax profits were pushed ahead to £12.1m (£10.5m) on turnover up at £177.2m (£156.1m). Some £400,000 for redundancies was subtracted giving operating profits of £14.5m, up 13 per cent.

The company has made eight acquisitions since its £15.5m rights issue in 1991. The current one, its ninth, is the busi-

ness of Sonoco Polysack Europe from Sonoco, its US parent. Mr Cameron McLatchie, chairman and chief executive, said Sonoco was BPI's biggest competitor in the retail sector. He said he was not concerned about OFT considerations because of the customer-driven nature of the business.

The current rights is on a 1-for-6 basis at 40p per ordinary share and 313 ordinary for every share of 40p. The shares slipped 4p to 48p. After the acquisition and paying down current borrowings of about £22m, BPI will have about £11m of debt. A final dividend of 10p (9p), payable from earnings of 25.8p (23.79p).

**■ COMMENT** The 1-for-6 cash call, rather than, say, 1-for-3 a little later, suggest that one or two juicy

acquisitions could be in the pipeline. And that's on top of the Sonoco deal which is clearly a logical and positive move. It puts the very focused BPI, six times larger than its nearest competitor, in a much stronger strategic position and should be earnings-enhancing. Margin will improve with the most troublesome competitor out of the way and as general raw material prices rise. Pre-tax forecasts for 1993 range between £14.6m and £15.5m. If earnings per share are 27p, the multiple will be 17.5, if 29p, then 16. Investors will have no trouble deciding to take up their rights in full.

**Brierley considers move on Brown Shipley**

By Jane Fuller

GPG, the UK investment vehicle for Sir Ron Brierley, the New Zealand entrepreneur, was last night considering launching a full bid for Brown Shipley Holdings, the investment and broking group.

Yesterday it increased its stake in BSH to more than 22 per cent, raising the prospect of a counter-bid to that from BSH's largest shareholder, Kre ditbank Luxembourg.

KBL holds 28.8 per cent and last year bought Brown Shipley & Co, the merchant bank, from BSH in a rescue deal.

KBL is offering 30p a share, valuing BSH at £4.8m. GPG has paid 35p a share for the latest 14.8 per cent tranche, which it bought from Mr Giorgio Rossi.

BSH last night said GPG had to offer to pay off less than 20 per cent of its stake.

Mr Rossi sold his Guinness Peat stake in 1988. Yesterday he sold his son Francesco, who works at BSH as a member of the supervisory board, said no connection remained between his father and GPG.

He added that his father had sold his BSH stake simply because "30p is more than 30p."

We are very sad to have to take this step. We thought BSH had a future as an independent

company." The first closing date on Thursday for KBL's offer, which is recommended by the BSH board, comes after a convoluted series of events. It made the offer in the wake of its claims against BSH totalling £1.4m. These arose from the sale of its stake in Brown Shipley and Co and its liabilities after the sale of Lease Management Services to Woodchester Investments, the Dublin-based leasing and banking group.

More than £1.5m has already been paid to Woodchester out of a total liability of £1m.

Mr Rossi, a former Creditto Italiano banker who lives in

Switzerland, was once a director and had a 6 per cent stake in Guinness Peat, the forerunner of GPG which was relisted in November after nearly two years' suspension.

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**YEAR-END REPORT FOR 1992****INVESTOR GROUP INCLUDING SAAB-SCANIA**

Investor's net worth rose during the year by 22% to SEK 32,415 (26,491)\* million or SEK 178 (145)\* per share after full conversion.

Consolidated income after financial items of the Investor Group amounted to SEK 1,482 (2,165)\* m. After a shareholders' contribution of SEK 1,400 m. to Saab Automobile and the reversal of deferred tax, net income amounted to SEK 1,163 (1,885)\* m.

**PORTFOLIO OF STRATEGIC HOLDINGS**

The value of Investor's portfolio of strategic holdings, adjusted for net changes, rose during the year by 26% to SEK 23,238 m. The Affärsvärlden General Index declined by 1% during the same period.

At year-end the largest holdings were in Astra, which accounted for 39% of the value of the portfolio, STORA 15%, Incentive 14% and ASEA 11%. The six largest holdings together represented 93% of the portfolio.

**SAAB-SCANIA**

Consolidated sales of the Saab-Scania Holdings Group amounted to SEK 26,992 (30,015) m. Order bookings rose to SEK 36,000 (27,800) m. The order backlog at year-end was SEK 30,100 (20,000) m.

Operating income after depreciation amounted to SEK 1,233 (1,705)\* m. Income after financial items of the business areas amounted to SEK 2,126 (2,249)\* m. Consolidated income after financial items was SEK 716 (889)\* m.

**DIVIDEND**

The proposed dividend to be paid to the shareholders is SEK 5.25 per share (5.25).

\* Pro forma

This is a summary of Investor's year-end report. The complete report can be obtained from Investor AB, S-103 32 Stockholm, Sweden, telephone +46-8-614 20 00.

**Cramphorn helps Wyevale rise to £3.5m**

By Catherine Milton

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CALDERBURN, the office furniture manufacturer formed by the merger in July 1991 of Alan Cooper Holdings and Mayfield, yesterday announced pre-tax profits marginally higher at £2.68m compared with £2.57m for 1992.

Gross margins increased from 9 per cent to 10.6 per cent on turnover down from £28.2m to £26.8m. Net interest receivable fell to £63,000 (£178,000).

The figures were prepared under FRS 3 standards.

The recommended final dividend is 4.9p maintaining the total at 7.7p, although this is not covered by earnings of 7.4p (6.1p).

The company had done well considering the difficult market.

**Calderburn holds steady**

By Catherine Milton

CALDERBURN, the office furniture manufacturer formed by the merger in July 1991 of Alan Cooper Holdings and Mayfield, yesterday announced pre-tax profits marginally higher at £2.68m compared with £2.57m for 1992.

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## Acquisitions help Fairey to £17.3m

By Paul Taylor

is proposed, making a total of 10.2p (9p) for the year.

FAIREY GROUP, the specialist electronics and engineering company, reported a 19 per cent increase in pre-tax profits last year, helped by recent acquisitions and a strong performance by its core electronics and electrical power division.

**COMMENT**

The economy houses coming up for the shares' debut in OSP, to dip in a lower market. There are some trying hard a bit late which has been going on for years, and it's only now when the stock market has come back that the market is more active. It is not clear that strong results forecasts are a priority of about 10%.

The prospective profit of 10% is the same as last year. However, this one is much more solid than the previous one. The other two stocks have been more active, but the market is more active. It is not clear that strong results forecasts are a priority of about 10%.

Fairey continues to delight its shareholders. Since coming to market in November 1988 at 155p the stock has climbed steadily to close up 10% at a new high of 380p last night. So far the steady performance has been built on highly selective and well integrated acquisitions, organic growth and a timely restructuring of the aerospace and defence business.

Operating profits in the electronics and electrical division jumped almost 42 per cent to £10.7m (£7.56m) including an initial contribution of about £1m from the acquisitions.

Turnover was £26.1m (£23.5m). In contrast the aerospace and defence division, which has been a shrinking business

over the past five years, reported lower operating profits of £2.25m (£2.45m) on turnover which slipped to £22.4m (£24.2m).

The filtration and specialised ceramics division managed to hold steady in difficult markets with operating profits of £2.92m (£2.17m) on turnover which edged ahead to £25.8m (£26.1m).

Despite spending £15.6m in cash on acquisitions during the year the underlying positive cash flow still enabled the group to end the year with net cash of £2.1m, down from £12.7m a year earlier.

### • COMMENT

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The balance sheet remains robust and assuming the management is not now tempted to go for a big acquisition, which would be rather out of character, further cautious small purchases look likely. If nothing else changes Fairey's recent acquisitions in the electronics field would add another 1% to profits this year, and with more than a third of its business in the US, it stands to be a beneficiary of both the stronger dollar and any US-led recovery. Full year pre-tax profits of about £18.5m look possible producing earnings per share of 34.5p. The stock is trading on a prospective p/e of 17. It is not not cheap, but it is a quality stock which may not have reached the top yet.

Brought to book: John Poulter, who acknowledged Fairey had a good year despite the indifferent economic climate, after reporting a strong performance by core divisions



Trevor Humphries

## Alliance & Leics ahead to £122.5m

By John Gapper,  
Banking Correspondent

ALLIANCE & Leicester Building Society yesterday announced a 23 per cent increase in pre-tax profits last year, from £29.5m to £122.5m, after reducing provisions on its troubled commercial lending book from £117.4m to £49.5m.

The society reduced its overall provisions for bad loans to £20.6m (£20.5m).

The reduction in commercial provisions was offset by a rise in provisions on residential lending to £12.8m (£5.7m) because of house price falls.

It made a steep cut in mortgage lending to £1.26bn (£2.74bn), which it said was due to maintaining a "prudent" lending policy to protect itself from a "step-change" in the level of risk attached to residential lending.

One of the strongest contributors to profit was the Girobank subsidiary, which con-

tributed £34.4m (£28.8m).

The profit was helped by growth in money transmission and a 20 per cent reduction in staff.

Mr Peter White, chief executive, said the society was gradually reducing its exposure to commercial property and lending fell to £570m (£500m). It ceased commercial lending except to develop and sell properties.

Mr White said the society expected to develop its personal banking business aided by Girobank's money transmission facilities. It would try to develop current accounts, and cross-selling of products such as life assurance.

He said the society, which increased its total assets marginally to £20.5bn, was in the first year of a three-year recovery phase.

It had dealt with its commercial lending problems and was well-provisioned against housing losses.

## Bristol & West hit by fall in house prices

BRISTOL & West Building Society yesterday announced a 42 per cent fall to £3.1m in pre-tax profits after it was forced to triple provisions for possible bad debts on mortgage lending to £74.1m, writes John Gapper.

The society, the 10th largest by asset size, was affected by the fall in house prices in the south. The bad debt charge, which rose from £24.5m in 1991, cut profits despite a 28 per cent rise in operating profits to £113.2m (£81.9m).

Mr Tony FitzSimons, chief executive, said provisions had risen because the values of many properties on which the society lent had fallen below the level at which repossession losses were absorbed by mortgage indemnity insurance.

Mr FitzSimons said the soci-

ety anticipated a reduction in its provisions for this year unless there was "a significant deterioration" in house prices. It also expected to raise profits in 1993 barring a worsening of the recession. The society confirmed it was planning to sell about two thirds of the 180 branches in estate agent chain Hamptons and Bristol & West Property Services. More will be invested in remaining branches to boost profitability.

Pre-tax profits in the second half were £26m, double those in the first. Mr FitzSimons said they had been "even stronger than anticipated" when the society announced half year figures. He said the society's policy of seeking arrangements with borrowers rather than repossessing had led to a rise in arrears of over 12 months.

## TV-am asset sale continues

By Raymond Snoddy

TV-AM HAS sold its last significant broadcasting assets - its stake in Virgin Radio, which will launch a national pop channel on April 30.

TV-am bid for the second national commercial radio licence in a joint venture with Mr Richard Branson's Virgin Group at a time when it was trying to put together a portfolio of broadcasting businesses.

Since then the company has decided to sell up and distribute proceeds to shareholders.

At the same time as buying out TV-am's interest in the new station Virgin has brought Aper Partners, a venture capital group which will take up a 25 per cent stake in the new station.

Mr Bruce Gyngell, TV-am chairman, will step down as chairman of Virgin Radio. No price was disclosed for the deal but it is believed Virgin has paid about £1.5m.

Recently MTV paid £3.5m to buy TV-am's headquarters.

## Cornwell Parker down 22%

CORNWELL PARKER, the furniture and fabrics group, blamed recession for a 22 per cent fall in pre-tax profits for the half year to January 31.

Profits fell from £3.73m to £2.92m on reduced sales of £43.1m (£54.1m).

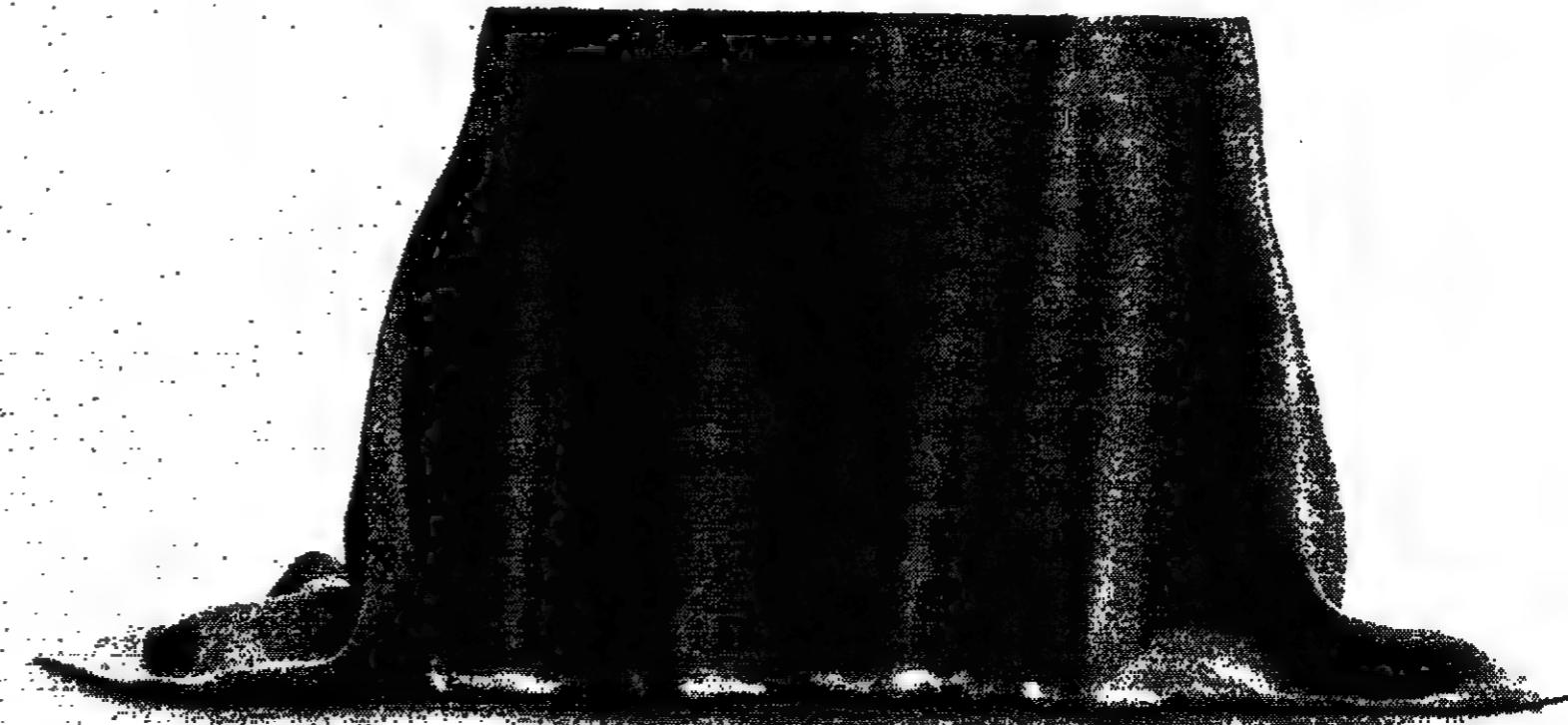
The furniture division started the year with low order books resulting in a fall in revenue in the first six months. Margins, however, were maintained and a trading profit of £2.22m was earned on turnover of £24.8m.

Fabrics made a trading profit of £882,000 on sales of £18.4m. The operation has been affected by the 50 per cent fall in the number of people moving house since 1988.

Borrowings rose from £80,000 to £4.7m, reflecting the acquisition of Fardis, the French furnishing fabric business, giving gearing of 10 per cent.

The interim dividend is maintained at 1.7p, payable from earnings per share of 4.5p (5.2p).

SOME PEOPLE MIGHT BE IN THE DARK ABOUT WHICH U.S. BANK OFFERS THE MOST COMPLETE RANGE OF PROCESSING AND OPERATING SERVICES.



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PRIME EQUITY GROWTH FUND will pay out a dividend of US\$ 0.01 per share on March 12, 1993.	
Shares are traded Ex-dividend as from March 9th, 1993.	
The dividend is payable to holders of bearer shares against presentation of coupon no. 7 to the following:	
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THE BOARD OF DIRECTORS	
of	
PRIME EQUITY GROWTH FUND	

## COMPANY NEWS: UK

# FNFC requests banks to extend agreements

By Jane Fuller

**FIRST NATIONAL** Finance Corporation, the consumer credit group, has written to its 120 banks - to which it owes £1.5bn - asking them to extend or maintain lending agreements while the group's funding is determined.

FNFC is in default on its loans because of what it describes as "trivial" and "technical" breaches of agreements, of which it has more than 100.

Mr Martin Mays-Smith, chairman, said the default was not on payment obligations: "We have always paid interest and continue to do so. The only thing that is significant is that the banks have a legal right to immediate repayment."

FNFC is asking the banks to waive the breaches - which are due to minor infringements of bank guarantees between parent and subsidiaries - and to maintain facilities. This includes extending the expiry date on about £350m of loans, due this month, in the group's

main subsidiary, First National Bank. Yesterday the group was composing a letter to shareholders which also deals with changes in circumstances since a 24.8m rights issue of convertible preference shares was announced on January 15. The issue was necessary to repair a capital base weakened by two years of heavy losses.

The breaches of banking agreements were not disclosed at the time even though most were known about by management and Kleinwort Benson, its merchant bank. It was decided they were not important because they were "old, technical and expected to be remedied in the short-term," as one adviser put it yesterday.

The breaches have prevented £160m being raised through the securitisation of unsecured home improvement loans. This was planned for the first half of this year, the rights issue document said.

The impression was given at the time of the issue that £100m of new term finance

would be made available. This has not come to fruition either.

Mr Mays-Smith said on Friday that some banks in one of the syndicates were "fussing a bit". Some of the overseas lenders were under pressure to reduce their UK exposure.

As he faces a period of intense negotiations with the banks, he anticipates there will again be "a few on the periphery who will cause trouble."

There are occasions when a militant minority stop something sensible being done, but that's not very often."

As well as seeking waivers of breaches and extension of facilities, the discussions hope to condense the 100-plus agreements into three - one for the parent and one for each of the main subsidiaries. A firm of management consultants will check internal controls on who can write what into documents, to avoid the contradictions that led to the breaches of banking agreements.

The share price, which rose to 80p last month, was 57p.

## Govett advances 31% to \$45.2m

By Philip Coggan,  
Personal Finance Editor

**GOVETT**, the financial services company, increased its pre-tax profits by 31 per cent from \$34.6m to \$45.2m (\$31.8m), in a year when it altered its accounting practices to meet US standards.

The main effect of the change was on the group's US insurance subsidiary. Instead of reporting earnings on an embedded value basis, which brings forward a percentage of future profits into the current year, US standards (GAAP) concentrate on cash flows. The result was to reduce stated 1991 profits by \$12.5m.

The group decided to make the change following its issue of an American Depository Receipt Programme in the US and its plans to seek a quote on Nasdaq, the US over-the-counter share market.

Despite the change, the insurance company was the engine of profits growth in 1992, increasing profits from \$4.8m to \$19.1m. The group's institutional and mutual fund management business also increased profits, from \$12.6m to \$14.3m.

However, there were falls in profits from \$6.5m to \$6m at the venture capital arm (because it completed fewer deals); and investment income also fell, because of lower interest rates and a stagnant stock market, from \$14.1m to \$8.5m. Funds under management grew during the year from \$5.2bn to \$6bn.

The company suggested at yesterday's meeting could have a substantial impact on the marine liability reinsurance market. Others suggested it could dent the confidence of management at similar sized companies, triggering further closures.

"At a time we are trying to attract new business to London, it will knock people's confidence in the market," said one prominent company underwriter.

Over the last few months, a number of companies, including English & American, Cigna and Yasuda, have either withdrawn from the London market or reduced their involvement.

The company has also been hit by continuing claims on marine, aviation and liability insurance policies. Some 180 jobs, including 40 in London, will be lost as a result of the decision taken at a board meeting.

## NWRe closure sparks concern over capacity

By Richard Lapper

**CONCERN ABOUT** a shortage of capacity at the London insurance and reinsurance market is growing in the wake of last week's decision by NWRe to cease underwriting.

NWRe is the latest in a number of withdrawals from the market, where companies frequently do business alongside syndicates at Lloyd's.

The company, jointly owned by Norwich Union, Winterthur of Switzerland and Chiyoda of Japan, announced its closure last Friday. It said its 1992 trading results were "unacceptable", partially due to claims from hurricanes Andrew and Iniki.

The company has also been hit by continuing claims on marine, aviation and liability insurance policies. Some 180 jobs, including 40 in London, will be lost as a result of the decision taken at a board meeting.

ing last Wednesday. Established in 1976, NWRe wrote a broad book of London market business, and was a leader in both marine and non-marine reinsurance. Premium income was £10m in 1992.

Underwriters said yesterday the decision could have a substantial impact on the marine liability reinsurance market.

Others suggested it could dent the confidence of management at similar sized companies, triggering further closures.

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## Japanese company takes £650,000 stake in Arm

By Alan Cane

A JAPANESE venture capital company is spending \$260,000 to take a stake in Advanced Risc Machines, the Cambridge-based semiconductor company owned by Acorn Computers of the UK together with Apple Computer and VLSI Technology.

Nippon Investment & Finance, a member of the Daiwa Securities Group, is taking the stake in the company because of its technical expertise in designing high perfor-

mance, low cost microprocessors.

Nippon Investment intends to introduce Arm into the Japanese business scene. In addition, Sharp Corporation of Japan has been licensed to manufacture and market Arm products on a global basis.

Arm's chief role is to design the chips that are built for it by VLSI Technology, Plessey and Sharp. The Arm chip has already been chosen for Apple Computer's "Newton" personal digital assistant, due for launch later this year.

### JAPANESE FINANCIAL MARKETS

The FT proposes to publish this survey on March 24 1993. Japanese markets like their European counterparts have been hit by the current world recession but Japan remains a major economy with enormous potential. In a special survey, the Financial Times reports on the latest developments affecting Japanese financial sector - a vital perspective for anyone wanting to do business in Japan.

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### FT SURVEYS

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## INTERIM ANNOUNCEMENT

HIGHLIGHTS OF UNAUDITED CONSOLIDATED RESULTS FOR THE HALF-YEAR ENDED 31ST DECEMBER 1992

	1992 RM Million	1991 RM Million	% Increase
TURNOVER	3,324.6	3,106.8	+7
PROFIT BEFORE TAXATION	374.7	358.8	+4
EARNINGS	170.9	156.4	+9
EXTRAORDINARY PROFITS	1.7	3.9	
	Sen	Sen	
EARNINGS PER SHARE	10.9	10.0	+9
DIVIDENDS PER SHARE - GROSS	8.5	3.5	

Profit before tax for the six months to 31st December 1992 is 4% higher than that for the previous half year. Better results were reported by the Malaysia and Hong Kong Regions and Plantations but weaker performances elsewhere resulted in the slower growth in overall profits for the Group

## Drayton Asia feels fire on its neck

Philip Coggan reports on a bid battle in the investment trust arena

**D**RAGONS ARE supposed to be the underdogs. But that is the status of EFM Dragon, the Far East Investment Trust, which is bidding for Drayton Asia, an opponent twice its size - the relative market capitalisations are 257m and 216m.

Some of the fire in EFM Dragon's bid comes from its big brother, the Coal Board pension fund. It owns 20 per cent of both EFM Dragon and Invesco MIM, and has given its support, in the form of a letter of intent, to the bid.

In addition it owns 55 per cent of British Investment Trust, which in turn owns 54.3 per cent of Edinburgh Fund Managers, which manages EFM Dragon.

The pension fund's backing has helped EFM get off to a good start. Irrevocable undertakings to accept its offer of 13.5 per cent of the shares have been received from holders such as Co-Operative Insurance and Newton Investment Management. Added to the letters of intent, EFM Dragon already has the backing of 36.7 per cent of the shares.

An important factor may be the perceived unpopularity of Drayton Asia's investment managers, Invesco MIM. There do seem to be times in the investment trust sector when one group comes under repeated attack. It was Touché Reinstain in the mid-1980s and it seems to be Invesco MIM at present.

The problems of Drayton Consolidated, where Invesco was forced to pay £5.5m in compensation to shareholders; a fine from IMRO, the investment management regulator; and the group's involvement in the Maxwell affair have all resulted in difficult publicity.

Perhaps investor reluctance to back Invesco MIM led to the shares falling to a discount to the composite insurer, has a 10 per cent stake, lifted the interim dividends by 26 per cent to 7.5p. Earnings per share were also ahead 26 per cent, to 38.55p.

As the graph shows, EFM Dragon has clearly outperformed Drayton Asia since the start of 1992. But the Drayton team argues that this outperformance is due to the Dragon policy of gearing up the trust, which improves the performance of trusts in bull markets, but damages it in bear markets.

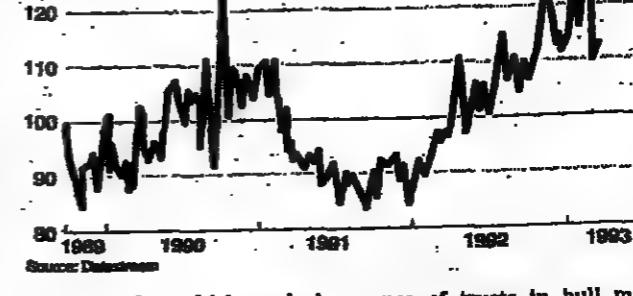
When a trust's shares fall to a wide discount, opportunity arises for an outside bidder. A bid just below asset value offers a profit for existing shareholders, plus the chance for a bidder to buy a portfolio at a reasonable price.

EFM Dragon, in contrast, has often seen its shares trade at a premium. In essence, this represents an incentive to expand. EFM could take the option of a placing or a rights issue but it would probably find it impossible to raise as much as it could by buying Drayton Asia, which also comes with a ready-assembled portfolio of Far Eastern stocks.

If the bid succeeds, EFM

### EFM Dragon

Share price relative to Drayton Asia



Source: Datastream

percentage points less than the target's net asset value.

Drayton also points to the lack of a cash alternative. The value of EFM Dragon's offer thus depends on its shares. If those shares fall to a discount of 9 per cent, the average for the year to March 3, Drayton says the value of EFM's share offer would fall to 96 per cent of its undiluted net asset value.

Mr Lewis Aaron, senior investment trust analyst at SG Warburg Securities backs Drayton on this point. "I think the bid is an opportunistic attack on a fund management group when it is most vulnerable.

"EFM Dragon will probably go to a discount if the bid succeeds, because it will be a much bigger trust. Therefore I think the bid is not high enough and there is not a cash alternative."

**B**ut with so many of the shareholders backing EFM, the trust realises that these arguments may carry little weight. It is seeking to produce alternative proposals which might give investors better value.

Normally, trusts faced with a predator resort to one of two schemes - unitisation or a split capital structure. The former turns the fund into a unit trust, which trades at asset value, and can be realised for cash. The latter, by splitting the share capital into more tax-efficient components, may eliminate the discount by creating extra demand for the shares. But the lack of income from Far Eastern stocks may not make a split capital structure possible in this case.

Shares advance as uncovered dividend held despite halving of profits to £10.2m

## 30% rise in house sales for Persimmon

By Andrew Taylor,  
Construction Correspondent

**MR DUNCAN** Davidson, chairman of Persimmon, the York-based housebuilder, said that since the new year the group's house sales had jumped 30 per cent compared with the same period in 1992.

This further confirmation of a revival in the UK housing market, together with the fact that group did not announce a rights issue with its results for 1992, sent the shares 5p higher to 240p.

The group also announced it was maintaining its final dividend at 5.8p making an unchanged total of 8.8p. This was despite a drop in earnings per share from 16.8p to 7.8p, pre-tax profits having been halved at £10.2m (£22.3m).

Persimmon plans to increase its output from 2,340 homes last year, up from 2,324, to 4,900 homes a year by the mid-1990s, making it one of Britain's five largest house-builders.

Mr Davidson said that it would be in the best interests

of shareholders to finance this expansion from cash flow, improved margins and increased borrowings, although, he could not rule out a rights issue at some stage in the future.

Net debt of £33m (£22m) at the end of last year was equivalent to 26 per cent. Interest payable rose from £2.5m to £4.1m.

Persimmon said that profits last year would have been higher but for a £3.1m provision against some of the group's development sites. If

### • COMMENT

Persimmon, anticipating a revival in house sales, increased the number of sites from which it sells by more than a quarter during the past 18 months. A delay in recovery meant that it was carrying additional overheads last year while net operating margins, before provisions, shrank from 16 per cent to just 9 per cent.

The group therefore needs to increase volume sales. Only then will it be able to start reducing sales incentives and

recover some of its lost margin. Improvement in margins is likely to be slow and is not expected to occur until later in the second half, provided the current sales improvement is maintained. The intention to increase gearing rather than raise new equity to support expansion is to be applauded however. Sales of 2,850 homes this year should provide pre-tax profits of at least £16m putting the group on prospective p/e of more than 20. Any improvement is already in the price.



**Persimmon**  
Share price (pence)  
350  
300  
250  
200  
150  
100  
1992 1993  
**Duncan Davidson:** hoping for a more sustained increase  
Source: Datastream

## Cost controls help Greggs rise by 15%

By Chris Tighe

**GREGGS**, the bread, confectionery and savoury products group, reported a 15 per cent rise, from 26.07m to 28.97m, in profits before tax for the 12 months to December 26 1992.

The outcome, which took in a £134,000 loss on a property disposal, was achieved on turnover up 6 per cent to £101m (£95.5m), the first time the company has broken through the £100m barrier.

Describing 1992 as "a much better year", Mr Mike Darrington, managing director, said stable ingredient prices and improved efficiency and cost control had more than offset continuing effects of recession, increased competition and further escalation in rents.

All divisions showed improved performances compared with 1991. The company was trading from 467 outlets at the year end, a net increase of

13. Net cash stood at 25.7m, up £1.7m.

With the volume trend slowly improving and 1993 sales and profit to date ahead of budget and of last year, Mr Darrington expressed cautious optimism despite recent ingredient price increases caused by sterling's devaluation.

However, he urged the government to outlaw "highly inflationary upward-only" rent review clauses: further escalation of rents in 1993 meant the proportion of turnover absorbed by rent was effectively depressing profits by £1.6m a year, compared with five years ago.

Mr Darrington said Greggs hoped to double the size of its core business in the next seven to eight years and diversify into new areas, which he declined to specify.

Earnings per share rose to 40.5p (36.8p). The proposed final dividend is 10p, making a total of 15p (14.125p).

### NEWS DIGEST

#### Doeflex advances to £1.5m

**DOEFLEX**, the plastic sheet maker, lifted pre-tax profits by 22 per cent to £1.51m in 1992, on turnover ahead by 40 per cent to £28.1m.

The result was achieved in difficult market conditions and was after absorbing two acquisitions - Horizon and Iridon - into the thermoplastic sheet division, directors stated.

The dividend is increased from 4.02p to 4.6p, with a final of 3p. Earnings were ahead 16 per cent from 10.88p to 12.28p.

Group performance continued to be hit by depressed conditions in construction and DIY markets. Results so far in the current year showed intense competition in many UK markets but better volume and profitability overseas.

**Sharp recovery as RPS makes £0.73m**

**RPS** Group, the USM-traded environmental consultancy, moved back into the black over the 1992 year following a "very successful year" according to Mr Roger Looker, chairman.

Profits before tax amounted to £727,000 against losses last time of £493,000. Turnover dipped to £7.62m (£8.83m).

Reorganisation at the beginning of the year resulted in significantly reduced overheads and a 29 per cent reduction in average staff numbers. Gearing fell from 40 per cent to negligible levels by end-December, Mr Looker said.

The proposed final dividend is doubled to 1.3p making 2.2p (2p) for the year, covered twice by earnings of 4.62p (losses of 3.36p) per share.

**Merchants Trust net assets ahead**

The net asset value of The Merchants Trust rose from 213.37p to 234.34p per share over the 12 months to January 31.

Available revenue was virtually unchanged at £1m (£1.1m), equivalent to earnings of 10.76p (10.84p) per share. A recommended final of 2.65p lifts the total for the year to 10.5p (10p).

**High-Point returns to the black**

Rationalisation and cost-cutting measures enabled High-Point, the consulting engineer, to return to profit in the six months to November 30, with a pre-tax surplus of £166,000, against a £64,000 loss last time.

Operating profit was £1.06m, with £963,000 from continuing operations.

Despite the improvement however, there is no interim dividend. Last year's payment was 1.3p but no final was proposed.

Turnover was lower at £26.1m (£28.1m), including £21.2m (£21.5m) from continu-

ing operations. Earnings per share came to 3.09p (1.04p losses).

The results were prepared in accordance with FRS 1.

#### Clondalkin slips to £113.4m

**Clondalkin** Group, the Dublin-based printing and packaging company, reported 1992 pre-tax profits easing from £113.6m to £113.4m (£11.7m).

Trading was difficult throughout the year - particularly in the second half - leaving turnover down at £114.6m (£115.1m). Earnings per share were 23.39p (25.08p) and the proposed final dividend of 2.888p makes a total for the year of 4.722p (4.381p).

#### Jarvis Porter makes £6m purchases

**Jarvis Porter**, the Leeds-based printing and packaging group, has increased its share of the self-adhesive labels market, with the purchase of Dolphin from the Williams Lee Group and Irwin Packaging for £8.1m.

#### Readymix shows drop in margins

**Readymix**, the Irish building materials group, reported pre-tax profits down from £12.63m to £13m (£3.05m) for 1992, on lower turnover of £20.8m (£21.7m).

The directors said that in "one of the toughest and most competitive years" experienced, the group maintained its market share and position in the industry.

The dividend is raised by 5.5 per cent, a final of 2.35p making a total of 2.91p (2.78p), more than twice covered by earnings of 5.57p (5.05p) per share.

#### Platon in talks with third parties

**Platon International**, the USM-listed instrumentation group which has rejected an offer from Wills Group, confirmed that it has received approaches from third parties and was in talks which may or may not lead to an alternative offer.

Last Friday, Wills, an industrial, electronic and automotive products company, announced that it had acquired 30,000 Platon ordinary shares (0.03 per cent) at 26.4p each. Wills has received irrevocable undertakings to accept the offer from shareholders holding a further 15.7 per cent of the equity.

#### Seton pays £2.8m for Boots brands

**Seton Healthcare Group** has acquired 10 over-the-counter brands from Crookes Healthcare, the Boots offshoot. Consideration for the products, which include Farnel cough remedy, Acriflex anti-septic cream and Sea Legs travel sickness remedy, amounted to £2.8m cash.

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## COMMODITIES AND AGRICULTURE

## Supply-demand worries push oil prices lower

By Deborah Hargreaves

**AN ACTIVE OIL** market pushed prices for North Sea Brent crude down by 25 cents yesterday to \$19.20 a barrel for April delivery as traders worried about low demand and high output.

The monthly oil report from the International Energy Agency, the west's oil watchdog, provided the focus for market fears and triggered a sell-off.

The report highlighted the

weakness of oil demand by pointing to an increase of only 100,000 barrels a day in OECD consumption in the first quarter - a rise of only 0.5 per cent compared with the same period last year.

At the same time, the IEA estimated that production by the Organisation of Petroleum Exporting Countries rose to 25.2m b/d in January. Opec has agreed to cut output to 23.8m b/d from the beginning of this month.

## Uniform CIS pipeline rules urged

By Deborah Hargreaves

**THE FORMER Soviet Union** must agree uniform rules covering its oil pipeline network or billions of dollars of western investment in the country's oil industry will be jeopardised, according to a report by the World Bank.

"Transport issues are first and foremost in deciding western investment. It is crucial that a regime is worked out," said Mr Richard Hildahl, pipeline expert from Ernst and Young in San Francisco and one of the report's authors.

Western companies such as Chevron, British Petroleum and Amoco are considering expenditure of at least \$10bn on pipeline links to export oil from joint ventures in former Soviet republics, but they need a stable framework for transport to be agreed in advance.

The break-up of the Soviet Union means that the republics control each part of the national pipeline network that runs across their territory. This leads to varying tariffs for oil transport, increased bureaucracy and frequent rowing between republics over payment.

Russia has recently finalised

Azerbaijan's oil minister has begun talks in Ankara that will focus on proposals to build a pipeline to Turkey's Mediterranean coast, according to a Turkish official, reports Reuter. He said Azerbaijan's oil minister Mr Sabit Bagirov would meet Turkish foreign minister Mr Hilmi Cetin and officials from the state pipeline company Botas. Talks on piping Azerbaijan's oil to Turkey's Yumurtalik field had so far been positive and a statement would be made next Monday, he added. One problem has been the choice of route. Turkish officials say the Azeris do not want a pipeline to pass through Armenia because of the war in Azerbaijan's Armenian-dominated enclave of Nagorno-Karabakh.

a deal after a bitter dispute with the Ukraine over the gas pipeline that runs to western Europe over the Ukraine.

Mr Hildahl stresses that it would be fairly easy for the republics to agree a common framework in which the pipeline system could operate.

The World Bank recommendations will be presented to Russia's Ministry of Fuel and Power, Transneft, the pipeline company, and all of the republics next month.

The report strongly advocates the creation of joint-stock companies for each republic's transit system. In this way, the republics could then swap shares in their local pipeline network for shares in Russia's Transneft. The cross-shareholdings would mean the transportation system starts to

operate as more of an integrated network.

This would have to be backed up by regulation of transit prices and investment plans in order to secure as much flexibility in the system as possible.

In addition, local companies that have difficulties securing payment of transit tariffs from oil producers and refiners would be allowed to sell part of the oil in the pipeline as payment.

Mr Hildahl also points out that local pipeline associations must have assets such as pumping stations and property rights transferred to them.

The World Bank is expected to make its recommendations contingent on further aid for oil projects in the former Soviet Union. The transportation system starts to

Tunisia which also has a one-third export share.

Spain is the biggest producer and exporter of table olives, with 45 per cent of world exports of olive oil and 87 per cent of world exports of table olives.

The EC is by far the biggest producer, consumer and exporter of olive oil, with Greece, Italy and Spain accounting for three-quarters of world output and half world exports. Since the early 1980s, Spain has displaced Italy as the biggest EC exporter, with a third of world exports, but outside the EC it is matched by

the EC also imports large quantities of olive oil and table olives, accounting for 30 per cent of world olive oil imports - but the US is close behind.

Olive oil makes up 6 per cent

by volume of all fluid edible vegetable oil traded but represents 23 per cent by value (including intra-EC trade).

Olive oil prices rose sharply between 1985-86 and 1990-91,

declining slightly in 1991-92,

## US smelters' power supply problem may continue

By Laurie Morse in Chicago

A DROUGHT-induced electricity shortage that has cut aluminium production in the Pacific north-west US by about 25 per cent may continue through this year, causing smelters to scramble to find alternative power sources or keep production capacity mothballed. With world aluminium supplies burdensome, the output reductions are not likely to support prices, but the economic impact on the region and individual producers is significant.

The Bonneville Power Administration, the federal agency that markets electricity from more than 30 dams in the Northwest, has begun "temporary" energy curtailments to allow aluminium producers to reduce capacity. The figures given at a London conference last month - before last week's further 1.3 per cent devaluation of the green pound - showed that a 200-hectare (500-acre) mainly cereal farm getting average yields, which earned \$16,000 before CAP reform, had been facing a drop in income to only \$7,000 this year. But the UK's withdrawal from the exchange rate mechanism and the subsequent devaluation of the pound had pushed prospective earnings up to about \$23,000.

The figures given for a similar-sized farm achieving above average yields were \$28,000 before CAP reform, £13,000 after £6,000 since devaluation.

Mr Bill Hall, head of the Agricultural Development and Advisory Service, described the figures as "quite remarkable". Farms that had been querying their profit prospects jump fourfold, he told the conference.

Under the CAP reforms, aid is being switched to area payments while intervention prices are cut. The green pound system is used to convert EC support prices, which are set in European currency units, into national currencies. In the past the green rate was set each year by EC farm ministers, but since the advent of the Single European Market on January 1 it is being revised at

the end of each month.

Mr Andrew Mason, managing director of Sentry, a farm management company with 44,000 acres under its control, said the devaluation had created a unique "window of opportunity" for the UK farmers. "We have a one to two year period when profitability for UK arable agriculture has increased very substantially," he said.

He outlined the increased

prices he was expecting by sector. The market value of oilseeded has risen from \$100 to \$140 a tonne, while the EC acreage payment had risen from \$155 to \$185. Basic feed wheat was selling for \$93 a tonne in September; now it was fetching \$108 a tonne, while the acreage payment had gone from \$27 to \$55. The market price of pulses had moved from \$90 to nearly \$110, while the acreage payment was up to \$115 from \$115.

Sentry will also be setting aside 8 per cent of its land, equal to 15 per cent of its grain area, and is expecting about \$100 an acre for 3,000 acres.

But it is now as important to

watch currency fluctuations as

## Pound's slide brings arable bonanza

David Blackwell on the transformed outlook for some UK farmers

**"WE WERE** already making a profit," said Mr Mason. "Now we expect a 25 per cent rise in our margins this year, with cost increases basically nil. The seeds were there, the fertiliser was paid for at a fixed price and contracts were signed."

Sentry, which made \$200,000 on turnover of about \$55 last year, predicts profits this year of £1.1m. Mr Mason attributed the increase to the green pound and half to expansion and improved efficiency.

Booker Farming, with 50,000 acres farmed and managed, estimated last month that a 500-acre farm's profits would be bolstered from \$17,474 to \$33,474 through the green pound effect.

Such pressure would lead to an increase in contract farming with companies like Booker, which took 25 per cent more land last year. Mr Hall said farmers had to realise that contractors could look after a farm at \$80 to £100 an acre. "That is the bottom line comparison if you want to compete."

Mr McAllister said farm owners were turning to contracting to eliminate the risk of running their own enterprise and guarantee a forecastable income. For those who wanted to remain independent, he warned that this year's expected windfall profit should not be seen as an opportunity to spend too much on reinvestment. "You are immediately raising costs, even though the interest rates are low, by taking on a lot more depreciation. I would say don't - use the money to restructure your business."

Mr Mason also warned against complacency. "The message is you have an opportunity to put yourself right. But be quick - it's going to get very much harder very quickly."

## Tractor registrations fall another 6.4%

By Andrew Blackler

**TRACTOR** registrations in the UK fell 6.4 per cent last year to a historic low of 14,236, further underlining the extreme concern of Britain's farmers over their future, according to the London-based Corporate Intelligence Group.

Last year's total compared with 15,280 in 1991, and with 29,783 when the market peaked in 1988.

In the long term there will certainly be many fewer pro-

ducers in the UK, but in the short term the level of investment in machinery is quite high," said the group.

Beef producers were also reasonably confident about slightly higher prices this year because of the UK's position within the EC's system of supports for beef rearing. Eastern England and Yorkshire, where cereals are dominant, showed the biggest falls in tractor registrations last year.

The trend in favour of larger tractors continued with farmers "trading up" to save labour.

Registrations in the 101-120hp range rose 14.1 per cent to 1,878, while the 71-80hp category fell 24.7 per cent to 2,299.

"Simple replacement with a machine of the same size but featuring a smarter cab is a luxury of the past," said the group. "Every pound spent has to be carefully considered."

## FAO cuts estimate of tropical forest loss

By David Blackwell

**THE FAO'S** Food and Agriculture Organisation has reduced its estimate of the rate at which tropical forests were being cut down in the 1980s. But it still puts the annual loss at a much higher level than at

the start of the decade.

The FAO's new estimate of 15.4m hectares a year is down from the interim figure of 16.9m ha presented to the Earth Summit in Rio de Janeiro last year, and above the 11.4m ha of 1980. It now estimates that the area lost between 1981 and 1990 was 156m ha, leaving 1.75bn ha, or 37 per cent of the planet, covered in tropical forest.

Most of the loss is attributed to population growth and rural poverty, resulting in land clearance for agriculture. The organisation estimates that at

least 10m ha a year will have to be cleared for agriculture because of population pressures up to the year 2020.

Worldwide reforestation is put at only 18m ha for the whole of the 1980s. In Europe the forested area is put at 149m ha, up from 137m ha in 1980.

## WORLD COMMODITIES PRICES

### Extension sought to olive oil pact

By Frances Williams in Geneva

**OLIVE OIL** producers and consumers are meeting in Geneva this week to agree a five-year extension to the 1986 International Agreement on Olive Oil and Table Olives. The existing United Nations accord, which is designed to foster development of the industry and has no price stabilisation provisions, expires at the end of this year.

The draft protocol to extend the agreement was approved last November by the Madrid-based International Olive Oil Council, and is not controversial.

**a** tonne on the LME, helped by trends in New York, where sentiment has been lifted by the recent positive US employment report. Three-month ALUMINIUM moved below \$1,180 a tonne, while three-month NICKEL moved above \$6,000 a tonne. London COCOA edged ahead on the absence of the selling which pushed May below \$700 a tonne last week. Last week's Geneva negotiations on an International agreement were already discounted.

Compiled from Reuters

**SUGAR - London POOL** (\$/tonne)

**COPPER - London POOL** (\$/tonne)

**SOYABEAN - London POOL** (\$/tonne)

**COFFEE - London POOL** (\$/tonne)

## LONDON STOCK EXCHANGE

## New peaks in confident stock market

By Terry Byland,  
UK Stock Market Editor

FALLING bond yields, reports of improving business confidence and expectations of a base rate cut in next week's Budget, touched off a burst of optimism on the London stock market yesterday. The FT-SE 100 Index broke through an important testing level to reach another closing high.

A final boost to UK shares came when Wall Street opened with a gain of 30 Dow points in early trading. London had earlier responded strongly to the announcement that January had brought the largest rise in domestic consumer credit since July 1991. Equity traders were cheered by indications from a former UK government bond market that the credit figures had signalled economic recovery without rekindling inflation fears.

However, the stock market was slow to make progress at first and the upswing, when it came, owed much to a powerful squeeze in the stock index futures sector which quickly translated into heavy basket trading between futures and underlying equities. Sellers of the March future on the FT-SE 100 rushed to buy stock in an equity market where market-makers could find no shares on offer.

Until Wall Street opened, London was content to chal-

lenge the Footsie testing area of around 2,950. But when New York, also after some hesitation, advanced strongly, UK equities burst through to show a rise of more than 26 points on the FT-SE 100 Index, before settling at 2,967.3 for a gain on the day of 35.2. Also at yet another all-time high was the FT-SE Mid 250 Index, 11.8 stronger at 3,119.7.

While expressing some cau-

sion over the quality of yesterday's advance, equity strategists believed that the stock market is now likely to clear the Footsie 3,000 mark in the near term. However, most expect to see profit-takers appear above that level.

Some modest fiscal tightening, perhaps in the form of VAT taxes on food or books, is expected when Mr Norman Lamont, the UK chancellor of

the exchequer, delivers his Budget a week today. But the City of London is also confident that the Budget season will also bring a further cut in UK interest rates. Sterling's success in holding above DM2.40 yesterday buttressed confidence that UK interest rates can be reduced, especially if the Bundesbank eases further.

Optimism on economic

recovery was encouraged by reports from the Institute of Directors of increasing confidence in Britain's boardrooms, and inflation worries checked by a prediction from the Confederation of British Industry that manufacturing wage settlements are now running at below 2.5 per cent.

Trading volume was good but not outstandingly so, with the day's Seat total of 653.4m shares, of which about 84 per cent was in non-Footsie stocks, comparing with 860.9m in the previous trading session; Friday's Seat turnover was worth £1.42bn at retail level.

Some strategists, urging caution, pointed to the potential shock lurking for the stock market on a company news front still smarting from last week's decision by Barclays to cut the dividend.

Rights issue fears also continue to unsettle the stock market, with the signs of renewed takeover interest increasing the chances that predators may come to the equity sector for funding.

**Account Dealings Dates**

First Dealings  
Mon 1 Mar 15 Mar 20  
Options Exercised  
Mon 11 Mar 21 Apr 18  
Last Dealings  
Mon 11 Mar 28 Apr 18  
Account Day  
Mon 15 Mar 5 Apr 20  
New Share Dealings may take place from  
8.30am two business days earlier.

## FT-SE - Actuaries Share Indices

## THE UK SERIES

FT-SE 100		FT-SE MID 250			FT-A ALL-SHARE		
2957.3 + 35.3		3119.7 + 11.8			1438.22 + 14.09		
	Day's Mar 8 change %	Mar 5	Mar 4	Mar 3	Year ago	Dividend yield %	P/E x4 all yield
FT-SE 100	+1.2	2952.1	2904.8	2918.6	2550.7	6.13	4.07
FT-SE Mid 250	+0.4	3107.9	3057.9	3077.4	2523.6	6.61	4.10
FT-SE 250	+1.0	1442.3	1433.6	1438.0	1240.2	0.24	4.02
FT-SE SmallCap	+0.4	1554.98	1548.16	1548.02	-	5.25	4.09
FT-SE Securities ex Inv Trusts	+0.4	1558.08	1553.04	1553.00	-	5.84	4.35
FT-A All-share	+1.2	1424.13	1415.75	1418.73	1223.54	5.18	4.08

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23 Business Services(27)  
24 Chemicals(23)  
25 Conglomerates(11)  
26 Transport(16)  
27 Electricity(18)  
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29 Water(13)  
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## FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 873 4378.

AUTHORISED  
UNIT TRUSTS

Unit	Out.	Net	Redeem.	Yield %	Yield %	Out.	Net	Redeem.	Yield %	Yield %	Out.	Net	Redeem.	Yield %	Yield %	Out.	Net	Redeem.	Yield %	Yield %	Out.	Net	Redeem.	Yield %	Yield %
ABP Unit Trust Managers Ltd	£1.0000F					£1.0000F					£1.0000F					£1.0000F					£1.0000F				
ABP General Fund	£1.0000F					£1.0000F					£1.0000F					£1.0000F					£1.0000F				
ABP Growth Fund	£1.0000F					£1.0000F					£1.0000F					£1.0000F					£1.0000F				
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5 Rayleigh Rd, Kent, Broadwater Farm, Essex, CM7 2JL	0.027 227300	Dealers 0.027 227300	10.10		2 Honey Lane, London EC1V 9AT	0.00	0.00	0.00		The Glare, Egmont Square TW2 9AT	0.084 475333	0.00			1 Olympic Way, Wembley HA9 1LW	0.01 902 9876	0.00			Royal Exchange EC3
55 Edgware Rd & Co	0.00	0.00	0.00		Fined Off Rd	0.00	0.00	0.00		First Series Life Assurance	0.00				Crown Financial Management Ltd	0.00	0.00	0.00		Legal & General
55 Edgware Rd & Co	0.00	0.00	0.00		Short Dist Clt	0.00	0.00	0.00		Capital General Ass.	0.00				Confidential	0.00	0.00	0.00		Mutual Life Limited
55 Edgware Rd & Co	0.00	0.00	0.00		5 Southgate St	0.00	0.00	0.00		Property Ass.	0.00				Confidential	0.00	0.00	0.00		North America
55 Edgware Rd & Co	0.00	0.00	0.00		50 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		Adventure Fd
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		Adventures Fd
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		Advances Fd
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		Advances Fd
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00		Life Funds	0.00				Confidential	0.00	0.00	0.00		South Africa
55 Edgware Rd & Co	0.00	0.00	0.00		51 Gt George St	0.00	0.00	0.00												

## FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 873 4378.

Std Price	Offer Price	+/-	Yield	Gross	Std Price	Offer Price	+/-	Yield	Gross	Std Price	Offer Price	+/-	Yield	Gross	Std Price	Offer Price	+/-	Yield	Gross	Std Price	Offer Price	+/-	Yield	Gross	
<b>Pacific Life &amp; Pensions Ltd</b>																									
Standard Fund and Corporate Growth Managed Fund	103.27	103.73	-0.46	5.0%		100.02	101.03	-0.98	4.6%		100.25	101.25	-0.98	4.6%		100.25	101.25	-0.98	4.6%		100.25	101.25	-0.98	4.6%	
Life Pensions Mngt	114.0	115.0	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.5	103.5	-0.9	4.6%		102.5	103.5	-0.9	4.6%		102.5	103.5	-0.9	4.6%	
Balanced Gdns Mngt	114.3	115.3	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
Equity Fund	115.5	116.5	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
Equity & Bond Fund	115.9	116.9	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
Equity & Bond Fund	116.0	117.0	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
Equity & Bond Fund	116.1	117.1	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
Equity & Bond Fund	116.2	117.2	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.3	117.3	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.4	117.4	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.5	117.5	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.6	117.6	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.7	117.7	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.8	117.8	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	116.9	117.9	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.0	118.0	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.1	118.1	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.2	118.2	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.3	118.3	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.4	118.4	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.5	118.5	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.6	118.6	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.7	118.7	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.8	118.8	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	117.9	118.9	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.0	119.0	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.1	119.1	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.2	119.2	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.3	119.3	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.4	119.4	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.5	119.5	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%	
High Income Fund	118.6	119.6	-0.9	5.0%		101.7	102.7	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	103.4	-0.9	4.6%		102.4	10			

Id	Offer Price	Offer + or - Yield	Yield	Id	Offer Price	Offer + or - Yield	Yield	Id	Offer Price	Offer + or - Yield	Yield	Id	Offer Price	Offer + or - Yield	Yield
DIM Clinical Funds Limited	1.00	-0.00	-0.00	Lloyds Bank Trust Co (C) Money	0.10 352 405151	1.21	-0.00	Dove Search Fund	0.10 352 405151	2.75	-0.00	Fidelity Investment (C) Ltd	0.10 352 405151	-0.04	-0.04
Dim Dimon Fund	1.00 22.00	-0.00	-0.00	11 Dec 1992 - Last	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	Astar - Hungary Fund Ltd	0.22 10 03	-10.99	-10.99
High Income Fund	1.22 52	-0.00	-0.00	Deciding Weekly on Thursday	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	Orbitis Balances Ltd	0.17 10 03	-10.99	-10.99
International Fund	1.24 71	-0.00	-0.00	Dim Dimon Fund	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	Orbitis Growth Fund	0.17 10 03	-10.99	-10.99
Investment Fund	1.24 71	-0.00	-0.00	Another City Cops 01 11/03/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	Savveta Fund Management	0.17 10 03	-10.99	-10.99
Investment Company	1.24 71	-0.00	-0.00	Dien Income Fund	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Investment Fund	1.24 71	-0.00	-0.00	60 Red Potions 1,232.00 Luxembourg	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Minerals, Oils Res. Shrs. FA Inc.	1.00	-0.00	-0.00	Dim Dimon Fund	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Marine Fund	1.00 11.95	-0.00	-0.00	11 Dec 1992 - Last	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
For Nat. Wastewater and Sewage & Co.	1.00	-0.00	-0.00	11 Dec 1992 - Last	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Horticulture Unit Fd. Major (Jersey) Ltd	1.00	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Investment Fund	1.00	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
B & M Fund Management Ltd	1.00 11.95	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ITM Service Fd.	1.00 11.95	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ITM Services Fd.	1.00 11.95	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
JERSEY (SIS RECOGNISED)	1.00	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
Joint Price 100	1.00	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Fund Managers (C) Ltd	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Currents Fund	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Growth Fund	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Income Fund	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Managed Fund	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
ATB Managed Fund	0.954 354351	-0.00	-0.00	Officers Int Dept 01 13/12/93	0.10 352 405151	1.21	-0.00	100 American Fund	0.10 352 405151	0.75	-0.00	REIA Association	0.17 10 03	-10.99	-10.99
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## FOREIGN EXCHANGES

## EMS currencies stronger

The D-Mark continued to come under pressure yesterday, weakened by expectations of further rate cuts, writes Emma Tucker.

The fall in the German currency followed the Bundesbank's decision to cut the interest rate on its 14-day repo on Friday. This enabled other European monetary system currencies to maintain stronger positions, with the franc, the peseta, the lira and the pound benefiting in particular.

Profit taking on the dollar was the other main feature of foreign exchange trading in Europe yesterday. After the ebullience that greeted Friday's excellent non-farm payroll figures, the dollar eased slightly as investors calmed down ahead of this week's economic data expected to reflect more modest growth.

"The market is coming back to reality," said Mr Jeremy Hawkins, senior economic adviser at Bank of America in London. "Although there are genuine signs that the US economy is growing, there has been nothing else in terms of data so far to suggest that it is growing at the rate indicated by last week's payroll figures."

Although underlying sentiment towards the US currency

remains bullish, the dollar closed about half a pennig weaker in London at DM1.8625.

Among EMS currencies the Spanish peseta advanced steadily against the D-Mark. Dealers said that widespread expectations of a cut in Germany's officially posted rates on March 18 was helping to calm fears that the Bank of Spain would be forced to prop up the peseta at current levels. The peseta closed at Pt471.08 compared with Friday's close of Pt471.37.

The pound was slightly weaker than on Friday, but managed to stay above the DM2.40 level for most of the day. Mr Hawkins commented that encouraging credit business figures helped the pound maintain its level.

"A lot of the talk about the UK recovery has been anecdotal. At the moment the rise in credit is one of the few hard pieces of data suggesting that the upturn in demand is sus-

tainable," he said.

According to analysts, reservations about sterling still abound, but they are mainly political. There was some nervousness yesterday about a possible government defeat over Maastricht. However, sentiment is generally more favourable. Analysts at Bank of America are forecasting a rise in sterling to DM2.60 towards the end of the year.

The yen was expected to weaken yesterday after the latest Bank of Japan Tankan survey showed corporate confidence to be very gloomy. But dealers reported a big move back into the yen in the afternoon. One commented that although the domestic fundamentals behind the yen looked poor, the market was focusing on Japan's strong trade surplus. The yen closed in London at Y116.5 against the dollar, compared with Friday's close of Y117.8.

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FINANCIAL FUTURES AND OPTIONS

## LIFFE LONG GILT FUTURES OPTIONS

£100,000 face of 100%.

Strike Price Jun Sep Oct Nov Dec

102.00 2.25 2.38 2.40 2.38

102.50 2.25 2.37 2.40 2.38

103.00 2.25 2.32 2.34 2.31

103.50 2.25 2.31 2.34 2.33

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154.50 2.25 1.29 1.32 1.31

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155.50 2.25 1.27 1.30 1.29







## AMERICA

**Dow gets lift from fast rise in bond prices**

## Wall Street

Past-rising bond prices gave a big lift to US equity markets yesterday, with leading stock indices approaching record levels, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was 40.26 higher at 3,444.84 - the record close for the index is 3,424.14, achieved on February 5. The more broadly based Standard & Poor's 500 was up 5.68 at 451.77, while the Amex composite was 1.17 higher at 414.97, and the Nasdaq composite up

SAO Paulo rose 6.4 per cent in heavy early trade, the Bovespa index gaining 896 at 14,746 by 1300 local time.

Trading was nervous after press reports on Sunday that Mr Paulo Haddad, the former Brazilian economy minister, had planned a price freeze as a way to stabilise the economy. Mr Eusebio Resende, Mr Haddad's successor, has said that he might use elements of Mr Haddad's anti-inflation plan.

4.45 at 855.80. Trading volume on the NYSE was 155m shares by 1pm.

Stock prices opened strongly, helped by news of big gains in foreign markets, especially London and Tokyo. Yet it was the performance of US bond prices that set equities alight.

Only one trading day after the government released a strong set of employment data which looked bad for bond market sentiment, long-dated Treasury yields were down to historic lows. The bond market was reacting to reports that President Clinton was planning more spending cuts than originally announced in his budget.

Equity investors responded well to the drop in bond yields, because lower interest rates help spur economic growth and corporate profitability. The gains in stocks were also

partly attributed to a more considered reaction from investors to Friday's employment news which, some analysts believe, could herald a significant turnaround in the domestic jobs market.

Among individual stocks, Philip Morris was the day's most heavily traded issue. The share price of the tobacco and foods group fell another \$1 to \$63.11, nearing its 52-week low, in volume of more than 2m shares as investors continued to sell on fears that the government will impose a heavy tax on cigarettes.

Among busily traded drug stocks, Glaxo fell \$1 to \$18.15 on reports that the Food and Drug Administration may take legal action against the UK company because of an allegedly illegal advertising campaign.

Others in the sector, however, were in demand yesterday, with Pfizer up \$1.4 at \$30. Schering-Plough's firmer at \$38.4, Johnson & Johnson up \$1.1 at \$41.4, and Bristol Myers Squibb \$1 higher at \$37.7.

Charles Schwab jumped \$2 to \$34 as investors responded to last week's news that customer business at the discount broker reached a record 40,000 trades a day in February.

On the Nasdaq market, leading technology stocks were actively sought. Microsoft firms up \$1.4 to \$34, Apple added \$1.1 at \$36.50 and Intel rose \$2.1 to \$18.15.

TORONTO edged higher in this midday trade and the TSX-300 index was 14.11 ahead at 3,538.60 in volume of 24.2m shares. Weak gold miners included Placer Dome which dipped C\$1 to C\$16.15. Lac Minerals eased C\$1 to C\$8.15.

Northern Telecom rose C\$1.1 to C\$57.1 in active trade on expectations of an announcement of a joint venture with Robert Bosch, the German industrial group.

The Nikkei average ended 88.77 stronger at 17,686.47, the first time it has closed above 17,500 since December 25 last year. The index opened at the day's low of 16,856.62 and rose as high as 17,727.30.

Volume totalled 550m shares,

the heaviest since last September.

Advances overwhelmed declines by 1,035 to 60, with 55 issues unchanged. The Topix index of all first section stocks climbed \$2.29 to 1,320.90 and, in London, the ISE/Nikkei 50

## EUROPE

**Bourses produce limited response to US vitality**

## Bourses

even the late closing ones, had little time to respond to the mid-morning access of vitality on Wall Street, writes Our Markets Staff.

PARIS saw the CAC 40 index rise 9.14 to 2,004.26, but dealers said business was flat and dull as market turnover fell from FF13.8bn to FF12.8bn. Volume in Stet, still the bourse's speculative lead, dropped considerably on the day.

However, the main gains of the day covered a wide spectrum: Schering, in pharmaceuticals, up DM11.50 to DM77.0, Volkswagen DM6.40 better at DM228.40, Karstadt in retailers DM11 higher at DM79.80 and Linde, in engineering, DM10.50 higher at DM79.50.

Schering, which has risen DM35 over the past three days, has been seeing fund managers' feelings were put out in the advertising and television business. Havas, the media and leisure group, rose FF17.50 to FF49.90 as SGB moved between the possibility of a share swap with CEP Communications (which rose FF9 to FF42.40), or a merger with Canal Plus, the television group. Canal Plus closed FF122 higher at FF13.30.

FRANKFURT shrugged off light early losses to end with the DAX 12.00 ahead at 1,694.82. Banks were mostly higher on interest rate hopes following the Bundesbank's repo rate move last Friday, and some speculative buying.

Société Générale de Belgique closed BF100, or 4.8 per cent higher at BF2.345. Rumours

of a market waited for dividend cuts from the big three.

AMSTERDAM was led ahead by a round of short-covering, particularly in cyclicals, and the CBS Tendency index rose 0.8 to 102.5. Philips was busy, rising 50 cents to F123.30, as domestic and foreign investors began to look at the rest of this year, and 1994. Among cyclicals, DSM added F13.40 to F17.50 and Akzo put on F12.30.

MILAN remained unfazed by the quickening pace of political developments and the corruption scandal and it was, instead, technical considerations that left shares lower after their strong showing last week.

The Comit index fell 7.34 to 528.13, reflecting declines in blue chip issues ahead of the

expiry later in the week of March options. Fiat settled Pta16 to Pta15.40 in 5.25m shares, accounting for 18.3 per cent of the total Pta21.2bn turnover figure.

STOCKHOLM found support in demand for heavy engineering shares and the Affairs varlden index rose 7.86 to 1,039.0. The machine tool group, Sandvik, saw its B shares add SKR10 to SKR17.50 in response to Friday's preliminary 1992 earnings report and favourable 1993 forecasts.

Volvo continued to gain ahead of its full-year figures due on Thursday. Volvo's B shares were up SKR6 to SKR15 in continued heavy trading.

R shares in the medical equipment group, Gambo, rose SKR2 to SKR38 after it reported a 27 per cent rise in 1992 pre-tax profits.

OSLO climbed to a 1993 high in active trade, boosted by the central bank's move after the market closed on Friday, to cut its key overnight lending rate by 25 basis points to 9.0 per cent. The all-share index rose 8.4 to 420.4 in turnover of NKR38m.

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TRADING was led ahead by a round of short-covering, particularly in cyclicals, and the CBS Tendency index rose 0.8 to 102.5. Philips was busy, rising 50 cents to F123.30, as domestic and foreign investors began to look at the rest of this year, and 1994. Among cyclicals, DSM added F13.40 to F17.50 and Akzo put on F12.30.

MILAN remained unfazed by the quickening pace of political developments and the corruption scandal and it was, instead, technical considerations that left shares lower after their strong showing last week.

The Comit index fell 7.34 to 528.13, reflecting declines in blue chip issues ahead of the

expiry later in the week of March options. Fiat settled Pta16 to Pta15.40 in 5.25m shares, accounting for 18.3 per cent of the total Pta21.2bn turnover figure.

STOCKHOLM found support in demand for heavy engineering shares and the Affairs varlden index rose 7.86 to 1,039.0. The machine tool group, Sandvik, saw its B shares add SKR10 to SKR17.50 in response to Friday's preliminary 1992 earnings report and favourable 1993 forecasts.

Volvo continued to gain ahead of its full-year figures due on Thursday. Volvo's B shares were up SKR6 to SKR15 in continued heavy trading.

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